

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF THE APPLICATION) CASE NO. PAC-E-24-04
OF ROCKY MOUNTAIN POWER FOR)
AUTHORITY TO INCREASE ITS RATES) DIRECT TESTIMONY OF
AND CHARGES IN IDAHO AND) ANN E. BULKLEY
APPROVAL OF PROPOSED)
ELECTRIC SERVICE SCHEDULES AND)
REGULATIONS)

ROCKY MOUNTAIN POWER

CASE NO. PAC-E-24-04

May 2024

1 I. INTRODUCTION

2 Q. Please state your name and business address.

3 A. My name is Ann E. Bulkley. I am a Principal at The
4 Brattle Group ("Brattle"). My business address is One
5 Beacon Street, Suite 2600, Boston, Massachusetts 02108.

6 Q. On whose behalf are you submitting this direct
7 testimony?

8 A. I am submitting this direct testimony before the Idaho
9 Public Utilities Commission ("Commission") on behalf of
10 PacifiCorp d/b/a Rocky Mountain Power ("RMP" or the
11 "Company"), which is an indirect wholly-owned subsidiary
12 of Berkshire Hathaway Energy Company ("BHE").

13 Q. Please describe your background and professional
14 experience in the energy and utility industries.

15 A. I hold a Bachelor's degree in Economics and Finance from
16 Simmons College and a Master's degree in Economics from
17 Boston University, with over 25 years of experience
18 consulting to the energy industry. I have advised
19 numerous energy and utility clients on a wide range of
20 financial and economic issues with primary
21 concentrations in valuation and utility rate matters.
22 Many of these assignments have included the
23 determination of the cost of capital for valuation and
24 ratemaking purposes. My resume and a summary of
25 testimony that I have filed in other proceedings,

1 including previously before the Commission, are included
2 as Exhibit No. 4 to this testimony.

3 **II. PURPOSE AND SUMMARY OF TESTIMONY**

4 **Q. What is the purpose of your direct testimony?**

5 A. The purpose of my direct testimony is to present evidence
6 and provide a recommendation regarding the appropriate
7 Return on Equity ("ROE") for PacifiCorp's electric
8 utility operations in Idaho and to provide an assessment
9 of its proposed capital structure to be used for
10 ratemaking purposes.

11 **Q. Please provide a brief overview of the analyses that led**
12 **to your ROE recommendation.**

13 A. I have estimated the market-based cost of equity by
14 applying traditional estimation methodologies to a proxy
15 group of comparable utilities, including the constant
16 growth form of the Discounted Cash Flow ("DCF") model,
17 the Capital Asset Pricing Model ("CAPM"), the Empirical
18 Capital Asset Pricing Model ("ECAPM"), and a Bond Yield
19 Risk Premium ("BYRP" or "Risk Premium") analysis. My
20 recommendation also takes into consideration the
21 business and regulatory risk of the Company relative to
22 the proxy group, and the Company's proposed capital
23 structure as compared with the capital structures of the
24 operating utilities of the proxy group companies. While
25 I do not make specific adjustments to my ROE

1 recommendation for these factors, I do consider them in
2 the aggregate when determining where my recommended ROE
3 falls within the range of the analytical results.

4 **Q. How is the remainder of your direct testimony organized?**

5 A. The remainder of my direct testimony is organized as
6 follows:

- 7 • Section III provides a summary of my analyses and
8 conclusions.
- 9 • Section IV reviews the regulatory guidelines
10 pertinent to the development of the cost of
11 capital.
- 12 • Section V discusses current and prospective capital
13 market conditions and the effect of those
14 conditions on the Company's cost of equity.
- 15 • Section VI explains my selection of the proxy
16 group.
- 17 • Section VII describes my cost of equity analyses
18 and the basis for my recommended ROE in this
19 proceeding.
- 20 • Section VIII provides a discussion of specific
21 regulatory, business, and financial risks that have
22 a direct bearing on the ROE to be authorized for
23 the Company in this case.
- 24 • Section IX provides an assessment of the
25 reasonableness of the Company's proposed capital
26 structure.
- 27 • Section X presents my conclusions and
28 recommendations.

1 **III. SUMMARY OF ANALYSES AND CONCLUSIONS**

2 **Q. Please summarize the key factors considered in your**
3 **analyses and upon which you base your recommended ROE.**

4 **A. My analyses and recommendations consider the following:**

5 • The United States ("U.S.") Supreme Court's *Hope* and
6 *Bluefield* decisions¹ established the standards for
7 determining a fair and reasonable authorized ROE
8 for public utilities, including consistency of the
9 allowed return with the returns of other businesses
10 having similar risk, adequacy of the return to
11 provide access to capital and support credit
12 quality, and the requirement that the result lead
13 to just and reasonable rates.

14 • The effect of current and prospective capital
15 market conditions on the cost of equity estimation
16 models and on investors' return requirements.

17 • The results of several analytical approaches that
18 provide estimates of the Company's cost of equity.
19 Because the Company's authorized ROE should be a
20 forward-looking estimate over the period during
21 which the rates will be in effect, these analyses
22 rely on forward-looking inputs and assumptions
23 (e.g., projected analyst growth rates in the DCF
24 model, forecasted risk-free rate and market risk
25 premium in the CAPM analysis.)

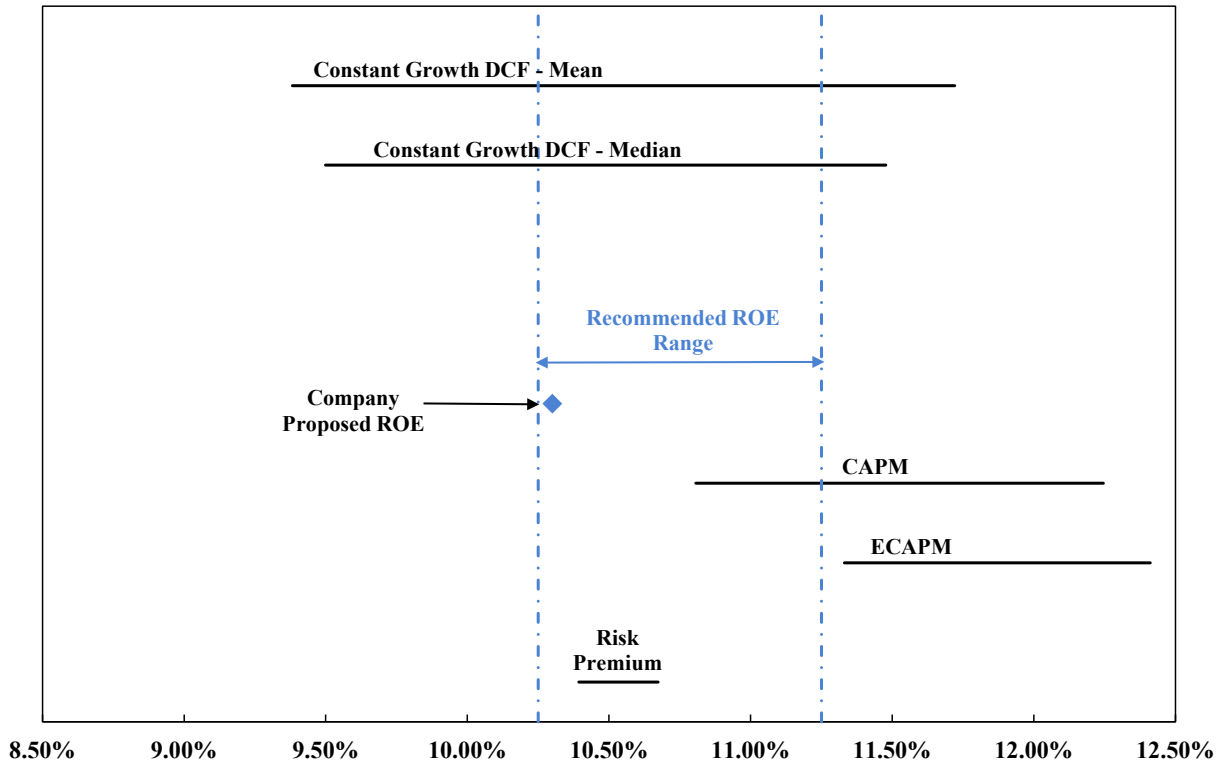
26 • Although the companies in my proxy group are
27 generally comparable to PacifiCorp, each company is
28 unique, and no two companies have the exact same
29 business and financial risk profiles. Accordingly,
30 I considered the Company's regulatory, business,
31 and financial risks relative to a proxy group of
32 comparable companies in determining where the
33 Company's ROE should fall within the reasonable
34 range of analytical results to appropriately
35 account for any residual differences in risk.

¹ Federal Power Commission v. Hope Natural Gas Co., 320 U.S. 591 (1944) ("Hope"); Bluefield Waterworks & Improvement Co., v. Public Service Commission of West Virginia, 262 U.S. 679 (1923) ("Bluefield").

1 Q. What are the results of the models that you have used to
2 estimate the market-based cost of equity for PacifiCorp?

3 A. Figure 1 summarizes the range of results produced by the
4 cost of equity analyses.

5 **Figure 1: Summary of Cost of Equity Analytical Results²**



6 As shown, the range of results across all methodologies
7 is wide. While it is common to consider multiple models
8 to estimate the cost of equity, it is particularly
9 important when the range of results varies considerably
10 across methodologies.

² See also Exhibit No. 5.

1 Q. Are prospective capital market conditions expected to
2 affect the results of the cost of equity analyses for
3 the Company during the period in which the rates
4 established in this proceeding will be in effect?

5 A. Yes. Capital market conditions are expected to affect
6 the results of the cost of equity estimation models.

7 Specifically:

8 • Long-term interest rates have increased
9 substantially over the past two years and are
10 expected to remain relatively high at least over
11 the next year in response to inflation.

12 • Since (i) utility dividend yields are less
13 attractive than the risk-free rates of government
14 bonds; (ii) interest rates are expected to remain
15 near current levels over the next year, and (iii)
16 utility stock prices are inversely related to
17 changes in interest rates; utility share prices may
18 remain depressed.

19 • Rating agencies have responded to the risks of the
20 utility sector, citing factors including elevated
21 capital expenditures, interest rates, and inflation
22 that create pressures for customer affordability
23 and prompt rate recovery, and have noted the
24 importance of regulatory support in their current
25 outlooks.

26 • Similarly, equity analysts have noted the increased
27 risk for the utility sector as a result of elevated
28 interest rates and expect the sector to
29 underperform in 2024.

30 • Consequently, it is important to consider that if
31 utility share prices decline, the results of the
32 DCF model, which relies on current utility share
33 prices, would understate the cost of equity during
34 the period that the Company's rates will be in
35 effect.

1 It is appropriate to consider all of these factors
2 when estimating a reasonable range of the
3 investor-required cost of equity and the reasonableness
4 of the Company's proposed ROE.

5 **Q. What is your recommended ROE for the Company in this**
6 **proceeding?**

7 A. Considering the analytical results of the market-based
8 cost of equity models and current and prospective
9 capital market conditions, I conclude that an ROE in the
10 range of 10.25 percent to 11.25 percent is reasonable.
11 Based on the Company's regulatory, business, and
12 financial risk relative to the proxy group, I conclude
13 that PacifiCorp has significantly greater risk than the
14 proxy group companies and therefore an ROE at the higher
15 end of the range of results is reasonable. However, the
16 Company is requesting a return on equity at the low end
17 of my range; 10.30 percent, which takes into
18 consideration the effects of inflation on its customers.

19 **Q. Is the Company's requested capital structure reasonable?**

20 A. Yes. The Company's proposed equity ratio of 50 percent
21 is well within the range of the actual capital structures
22 of the utility operating subsidiaries of the proxy group
23 companies. Further, the Company's proposed equity ratio
24 is reasonable considering that credit rating agencies
25 have identified in their outlook for the utility sector

1 significant risks such as elevated interest rates and
2 inflation, record levels of capital spending, and the
3 need to fund capital spending in a credit supportive
4 manner.

5 **IV. REGULATORY GUIDELINES**

6 **Q. Please describe the principles that guide the**
7 **establishment of the cost of capital for a regulated**
8 **utility.**

9 A. The U.S. Supreme Court's precedent-setting *Hope* and
10 *Bluefield* cases established the standards for
11 determining the fairness or reasonableness of a
12 utility's allowed ROE. Among the standards established
13 by the Court in those cases are: (1) consistency with
14 other businesses having similar or comparable risks; (2)
15 adequacy of the return to support credit quality and
16 access to capital; and (3) the principle that the result
17 reached, as opposed to the methodology employed, is the
18 controlling factor in arriving at just and reasonable
19 rates.³

20 **Q. Has the Commission provided similar guidance in**
21 **establishing the appropriate return on common equity?**

22 A. Yes. In a 2010 RMP rate case, the Commission findings
23 were based on the standards established in *Hope* and
24 *Bluefield*:

³ *Bluefield*, 262 U.S. at 692-93; *Hope*, 320 U.S. at 603.

1 The standards for determining a fair cost of
2 common equity for a regulated utility have
3 been framed by two decisions of the U.S.
4 Supreme Court: *Bluefield Water Works &*
5 *Improvement Co. v. Public Serv. Commission of*
6 *West Virginia*, 262 U.S. 679 (1923) and
7 *Federal Power Commission v. Hope Natural Gas*
8 *Co.*, 320 U.S. 591 (1944). The standards to be
9 considered provide that the authorized return
10 should: (1) be sufficient to maintain
11 financial integrity; (2) be sufficient to
12 attract capital under reasonable terms; and
13 (3) be commensurate with returns investors
14 could earn by investing in other enterprises
15 of comparable risk.⁴

16
17 This guidance is in accordance with the *Hope* and
18 *Bluefield* decisions and the principles that I employed
19 to estimate the ROE for PacifiCorp, including the
20 principle that an allowed rate of return must be
21 sufficient to enable regulated companies like PacifiCorp
22 to attract capital on reasonable terms. Furthermore, the
23 methodologies that I have employed are consistent with
24 the Commission's recognition that it is important to
25 consider other information beyond the results of the
26 financial model analysis to establish a rate of return
27 on equity that is reasonable and reflects the
28 investor-required return.

⁴ *In the Matter of the Application of PacifiCorp DBA Rocky Mountain Power for Approval of Changes to its Electric Service Schedules*, Case No. PAC-E-10-07, Order No. 32196, at 10 (Feb. 28, 2011).

1 **Q. Why is it important for a utility to be allowed the**
2 **opportunity to earn a return that is adequate to attract**
3 **capital at reasonable terms?**

4 A. An ROE that is adequate to attract capital at reasonable
5 terms enables the Company to continue to provide safe,
6 reliable electricity service while maintaining its
7 financial integrity. That return should be commensurate
8 with returns expected elsewhere in the market for
9 investments of equivalent risk. If it is not, debt and
10 equity investors will seek alternative investment
11 opportunities for which the expected return reflects the
12 perceived risks, thereby inhibiting the Company's
13 ability to attract capital at reasonable cost, which
14 negatively affects customers.

15 **Q. Is a utility's ability to attract capital also affected**
16 **by the ROEs authorized for other utilities?**

17 A. Yes. Utilities compete directly for capital with other
18 investments of similar risk, which include other
19 electric, natural gas, and water utilities nationally.
20 Therefore, the ROE authorized for a utility sends an
21 important signal to investors regarding whether there is
22 regulatory support for financial integrity, dividends,
23 growth, and fair compensation for business and financial
24 risk within that jurisdiction generally, and for that
25 utility particularly. The cost of capital represents an

1 opportunity cost to investors. If higher returns are
2 available elsewhere for other investments of comparable
3 risk over the same time-period, investors have an
4 incentive to direct their capital to those alternative
5 investments. Thus, an authorized ROE significantly
6 below authorized ROEs for other utilities can inhibit
7 the utility's ability to attract capital for investment.

8 **Q. What is the standard for setting the ROE in any**
9 **jurisdiction?**

10 A. The stand-alone ratemaking principle is the foundation
11 of jurisdictional ratemaking. This principle requires
12 that the rates that are charged in any operating
13 jurisdiction be for the costs incurred in that
14 jurisdiction. The stand-alone ratemaking principle
15 ensures that customers in each jurisdiction only pay for
16 the costs of the service provided in that jurisdiction,
17 which is not influenced by the business operations in
18 other operating companies. In order to maintain this
19 principle, the cost of equity analysis is performed for
20 an individual operating company as a stand-alone entity.
21 As such, I have evaluated the investor-required return
22 for PacifiCorp's electric operations in Idaho.

1 **Q. Has the Commission considered the authorized ROEs in**
2 **other jurisdictions?**

3 A. Yes. In RMP's 2010 case, the Commission relied on Staff's
4 analysis of comparable earnings to determine the
5 appropriate ROE for RMP: "The comparable earnings method
6 evaluates returns earned by other companies, including
7 utilities, to quantify an investor's expected return,
8 taking into account the risks associated with a
9 particular investment."⁵ The earnings of other utilities
10 are based on their ROEs.

11 **Q. Does the fact that the Company is a subsidiary of BHE,**
12 **a publicly-traded company, affect your analysis?**

13 A. No. In this proceeding, consistent with stand-alone
14 ratemaking principles, it is appropriate to establish
15 the cost of equity for the Company, not its
16 publicly-traded entity, BHE. More importantly, however,
17 it is appropriate to establish a cost of equity and
18 capital structure that provide the Company the ability
19 to attract capital on reasonable terms on a stand-alone
20 basis and within BHE.

⁵ *In the Matter of the Application of PacifiCorp dba Rocky Mountain Power for Approval of Changes to its Electric Service Schedules*, Case No. PAC-E-10-07, Order No. 32196, at 10 (Feb. 28, 2011).

1 **Q. Are the regulatory framework and the authorized ROE and**
2 **equity ratio important to the financial community?**

3 A. Yes. The regulatory framework is one of the most
4 important factors in investors' assessments of risk.
5 Specifically, the authorized ROE and equity ratio for
6 regulated utilities is very important for determining
7 the degree of regulatory support for supporting a
8 utility's creditworthiness and financial stability in
9 the jurisdiction. To the extent that authorized returns
10 in a jurisdiction are lower than the returns that have
11 been authorized more broadly, such actions are
12 considered by both debt and equity investors in the
13 overall risk assessment of the regulatory jurisdiction
14 in which the company operates.

15 **Q. Are you aware of any utilities that have experienced a**
16 **credit rating downgrade and/or a negative market**
17 **response related to the financial effects of a rate case**
18 **decision?**

19 A. Yes. There are numerous examples in which utilities
20 have experienced a negative market response related to
21 the financial effects of a rate decision, including
22 credit rating downgrades and material stock price
23 declines. For example, ALLETE, Inc.,⁶ CenterPoint Energy

⁶ Moody's Investors Service, Credit Opinion: ALLETE, Inc. Update following downgrade, at 3 (Apr. 3, 2019).

1 Houston Electric,⁷ and Pinnacle West Capital Corporation
2 ("PNW")⁸ each received credit rating downgrades
3 following rate case decisions in the past few years for
4 reasons that included below average authorized ROEs.
5 The most recent example is the decisions by the Illinois
6 Commerce Commission ("ICC") in mid-December 2023 that
7 rejected the multiyear grid plan proposals and
8 authorized lower-than-expected ROEs for both Ameren
9 Illinois Co. ("Ameren IL")⁹ and Commonwealth Edison Co.
10 ("ComEd").¹⁰ Specifically, the ICC authorized an ROE for
11 Ameren IL of 8.72 percent and 8.905 percent for ComEd,
12 which were significant reductions from the

⁷ Fitch Ratings, Fitch Downgrades CenterPoint Energy Houston Electric to BBB+; Affirms CNP; Outlooks Negative (Feb. 19, 2020).

⁸ S&P Capital IQ Pro; Fitch Ratings, Fitch Downgrades Pinnacle West Capital & Arizona Public Service to 'BBB+'; Outlooks Remain Negative (Oct. 12, 2021); Moody's Investors Service, Rating Actions: Moody's downgrades Pinnacle West to Baal and Arizona Public Service to A3; outlook negative (Nov. 17, 2021).

⁹ Illinois Commerce Commission on Its Own Motion v. Ameren Company d/b/a Ameren Illinois, Order Requiring Ameren Illinois Company to File an Initial Multi-Year Integrated Grid Plan and Initiating Proceeding to Determine Whether the Plan is Reasonable and Complies with the Public Utilities Act, Ameren Illinois Company d/b/a Ameren Illinois, Petition for Approval of a Multi-Year Rate Plan Pursuant to 220 ILCS 5/16-108.18, Docket Nos. 22-0487, 23-0082 (cons.), Order (Dec. 14, 2023) ("Ameren Order"), Amendatory Order (Jan. 17, 2024).

¹⁰ Illinois Commerce Commission on Its Own Motion v. Commonwealth Edison Company, Order Requiring Commonwealth Edison Company to File an Initial Multi-Year Integrated Grid Plan and Initiating Proceeding to Determine Whether the Plan is Reasonable and Complies with the Public Utilities Act, Commonwealth Edison Company, Verified Petition for Approval of a Multi-Year Rate Plan Under Section 16-108 of the Public Utilities Act, Docket Nos. 22-0486, 23-0055 (cons.), Order (Dec. 14, 2023) ("ComEd Order"), Amendatory Order (Jan. 10, 2024).

1 Administrative Law Judge's ("ALJ") recommendations of
2 9.24 percent and 9.28 percent, respectively.¹¹

3 **Q. How did the market respond to the ICC's decisions for**
4 **these utilities?**

5 A. While the Standard & Poor's ("S&P") 500 Index was
6 increasing, the share prices of the parent companies of
7 both Ameren IL and ComEd (*i.e.*, Ameren Corp. and Exelon
8 Corp., respectively) each dropped more than 7 percent on
9 December 14, 2023 after the ICC's decision, and declined
10 again by more than 4.4 percent and 6.4 percent the
11 following day, respectively.¹² As of the close on
12 January 5, 2023, Ameren Corp.'s and Exelon Corp.'s stock
13 prices were 8.9 percent and 11.4 percent, respectively,
14 below where their stock prices closed on
15 December 13, 2023, or the day immediately prior to the
16 ICC's decisions.¹³

17 In addition, the reactions of equity analysts were
18 universally negative, and questioned whether the parents
19 of both Ameren IL and ComEd (*i.e.*, Ameren Corp. and
20 Exelon Corp., respectively) will shift their capital
21 spending out of the jurisdiction as a result of the

¹¹ Ameren Order at 222, 372-374, 398, and 400 (Dec. 14, 2023); ComEd Order at 320, 470-472, 515, 517 (Dec. 14, 2023; *see also*, Allison Good, *Ameren, Exelon shares fall after Illinois regulators reject grid plans*, Platts, (Dec. 15, 2023).

¹² Yahoo! Finance.

¹³ Ameren Corp.'s stock price closed at \$81.32 on December 13, 2023, and \$74.05 on January 5, 2023. Exelon Corp.'s stock price closed at \$41.00 on December 13, 2023, and \$36.31 on January 5, 2023.

1 uncertainty associated with the multiyear rate plan and

2 low authorized ROEs. For example:

3 • Barclays characterized the ICC's ROE authorizations
4 as "draconian" and "one of the lowest awarded in
5 recent memory, especially in an elevated interest
6 rate and cost of capital environment."¹⁴ Barclays
7 also stated it found it hard to believe utilities
8 "can deploy capital under the same magnitude on the
9 updated grid plans to be filed, especially under
10 the current proposed ROE framework."

11 • In its assessment of the impact on Exelon, the
12 parent of ComEd, UBS stated that, "[t]he actions
13 taken by the ICC today call into question, in our
14 view, the regulatory backdrop in which EXC
15 operates."¹⁵

16 • Wells Fargo stated that it was not mincing words,
17 and that the ICC's orders were "onerous" and that:

18 We now view IL as one of the worst
19 regulatory jurisdictions in the U.S.
20 (nipping at CT's heels). We think the
21 totality of the recent orders suggest
22 that the regulatory balancing act between
23 customers and investors is currently
24 heavily skewed toward customers. As a
25 result, we wonder if AEE & EXC will
26 allocate capital away from IL. Keep in
27 mind, IL represents ~25% of both AEE's &
28 EXC's total rate base."¹⁶

29 • In its evaluation of Ameren IL, Bank of America
30 ("BofA") Securities characterized the ICC's
31 decision as "punitive" and stated that it was a
32 surprise based on numerous conversations with
33 investors that believed the ICC may authorize an
34 ROE above the ALJ's recommendation, not
35 substantially lower, and that the downside surprise
36 was one of the biggest in recent memory for their

¹⁴ Barclays, AEE/EXC: Coal Stocking-Stuffer in Illinois (Dec. 14, 2023).

¹⁵ UBS, First Read Exelon Corp., Negative Rate Case Outcome - Rating and PT Under Review (Dec. 14, 2023).

¹⁶ Wells Fargo, The ICC Delivers a Lump of Coal for AEE & EXC (Dec. 14, 2023).

1 regulated utility coverage.¹⁷ While BofA Securities
2 acknowledged that Ameren IL represents less than 20
3 percent of Ameren Corp.'s consolidated rate base,
4 it will nonetheless need to offsets or capital
5 expenditures elsewhere in order to hit its earnings
6 growth rate targets .¹⁸

7 • After the decisions, Guggenheim questioned, "Is
8 Illinois Becoming the Next Connecticut?"
9 Guggenheim noted that investors questioned whether
10 Illinois was "slowly becoming a CT-esque
11 jurisdiction," and that equity and debt holders are
12 going to be wary of Illinois as a jurisdiction going
13 forward and that the ICC is "simply sending a
14 negative message to investors."¹⁹

15 Also, after the ICC's decisions, Regulatory
16 Research Associates ("RRA") lowered its rating of the
17 Illinois regulatory jurisdiction from Average/2 to
18 Average/3 due to the "concerning pattern of restrictive"
19 rate actions in the state.²⁰

20 **Q. What are your conclusions regarding regulatory**
21 **guidelines?**

22 A. The ratemaking process is premised on the principle
23 that, for investors and companies to commit the capital
24 needed to provide safe and reliable utility services, a
25 utility must have a reasonable opportunity to recover
26 the return of, and the market-required return on, its
27 invested capital. Accordingly, the Commission's order

¹⁷ BofA Securities, Ameren Corporation, *Illinois delivers downside surprise* (Dec. 15, 2023).

¹⁸ *Id.*

¹⁹ Guggenheim, IL: Is Illinois Becoming the Next Connecticut? To Be Determined, but Taking a Neutral Stance on the State (Dec. 15, 2023).

²⁰ Russell Ernst, Concerning pattern of restrictive Ill. rate actions prompts rankings revision, Market Intelligence (Dec. 18, 2023).

1 in this proceeding should establish rates that provide
2 the Company with a reasonable opportunity to earn an ROE
3 that is: (1) adequate to attract capital at reasonable
4 terms; (2) sufficient to ensure its financial integrity;
5 and (3) commensurate with returns on investments in
6 enterprises with similar risk. It is important for the
7 ROE authorized in this proceeding to take into
8 consideration current and projected capital market
9 conditions, as well as investors' expectations and
10 requirements for both risks and returns. Because
11 utility operations are capital-intensive, regulatory
12 decisions should enable the utility to attract capital
13 at reasonable terms under a variety of economic and
14 financial market conditions. Providing the opportunity
15 to earn a market-based cost of capital supports the
16 financial integrity of the Company, which is in the
17 interest of both customers and shareholders.

18 **V. CAPITAL MARKET CONDITIONS**

19 **Q. Why is it important to analyze capital market**
20 **conditions?**

21 A. The models used to estimate the cost of equity rely on
22 market data and thus the results of those models can be
23 affected by prevailing market conditions at the time the
24 analysis is performed. While the ROE established in a
25 rate proceeding is intended to be forward-looking, the

1 analyst uses current and projected market data,
2 including stock prices, dividends, growth rates, and
3 interest rates, in the cost of equity estimation models
4 to estimate the investor-required return for the subject
5 company.

6 Analysts and regulatory commissions recognize that
7 current market conditions affect the results of the cost
8 of equity estimation models. As a result, it is
9 important to consider the effect of the market
10 conditions on these models when determining an
11 appropriate range for the ROE, and the ROE to be used
12 for ratemaking purposes for a future period. If
13 investors do not expect current market conditions to be
14 sustained in the future, it is possible that the cost of
15 equity estimation models will not provide an accurate
16 estimate of investors' required return during that rate
17 period. Therefore, it is important to consider
18 projected market data to estimate the return for that
19 forward-looking period.

20 **Q. What factors are affecting the cost of equity for**
21 **regulated utilities in the current and prospective**
22 **capital markets?**

23 A. The cost of equity for regulated utility companies is
24 affected by several factors in the current and
25 prospective capital markets, including: (1) changes in

1 monetary policy; (2) relatively high inflation; and (3)
2 increased interest rates that are expected to remain
3 relatively high over the next few years. These factors
4 affect the assumptions used in the cost of equity
5 estimation models.

6 **A. Inflationary Expectations in Current and**
7 **Projected Capital Market Conditions**

8 **Q. What has the level of inflation been over the past few**
9 **years?**

10 A. As shown in Figure 2, core inflation increased
11 steadily beginning in early 2021, rising from 1.41
12 percent in January 2021 to a high of 6.64 percent in
13 September 2022, which was the largest 12-month
14 increase since 1982.²¹ Since that time, while core
15 inflation has declined in response to the Federal
16 Reserve's monetary policy, it continues to remain
17 significantly above the Federal Reserve's target level
18 of 2.0 percent.

19 In addition, I also considered the ratio of
20 unemployed persons per job opening, which is currently
21 0.7 and has been consistently below 1.0 since 2021,

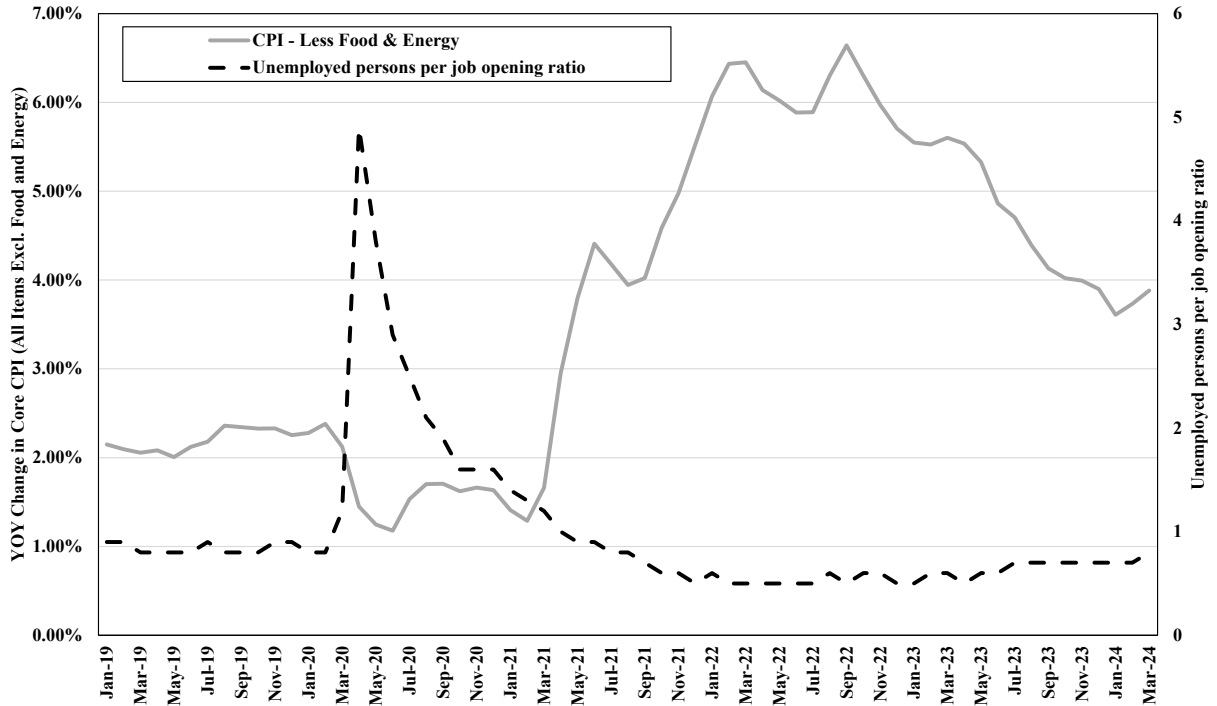
²¹ Figure 2 presents the year-over-year ("YOY") change in core inflation, as measured by the Consumer Price Index ("CPI") excluding food and energy prices as published by the Bureau of Labor Statistics. I considered core inflation because it is the preferred inflation indicator of the Federal Reserve for determining the direction of monetary policy. Core inflation is preferred by the Federal Reserve because it removes the effect of food and energy prices, which can be highly volatile.

1 despite the Federal Reserve's accelerated policy
2 normalization. This metric indicates sustained strength
3 in the labor market. Further, the January 2024 jobs
4 report showed that the U.S economy added 353,000 jobs in
5 that month, which was significantly higher than the
6 expectation, demonstrating the strength of the economy.²²
7 Given the Federal Reserve's dual mandate of maximum
8 employment and price stability, the continued increased
9 levels of core inflation coupled with the strength in
10 the labor market has resulted in the Federal Reserve's
11 sustained focus on the priority of reducing inflation.

²² CNN Business, Another shockingly good jobs report shows America's economy is booming (Feb. 2, 2024).

1
2

Figure 2: Core Inflation and Unemployed Persons-to-Job Openings, January 2019 to April 2024²³



3 **Q. What are the expectations for inflation over the near-**
4 **term?**

5 A. The Federal Reserve has indicated that it expects
6 inflation will remain elevated above its target level
7 until 2026 and that the extent to which it maintains the
8 restrictive monetary policy will depend on market
9 indicators going forward. Over the last several months
10 the Federal Open Market Committee ("FOMC") has been
11 clear that they intend to rely on market data before

²³ Bureau of Labor Statistics.

1 making any changes to interest rates. In the FOMC's
2 meeting on March 20, 2024, Chairman Powell observed that
3 the FOMC will make their decision "meeting by meeting"
4 and while he believes that it will be appropriate to
5 reduce the Federal Funds rate at some point in 2024, the
6 FOMC is prepared to maintain the current Federal Funds
7 rate range higher for longer if needed to reduce
8 inflation:

9 We know that reducing policy restraint too
10 soon or too much could result in a reversal of
11 the progress we have seen on inflation and
12 ultimately require even tighter policy to get
13 inflation back to 2 percent. At the same time,
14 reducing policy restraint too late or too
15 little could unduly weaken economic activity
16 and employment. In considering any adjustments
17 to the target range for the federal funds
18 rate, the Committee will carefully assess
19 incoming data, the evolving outlook, and the
20 balance of risks. The Committee does not
21 expect it will be appropriate to reduce the
22 target range until it has gained greater
23 confidence that inflation is moving
24 sustainably down toward 2 percent. Of course,
25 we are committed to both sides of our dual
26 mandate, and an unexpected weakening in the
27 labor market could also warrant a policy
28 response. We will continue to make our
29 decisions meeting by meeting.²⁴

30 Moreover, Atlanta Federal Reserve President Raphael
31 Bostic, who is a voting member of the FOMC in 2024,
32 recently commented that he expects one rate cut in 2024

²⁴ Federal Reserve, Transcript of Chair Powell's Press Conference, March 20, 2024, p. 3.

1 but would not rule out the possibility of either two or
2 zero rate cuts depending on the direction of the
3 macroeconomic data.²⁵ Mr. Bostic's expectations of one
4 rate cut is less than the three that were forecast at
5 the recent FOMC meeting in March 2024. Similarly,
6 Federal Reserve Governor Michelle Bowman, also a voting
7 member of the FOMC, recently noted that while it is not
8 her baseline forecast, there is the possibility that
9 rates will need to increase in 2024 to control inflation
10 as she still sees "a number of potential upside risks to
11 inflation".²⁶

12 **Q. Have there been economic indicators published since the**
13 **FOMC published the summary of Economic Projections on**
14 **March 20, 2024 that indicate strength in the U.S.**
15 **Economy?**

16 A. Yes. Since that time, the following macroeconomic data
17 has been released demonstrating the unexpected strength
18 in the U.S. economy:

- 19 • U.S. employers added 303,000 jobs in March, far
20 exceeding economists' expectation of 200,000.²⁷
- 21 • The unemployment rate declined from 3.9 percent
22 in February to 3.8 percent in March.²⁸

²⁵ Jennifer Schonberger, *Fed's Bostic still expects 1 rate cut in 2024 but does not rule out 0 or 2*, Yahoo! Finance (Apr. 9, 2024).

²⁶ Jeff Cox, *Fed Governor Bowman say additional rate hike could be needed if inflation stays high*, CNBC (Apr. 5, 2024).

²⁷ See, e.g., Jeff Cox, *Job growth zoomed in March as payrolls jumped by 303,000 and unemployment dropped to 3.8%*, CNBC (Apr. 5, 2024).

²⁸ *Id.*

1 • Average hourly earnings increased 0.3 percent in
2 March 2024, up 4.1 percent year-over-year
3 ("YoY").²⁹

4 • The YoY change in core inflation as measured by
5 the Consumer Price Index ("CPI") excluding food
6 and energy prices was 3.8 percent in March 2024
7 exceeding economists' estimates of 3.7 percent
8 and equal to the 3.8 percent YoY change in core
9 inflation reported in February 2024.³⁰

10 **Q. What is the market's expectation about interest rate**
11 **cuts?**

12 A. The market has recognized the strength in the economy
13 and the labor market and has tempered its expectations
14 that regarding how much the FOMC will decrease the
15 federal funds rate in 2024. The CME Group, which
16 publishes a "FedWatch" probability chart of FOMC
17 activity, reported on April 8, 2024, that federal funds
18 rate futures contracts reflect expectations of
19 approximately 60 basis points in rate cuts this year
20 which is substantially lower than the 150 basis points
21 in rate cuts that were expected in January 2024.³¹ In
22 summary, the market is expecting that interest rates
23 will remain higher for longer than anticipated in at the
24 beginning of 2024.

²⁹ *Id.*

³⁰ Jeff Cox, *Consumer prices rose 3.5% from a year ago in March, more than expected*, CNBC (Apr. 10, 2024).

³¹ Reuters, *Fed rate cut expectations for 2024 fall to lowest since October* (Apr. 8, 2024).

1 **B. The Federal Reserve to Continue Use of Monetary**
2 **Policy to Address Inflation**

3 **Q. What policy actions has the Federal Reserve enacted to**
4 **respond to increased inflation?**

5 A. The dramatic increase in inflation has prompted the
6 Federal Reserve to pursue an aggressive normalization of
7 monetary policy, removing the accommodative policy
8 programs used to mitigate the economic effects of
9 COVID-19. Since the March 2022 FOMC meeting, the Federal
10 Reserve increased the target federal funds rate through
11 a series of increases from a range of 0.00 - 0.25 percent
12 to a range of 5.25 percent to 5.50 percent. While
13 inflation has declined from its peak, it still is above
14 the Federal Reserve's target of 2.0 percent, and
15 therefore, as just noted, the Federal Reserve
16 anticipates maintaining short-term interest rates higher
17 for longer in order to achieve its goal of 2.0 percent
18 inflation over the long-run.

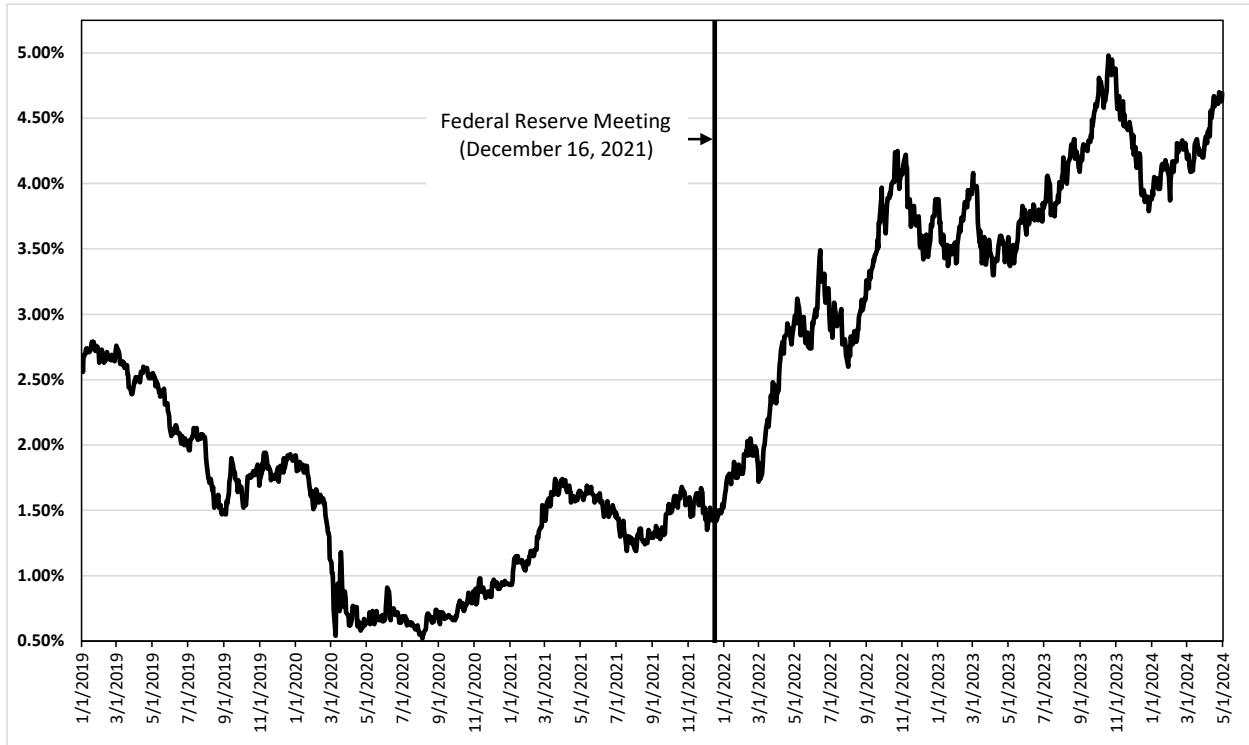
1 **C. The Effect of Inflation and Monetary Policy on**
2 **Interest Rates and the Investor-Required Return**

3 **Q. Have the yields on long-term government bonds responded**
4 **to inflation and the Federal Reserve's normalization of**
5 **monetary policy?**

6 **A. Yes. As the Federal Reserve has substantially increased**
7 the federal funds rate in response to increased levels
8 of inflation that have persisted for longer than
9 originally projected, longer term interest rates have
10 also increased. As shown in Figure 3, since the Federal
11 Reserve's December 2021 meeting, the yield on 10-year
12 Treasury bonds has more than tripled, increasing from
13 1.47 percent on December 15, 2021 to 4.69 percent at the
14 end of April 2024.

1
2

Figure 3: 10-Year Treasury Bond Yield - January 2021 through April 2024



3 **Q. How have interest rates and inflation changed since the**
4 **Company's last rate case?**

5 A. As shown in Figure 4, both short-term and long-term
6 interest rates have increased substantially since both
7 the Company filed and adopted the settlement in its last
8 rate proceeding. Even though inflation has reduced
9 since the Company's last rate case, long-term interest
10 rates have increased approximately 258 basis points
11 since the settlement filed and approximately 272 basis
12 points since the Commission adopted the settlement in
13 this proceeding.

1 **Figure 4: Change in Market Conditions Since Company's Last**
 2 **Rate Case**

Docket	Date	Federal Funds Rate	30-Day Avg		Requested ROE
			30 Year Treasury Bond Yield	Core Inflation Rate	
Settlement filed - PAC-E-21-07	10/25/2021	0.08%	2.01%	4.59%	
Settlement adopted - PAC-E-21-07	12/30/2021	0.08%	1.87%	5.52%	10.20%
Current	4/30/2024	5.33%	4.59%	3.88%	10.30%

3 **Q. What have equity analysts said about long-term**
 4 **government bond yields?**

5 A. Equity analysts have noted that they expect the yields
 6 on long-term government bonds to remain elevated. For
 7 example, the consensus estimate of the average yields on
 8 the 10-year and 30-year Treasury bonds reported by *Blue*
 9 *Chip Financial Forecasts* are 4.22 percent and
 10 4.48 percent, respectively, through the first quarter of
 11 2025.³² Therefore, investors expect interest rates to
 12 remain elevated for at least the next 15 months. As a
 13 result, it is reasonable to expect that if government
 14 bond yields remain elevated, the cost of equity will
 15 remain materially higher than at the time of the
 16 Company's last rate proceeding.

³² *Blue Chip Financial Forecasts*, Vol. 42, No. 12, at 2 (Dec. 1, 2023).

1 **D. Expected Performance of Utility Stocks and the**
2 **Investor-Required Return on Utility Investments**

3 **Q. Are utility share prices correlated to changes in the**
4 **yields on long-term government bonds?**

5 A. Yes. Interest rates and utility share prices are
6 inversely correlated, which means that increases in
7 interest rates result in declines in the share prices of
8 utilities and vice versa. For example, Goldman Sachs and
9 Deutsche Bank examined the sensitivity of share prices
10 of different industries to changes in interest rates
11 over the past five years. Both Goldman Sachs and
12 Deutsche Bank found that utilities had one of the
13 strongest negative relationships with bond yields (*i.e.*,
14 increases in bond yields resulted in the decline of
15 utility share prices).³³

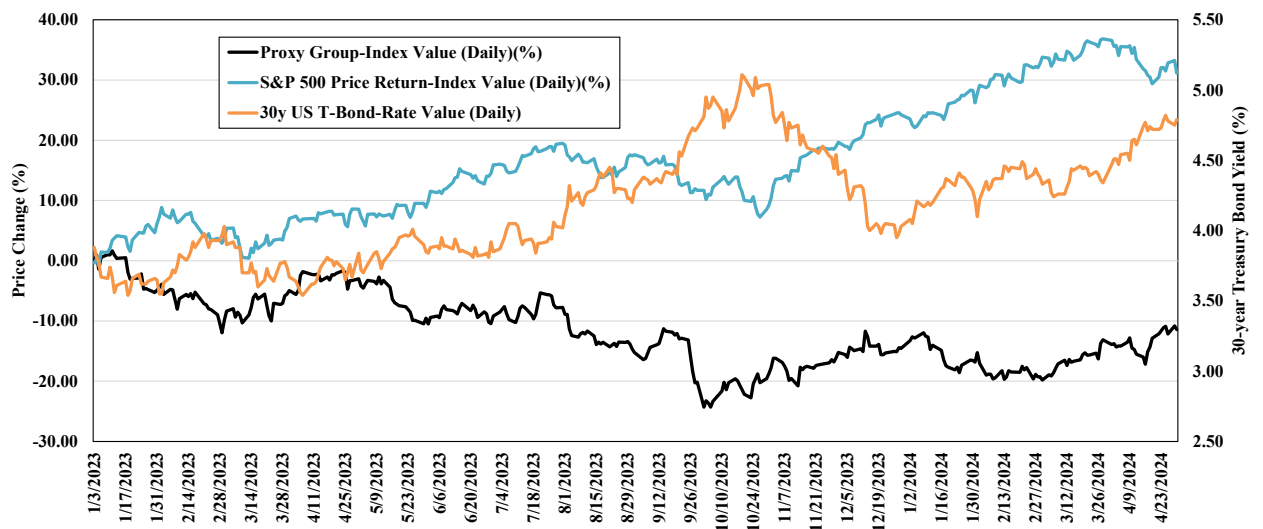
16 **Q. How did the utility sector perform in 2023?**

17 A. In 2023, utility stocks have significantly
18 underperformed the broader market, as Treasury bond
19 yields have increased to levels greater than the
20 dividend yields of utility stocks. For example, as shown
21 in Figure 5, since January 1, 2023, the yield on the
22 30-year Treasury bond has increased by nearly 91 basis
23 points, while the share prices for the
24 vertically-integrated electric utilities included in my

³³ Justina Lee, *Wall Street Is Rethinking the Treasury Threat to Big Tech Stocks*, Bloomberg.com (Mar. 11, 2021).

1 proxy group (discussed in the following section) have
 2 *declined* by 11.56 percent and the S&P 500 Index has
 3 *increased* approximately 31.55 percent. The stock price
 4 underperformance for the utility sector indicates that
 5 the cost of equity has increased since the Company's
 6 last rate proceeding.

7 **Figure 5: Relative Performance of the Proxy Group and the**
 8 **S&P 500 Index, January 2023 through April 2024³⁴**



9 **Q. How do equity analysts expect the utilities sector to**
 10 **perform in 2024?**

11 A. Equity analysts have recently projected the continued
 12 underperformance of the utility sector, and have not
 13 changed their views on the sector:

- 14 • Fidelity Investments classifies the utility sector
 15 as underweight;³⁵

³⁴ S&P Capital IQ Pro.

³⁵ Fidelity Investments, Fourth Quarter 2023 Investment Research Update (Oct. 19, 2023).

- 1 • Bank of America recently noted that they are “not
2 so constructive on [u]tilities” given that the
3 dividend yields for utilities are below both the
4 yields available on long- and short-term treasury
5 bonds;³⁶
- 6 • UBS recently classified the 11 sectors of the S&P
7 500 as most preferred, natural, and least preferred
8 for 2024 with the utility sector being classified
9 as one of UBS’s three least preferred sectors
10 (i.e., utilities, materials, and real estate;³⁷ and
- 11 • Professional investors surveyed by *Barron’s* in its
12 most recent Big Money poll selected the utility
13 sector as one of the four equity sectors that they
14 liked the least over the next twelve months,
15 indicating they are projecting that utilities will
16 underperform the broader market in 2024.³⁸

17 Finally, while Ned Davis Research classified the
18 utility sector as market weight, they cited risks going
19 forward that could result in a downgrade of their rating
20 to underweight:

21 Key drivers: Falling yields have made
22 Utilities’ dividend yield more attractive, but
23 the sector still yields less than the 10-year
24 Treasury. At the end of December, only 40% of
25 the sector’s stocks yielded more than the
26 10-year Treasury, 0.6 standard deviations
27 below its long-term average. Lower interest
28 rates or a continuation of the sector’s
29 decline in price will be needed to attract
30 dividend-hungry investors.

³⁶ Julien Dumoulin-Smith, et. al., *US Electric Utilities & IPPs: As the leaves fall, preparing for Autumn utility outlook. Macro still has potholes.*, BofA Securities (Sept. 6, 2023).

³⁷ Jason Capul, *UBS Prefers Info Tech, Consumer Staples, and Energy in 2024*, Seeking Alpha (Dec. 12, 2023), <https://seekingalpha.com/news/4045578-ubs-outlines-its-sector-outlook-and-offers-a-year-end-sp-price-target>.

³⁸ Nicolas Jasinski, *Big Money Pros Are Split on the Outlook for Stocks. But They Are Fans of Bonds*, *Barron’s* (Oct. 27, 2023).

1 Indicators to watch: Utilities saw slight
2 sector model score deterioration in December,
3 as one of its relative overbought/oversold
4 indicators flipped from bullish to neutral
5 during the month. Utilities starts 2024 tied
6 with Consumer Staples and Financials for the
7 lowest composite scores among all sectors. We
8 see the possibility for more defensive
9 leadership in the new year, but the sector
10 model has us much closer to a downgrade of the
11 sector than an upgrade.³⁹

12 **Q. Why do equity analysts expect the utility sector to**
13 **continue to underperform over the near-term?**

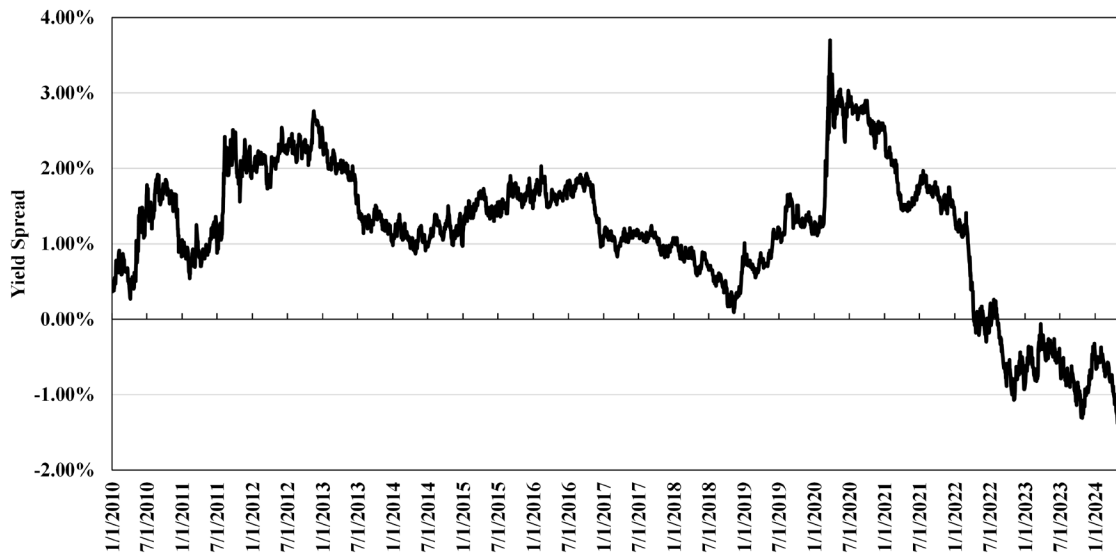
14 A. Equity analysts expect the utility sector to continue to
15 underperform given that, on average, the yields for the
16 utility sector remain lower than the yields on long-term
17 government bonds. To illustrate this point, I examined
18 the difference between the dividend yields of utility
19 stocks and the yields on long-term government bonds from
20 January 2010 through April 2024 (*i.e.*, yield spread). I
21 selected the dividend yield on the S&P Utilities Index
22 as the measure of the dividend yields for the utility
23 sector and the yield on the 10-year Treasury bond as the
24 estimate of the yield on long-term government bonds.

25 As shown in Figure 6, the recent significant
26 increase in long-term government bonds yields has
27 resulted in the yield on long-term government bonds
28 exceeding the dividend yields of utilities. The yield

³⁹ Ned Davis Research, *Risk-on leadership closes out 2023*, at 18 (Jan. 4, 2024).

1 spread as of April 30, 2024, was negative 1.36 percent,
2 meaning that the yield on the 10-year Treasury bond
3 exceeds the dividend yield for the S&P Utilities Index.
4 However, the long-term average yield spread from 2010 to
5 present is 1.18 percent. Therefore, the current yield
6 spread is well below the long-term average. Because of
7 the fact that the yield spread is currently well below
8 the long-term average, and the expectation that interest
9 rates will remain relatively high through at least the
10 next year, it is reasonable to conclude that the utility
11 sector will most likely underperform over the near-term.
12 This is because investors that purchased utility stocks
13 as an alternative to the lower yields on long-term
14 government bonds would otherwise be inclined to rotate
15 back into government bonds, particularly as the yields
16 on long-term government bonds remain elevated, thus
17 resulting in a decrease in the share prices of utilities.

1 **Figure 6: Spread between the S&P Utilities Index Dividend**
2 **Yield and the 10-year Treasury Bond Yield, January 2010 -**
3 **April 2024⁴⁰**



4 **E. Conclusion**

5 **Q. What are your conclusions regarding the effect of**
6 **current market conditions on the cost of equity for the**
7 **Company?**

8 A. As shown in Figure 4, currently interest rates are 272
9 basis points higher than when the decision was issued in
10 the Company's last rate proceeding. Further, as shown in
11 Figure 5, the utilities sector has continued to
12 underperform the broader market. In addition,
13 macroeconomic indicators demonstrate that the economy is
14 strong, which has caused the FOMC to maintain its current
15 stance on monetary policy. Therefore, at this time, the
16 market is not expecting a near term rate cut. Given the

⁴⁰ S&P Capital IQ Pro and Bloomberg Professional.

1 aforementioned factors, the cost of equity is
2 directionally higher than at the time that the
3 Commission decided on the Company's ROE in the 2021 rate
4 case.

5 **VI. PROXY GROUP SELECTION**

6 **Q. Please provide a brief profile of PacifiCorp.**

7 A. PacifiCorp is an indirect, wholly-owned subsidiary of
8 BHE, and provides electric utility service to
9 approximately 2.1 million residential, commercial and
10 industrial customers in Utah, Oregon, Wyoming,
11 Washington, Idaho and California.⁴¹ As of
12 December 31, 2023, the Company provided approximately
13 3,500 gigawatt-hours of electric sales in Idaho. The
14 Company's electric operations in Idaho represented
15 approximately 6 percent of PacifiCorp's electric sales
16 in 2023.⁴² PacifiCorp currently has an investment grade
17 long-term rating of BBB+ (Outlook: Negative) from S&P
18 and Baal (Outlook: Stable) from Moody's.⁴³ The Company
19 is not separately rated from PacifiCorp.

⁴¹ PacifiCorp SEC Form 10-K, December 31, 2023, at 3.

⁴² PacifiCorp SEC Form 10-K, December 31, 2023, at 3.

⁴³ S&P Global Ratings, *PacifiCorp Ratings Affirmed Following Archie Creek Settlement; Outlook Negative* (Dec. 12, 2023); Moody's Investors, Issuer Comment, PacifiCorp, Dec. 8, 2023.

1 **Q. Why have you used groups of proxy companies to estimate**
2 **the Cost of Equity for PacifiCorp?**

3 A. In this proceeding, the cost of equity is being estimated
4 for an electric utility company that is not itself
5 publicly traded. Because the cost of equity is a
6 market-based concept and because the Company's
7 operations do not make up the entirety of a publicly
8 traded entity, it is necessary to establish a group of
9 companies that is both publicly traded and comparable to
10 the Company in certain fundamental business and
11 financial respects to serve as its "proxy" for purposes
12 of estimating the cost of equity.

13 Even if the Company was a publicly-traded entity, it
14 is possible that transitory events could bias its market
15 value over a given period. A significant benefit of
16 using a proxy group is that it moderates the effects of
17 unusual events that may be associated with any one
18 company. The proxy companies used in my analyses all
19 possess a set of operating and risk characteristics that
20 are substantially comparable to the Company, and thus
21 provide a reasonable basis to estimate the appropriate
22 cost of equity for the Company.

1 **Q. How did you select the companies in your proxy group?**

2 A. I began with the group of 36 companies that *Value Line*
3 classifies as Electric Utilities and applied the
4 following screening criteria to select companies that:

5 • pay consistent quarterly cash dividends, because
6 companies that do not cannot be analyzed using the
7 DCF model;

8 • have investment grade long-term issuer ratings from
9 S&P and/or Moody's;

10 • have positive long-term earnings growth forecasts
11 from at least two utility industry equity analysts;

12 • own regulated generation assets that are in rate
13 base;

14 • derive more than 40 percent of its megawatt-hour
15 sales from its owned generation facilities;

16 • derive more than 60 percent of their total
17 operating income from regulated electric
18 operations; and,

19 • were not parties to a merger or transformative
20 transaction during the analytical periods relied
21 on.

22 **Q. What is the composition of your proxy group?**

23 A. Applying these screening criteria results in a proxy
24 group consisting of the companies shown in Figure 7 (as
25 well as in Exhibit No. 6)

1

Figure 7: Proxy Group

Company	Ticker
ALLETE, Inc.	ALE
Alliant Energy Corporation	LNT
Ameren Corporation	AEE
American Electric Power Company, Inc.	AEP
Avista Corporation	AVA
CMS Energy Corporation	CMS
Duke Energy Corporation	DUK
Entergy Corporation	ETR
Evergy, Inc.	EVRG
IDACORP, Inc.	IDA
NextEra Energy, Inc.	NEE
NorthWestern Corporation	NWE
OGE Energy Corporation	OGE
Pinnacle West Capital Corporation	PNW
Portland General Electric Company	POR
Southern Company	SO
Xcel Energy Inc.	XEL

2

VII. COST OF EQUITY ESTIMATION

3

Q. Please briefly discuss the ROE in the context of a regulated utility.

4

5

A. The rate of return for a regulated utility is the weighted average cost of capital, in which the costs of the individual sources of capital are weighted by their respective proportion (*i.e.*, book values) in the utility's capital structure. The ROE is the cost rate applied to the equity capital in calculating the rate of return. While the costs of debt and preferred stock can be directly observed, the cost of equity is market-based and, therefore, must be estimated based on observable market data.

10

11

12

13

14

1 **Q. How is the required cost of equity determined?**

2 A. The required cost of equity is estimated by using
3 analytical techniques that rely on market-based data to
4 quantify investor expectations regarding equity returns,
5 adjusted for certain incremental costs and risks.
6 Informed judgment is then applied to determine where the
7 company's cost of equity falls within the range of
8 results produced by multiple analytical techniques. The
9 key consideration in determining the cost of equity is
10 to ensure that the methodologies employed reasonably
11 reflect investors' views of the financial markets in
12 general, as well as the subject company (in the context
13 of the proxy group), in particular.

14 **Q. What methods did you use to estimate the cost of equity
15 for the Company in this proceeding?**

16 A. I consider the results of the constant growth form of
17 the DCF model, the CAPM, the ECAPM, and a BYRP analysis.
18 A reasonable cost of equity estimate appropriately
19 considers alternative methodologies and the
20 reasonableness of their individual and collective
21 results.

22 **Q. Is it important to use more than one analytical approach?**

23 A. Yes. Because the cost of equity is not directly
24 observable, it must be estimated based on both
25 quantitative and qualitative information. When faced

1 with the task of estimating the cost of equity, analysts
2 and investors are inclined to gather and evaluate as
3 much relevant data as reasonably can be
4 analyzed. Several models have been developed to
5 estimate the cost of equity, and I use multiple
6 approaches to estimate the cost of equity. As a
7 practical matter, however, all of the models available
8 for estimating the cost of equity are subject to limiting
9 assumptions or other methodological
10 constraints. Consequently, many well-regarded finance
11 texts recommend using multiple approaches when
12 estimating the cost of equity. For example, Copeland,
13 Koller, and Murrin⁴⁴ suggest using the CAPM and Arbitrage
14 Pricing Theory model, while Brigham and Gapenski⁴⁵
15 recommend the CAPM, DCF, and BYRP approaches.

16 Further, the recent changes in market conditions
17 discussed previously highlight the benefit of using
18 multiple models since each model relies on different
19 assumptions, certain of which better reflect current and
20 projected market conditions at different times. For
21 example, the CAPM and ECAPM analyses rely directly on
22 interest rates as an assumption in the models and

⁴⁴ Tom Copeland, Tim Koller and Jack Murrin, *Valuation: Measuring and Managing the Value of Companies*, at 214 (3rd ed. 2000).

⁴⁵ Eugene Brigham and Louis Gapenski, *Financial Management: Theory and Practice*, at 341 (7th ed. 1994).

1 therefore may more directly reflect the market
2 conditions expected when the Company's rates are in
3 effect. Accordingly, it is important to use multiple
4 analytical approaches to ensure that the cost of equity
5 results reflect market conditions that are expected
6 during the period that the Company's rates will be in
7 effect.

8 **Q. Has the Commission recognized that it is important to**
9 **consider the results of multiple ROE estimation models?**

10 A. Yes. In RMP's 2010 rate case, the Commission considered
11 multiple models, including DCF, comparable earnings,
12 risk premium analysis, and the capital asset pricing
13 model.⁴⁶

14 **A. DCF Model**

15 **Q. Please describe the DCF approach.**

16 A. The DCF approach is based on the theory that a stock's
17 current price represents the present value of all
18 expected future cash flows. In its most general form,
19 the DCF model is expressed as follows:

$$P_0 = \frac{D_1}{(1+k)} + \frac{D_2}{(1+k)^2} + \dots + \frac{D_\infty}{(1+k)^\infty} \quad [1]$$

⁴⁶ *In the Matter of the Application of PacifiCorp dba Rocky Mountain Power for Approval of Changes to its Electric Service Schedules, Case No. PAC-E-10-07, Order No. 32196, at 10 (Feb. 28, 2011).*

1 Where P_0 represents the current stock price, $D_1...D_\infty$ are
2 all expected future dividends, and k is the discount
3 rate, or required ROE. Equation [1] is a standard
4 present value calculation that can be simplified and
5 rearranged into the following form:

$$k = \frac{D_0(1+g)}{P_0} + g \quad [2]$$

7 Equation [2] is often referred to as the constant
8 growth DCF model in which the first term is the expected
9 dividend yield and the second term is the expected
10 long-term growth rate.

11 **Q. What assumptions are required for the constant growth
12 DCF model?**

13 A. The constant growth DCF model requires the following
14 four assumptions: (1) a constant growth rate for
15 earnings and dividends; (2) a stable dividend payout
16 ratio; (3) a constant price-to-earnings ratio; and (4)
17 a discount rate greater than the expected growth rate.
18 To the extent that any of these assumptions are violated,
19 considered judgment and/or specific adjustments should
20 be applied to the results.

21 **Q. What market data did you use to calculate the dividend
22 yield in your constant growth DCF model?**

23 A. The dividend yield in my constant growth DCF model is
24 based on the proxy group companies' current annual

1 dividend and average closing stock prices over the 30-,
2 90-, and 180-trading days ended April 30, 2024.

3 **Q. Why did you use three averaging periods for stock prices?**

4 A. In my constant growth DCF model, I use an average of
5 recent trading days to calculate the term P_0 in the DCF
6 model to ensure that the cost of equity is not skewed by
7 anomalous events that may affect stock prices on any
8 given trading day. The averaging period should also be
9 reasonably representative of expected capital market
10 conditions over the long term.

11 **Q. Did you make any adjustments to the dividend yield to
12 account for periodic growth in dividends?**

13 A. Yes. Because utility companies tend to increase their
14 quarterly dividends at different times throughout the
15 year, it is reasonable to assume that dividend increases
16 will be evenly distributed over calendar quarters. Given
17 that assumption, it is reasonable to apply one-half of
18 the expected annual dividend growth rate for purposes of
19 calculating the expected dividend yield component of the
20 DCF model. This adjustment ensures that the expected
21 first-year dividend yield is, on average, representative
22 of the coming twelve-month period, and does not
23 overstate the aggregated dividends to be paid during
24 that time.

1 **Q. Why is it important to select appropriate measures of**
2 **long-term growth in applying the DCF model?**

3 A. In its constant growth form, the DCF model (*i.e.*,
4 Equation [2]) assumes a single long-term growth rate in
5 perpetuity. In order to reduce the long-term growth
6 rate to a single measure, one must assume that the
7 dividend payout ratio remains constant and that earnings
8 per share ("EPS"), dividends per share, and book value
9 per share all grow at the same constant rate. However,
10 over the long run, dividend growth can only be sustained
11 by earnings growth, meaning earnings are the fundamental
12 driver of a company's ability to pay dividends.
13 Therefore, projected EPS growth is the appropriate
14 measure of a company's long-term growth. In contrast,
15 changes in a company's dividend payments are based on
16 management decisions related to cash management and other
17 factors. For example, a company may decide to retain
18 earnings rather than pay out a portion of those earnings
19 to shareholders through dividends. Therefore, dividend
20 growth rates are less likely than earnings growth rates
21 to accurately reflect investor perceptions of a
22 company's growth prospects. Accordingly, I have
23 incorporated a number of sources of long-term EPS growth
24 rates into the constant growth DCF model.

1 **Q. What sources of long-term growth rates did you rely on**
2 **in your Constant Growth DCF model?**

3 A. My constant growth DCF model incorporates three sources
4 of long-term projected EPS growth rates: (1) *Zacks*
5 *Investment Research* ("Zacks"); (2) Yahoo! Finance; and
6 (3) *Value Line*.

7 **Q. Why are EPS growth rates the appropriate growth rates to**
8 **be relied on in the DCF model?**

9 A. Earnings are the fundamental driver of a company's
10 ability to pay dividends; therefore, projected EPS
11 growth is the appropriate measure of a company's
12 long-term growth. In contrast, changes in a company's
13 dividend payments are based on management decisions
14 related to cash management and other factors. For
15 example, a company may decide to retain earnings rather
16 than pay out a portion of those earnings to shareholders
17 through dividends. Therefore, dividend growth rates are
18 less likely than earnings growth rates to reflect
19 accurately investor perceptions of a company's growth
20 prospects.

21 **Q. How do you calculate the range of results for the**
22 **constant growth DCF models?**

23 A. I calculate the low-end result for the constant growth
24 DCF model using the minimum growth rate of the three
25 sources (*i.e.*, the lowest of the *Zacks*, Yahoo! Finance,

1 and *Value Line* projected EPS growth rates) for each of
 2 the proxy group companies. I use a similar approach to
 3 calculate a high-end result, using the maximum growth
 4 rate of the three sources for each proxy group company.
 5 Lastly, I also calculate results using the average EPS
 6 growth rate from all three sources for each proxy group
 7 company.

8 **Q. What are the results of your constant growth DCF models?**

9 A. Exhibit No. 7 summarizes the results of the constant
 10 growth DCF models. While I also summarize the DCF
 11 results using the minimum growth rates, given the market
 12 response to the recent ICC decisions for Ameren IL and
 13 ComEd as discussed previously, it is evident that the
 14 market would not consider these DCF results reflective
 15 of the investor-required return, and thus I do not give
 16 these DCF results any material weight at this time.

17 **Figure 8: Constant Growth DCF Model Results**

	<i>Constant Growth DCF</i>		
	Minimum Growth Rate	Average Growth Rate	Maximum Growth Rate
Mean Results:			
30-Day Avg. Stock Price	9.32%	10.63%	11.66%
90-Day Avg. Stock Price	9.39%	10.70%	11.73%
180-Day Avg. Stock Price	9.43%	10.74%	11.77%
Average	9.38%	10.69%	11.72%
Median Results:			
30-Day Avg. Stock Price	9.40%	10.44%	11.39%
90-Day Avg. Stock Price	9.52%	10.46%	11.49%
180-Day Avg. Stock Price	9.57%	10.45%	11.55%
Average	9.50%	10.45%	11.48%

1 Q. Have regulatory commissions acknowledged that the DCF
2 model might understate the cost of equity given the
3 current capital market conditions of relatively high
4 inflation and elevated interest rates?

5 A. Yes. For example, in its May 2022 decision establishing
6 the cost of equity for Aqua Pennsylvania, Inc., the
7 Pennsylvania Public Utility Commission concluded that
8 the current capital market conditions of high inflation
9 and increased interest rates has resulted in the DCF
10 model understating the utility cost of equity, and that
11 weight should be placed on risk premium models, such as
12 the CAPM, in the determination of the ROE:

13 To help control rising inflation, the Federal
14 Open Market Committee has signaled that it is
15 ending its policies designed to maintain low
16 interest rates. Aqua Exc. at 9. Because the
17 DCF model does not directly account for
18 interest rates, consequently, it is slow to
19 respond to interest rate changes. However,
20 I&E's CAPM model uses forecasted yields on
21 ten-year Treasury bonds, and accordingly, its
22 methodology captures forward looking changes
23 in interest rates.

24 Therefore, our methodology for determining
25 Aqua's ROE shall utilize both I&E's DCF and
26 CAPM methodologies. As noted above, the
27 Commission recognizes the importance of
28 informed judgment and information provided by
29 other ROE models. In the 2012 PPL Order, the
30 Commission considered PPL's CAPM and RP

1 methods, tempered by informed judgment,
2 instead of DCF-only results. We conclude that
3 methodologies other than the DCF can be used
4 as a check upon the reasonableness of the DCF
5 derived ROE calculation. Historically, we have
6 relied primarily upon the DCF methodology in
7 arriving at ROE determinations and have
8 utilized the results of the CAPM as a check
9 upon the reasonableness of the DCF derived
10 equity return. As such, where evidence based
11 on other methods suggests that the DCF-only
12 results may understate the utility's ROE, we
13 will consider those other methods, to some
14 degree, in determining the appropriate range
15 of reasonableness for our equity return
16 determination. In light of the above, we shall
17 determine an appropriate ROE for Aqua using
18 informed judgement based on I&E's DCF and CAPM
19 methodologies.

20 ...

21 We have previously determined, above, that we
22 shall utilize I&E's DCF and CAPM
23 methodologies. I&E's DCF and CAPM produce a
24 range of reasonableness for the ROE in this
25 proceeding from 8.90% [DCF] to 9.89% [CAPM].
26 Based upon our informed judgment, which
27 includes consideration of a variety of
28 factors, including increasing inflation
29 leading to increases in interest rates and
30 capital costs since the rate filing,

1 we determine that a base ROE of 9.75% is
2 reasonable and appropriate for Aqua.⁴⁷

3 Similarly, the Massachusetts Department of Public
4 Utilities in a recent rate case for NSTAR Electric
5 Company concluded that given the recent increase in
6 interest rates there was "greater certainty" that the
7 results of the DCF model were understating the cost of
8 equity for the utility.⁴⁸

9 **B. CAPM Analysis**

10 **Q. Please briefly describe the Capital Asset Pricing Model.**

11 A. The CAPM is a risk premium approach that estimates the
12 cost of equity for a given security as a function of a
13 risk-free return plus a risk premium to compensate
14 investors for the non-diversifiable or "systematic" risk
15 of that security.⁴⁹ This second component is the product
16 of the market risk premium and the beta coefficient,
17 which measures the relative riskiness of the security
18 being evaluated.

⁴⁷ *Penn. Pub. Util. Comm'n et.al. v, Aqua Penn. Wastewater Inc.*, Docket Nos. R-2021-3027385 and R-2021-3027386, Opinion and Order at 154-155 (May 12, 2022).

⁴⁸ *Petition of NSTAR Electric Company, doing business as Eversource Energy, pursuant to G.L. c. 164, § 94 and 220 CMR 5.00, for Approval of a General Increase in Base Distribution Rates for Electric Service and a Performance Based Ratemaking Plan*, Docket D.P.U. 22-22, Final Order at 385-386 (Nov. 30, 2022).

⁴⁹ Systematic risk is the risk inherent in the entire market or market segment, which cannot be diversified away using a portfolio of assets. Unsystematic risk is the risk of a specific company that can, theoretically, be mitigated through portfolio diversification.

1 The CAPM is defined by four components, each of which
2 must theoretically be a forward-looking estimate:

$$K_e = r_f + \beta(r_m - r_f) \quad [3]$$

3 Where:

4 K_e = the required market ROE;

5 β = the beta coefficient of an individual
6 security;

7 r_f = the risk-free rate of return; and

8 r_m = the required return on the market as a
9 whole.

10 In this specification, the term ($r_m - r_f$)
11 represents the market risk premium. According to the
12 theory underlying the CAPM, because unsystematic risk
13 can be diversified away, investors should only be
14 concerned with systematic or non-diversifiable risk.
15 Systematic risk is measured by beta, which is a measure
16 of the volatility of a security as compared to the market
17 as a whole. Beta is defined as:

$$\beta = \frac{\text{Covariance}(r_e, r_m)}{\text{Variance}(r_m)} \quad [4]$$

18 $\text{Variance}(r_m)$ represents the variance of the market
19 return, which is a measure of the uncertainty of the
20 general market. $\text{Covariance}(r_e, r_m)$ represents the
21 covariance between the return on a specific security and
22 the general market, which reflects the extent to which
23 the return on that security will respond to a given
24 change in the general market return. Thus, beta

1 represents the risk of the security relative to the
2 general market.

3 **Q. What risk-free rate did you use in your CAPM analysis?**

4 A. I rely on three sources for my estimate of the risk-free
5 rate (1) the current 30-day average yield on 30-year
6 U.S. Treasury bonds, which is 4.59 percent;⁵⁰ (2) the
7 average projected 30-year U.S. Treasury bond yield for
8 the third quarter of 2024 through the third quarter of
9 2025, which is 4.32 percent;⁵¹ and (3) the average
10 projected 30-year U.S. Treasury bond yield for 2025
11 through 2029, which is 4.10 percent.⁵²

12 **Q. What beta coefficients do you use in your CAPM analysis?**

13 A. As shown in Exhibit No. 8, I use the beta coefficients
14 for the proxy group companies as reported by Bloomberg
15 and *Value Line*. The beta coefficients reported by
16 Bloomberg are calculated using ten years of weekly
17 returns relative to the S&P 500 Index. The *Value Line*
18 beta coefficients are calculated based on five years of
19 weekly returns relative to the New York Stock Exchange
20 Composite Index. Additionally, as shown in Exhibit No.
21 8, I also consider an additional CAPM analysis that
22 relies on the long-term average utility beta coefficient

⁵⁰ S&P IQ Pro, as of April 30, 2024.

⁵¹ *Blue Chip Financial Forecasts*, Vol. 43, No. 5, at 2 (May 1, 2024).

⁵² *Blue Chip Financial Forecasts*, Vol. 42, No. 12, at 14 (Dec. 1, 2023).

1 for the companies in my proxy group from 2013 through
2 2023, which are presented in Exhibit No. 9.

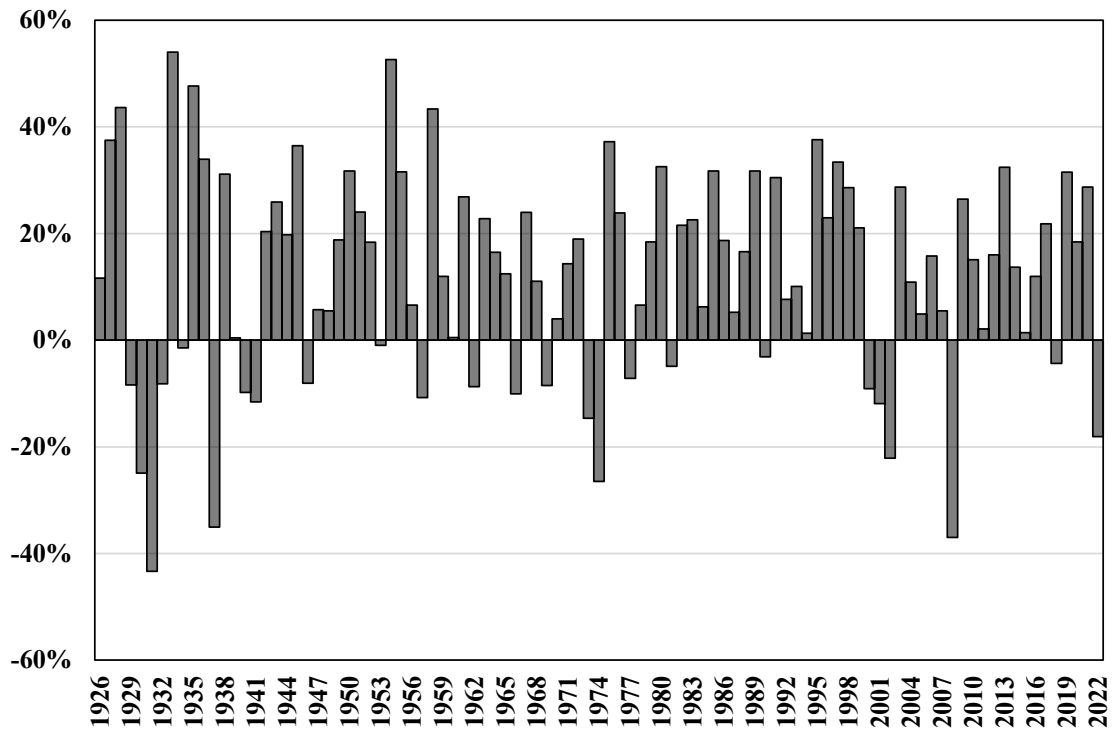
3 **Q. How do you estimate the market risk premium in the CAPM?**

4 A. I estimate the market risk premium as the difference
5 between the implied expected equity market return and
6 the risk-free rate. As shown in Exhibit No. 10, the
7 expected market return is calculated using the constant
8 growth DCF model discussed previously as applied to the
9 companies in the S&P 500 Index. Based on an estimated
10 market capitalization-weighted dividend yield of
11 1.72 percent and a weighted long-term growth rate of
12 11.09 percent, the estimated required market return for
13 the S&P 500 Index as of April 30, 2024 is 12.91 percent.

14 **Q. How does the expected market return compare to observed
15 historical market returns?**

16 A. As show in Figure 9, given the range of annual equity
17 returns that have been observed over the past century,
18 a current expected market return of 12.91 percent is not
19 unreasonable. In 50 out of the past 97 years (or
20 approximately 52 percent of observations), the realized
21 equity market return was at least 12.91 percent or
22 greater.

1 **Figure 9: Realized U.S. equity market returns (1926–2022)**⁵³



2 **Q. Did you consider another form of the CAPM in your analysis?**

3 A. Yes. I have also considered the results of an ECAPM in
4 estimating the cost of equity for the Company.⁵⁴ The
5 ECAPM calculates the product of the adjusted beta
6 coefficient and the market risk premium and applies a
7 weight of 75.00 percent to that result. The model then
8 applies a 25.00 percent weight to the market risk premium
9 without any effect from the beta coefficient. The
10 results of the two calculations are summed, along with

⁵³ Depicts total annual returns on large company stocks, as reported in the 2023 Kroll SBBI Yearbook.

⁵⁴ See, e.g., Roger A. Morin, *New Regulatory Finance*, Public Utilities Reports, Inc., at 189 (June 1, 2006).

1 the risk-free rate, to produce the ECAPM result, as noted
2 in Equation [5] below:

$$3 \quad k_e = r_f + 0.75\beta(r_m - r_f) + 0.25(r_m - r_f) \quad [5]$$

4 Where:

5 k_e = the required market ROE

6 β = Adjusted Beta coefficient of an individual
7 security

8 r_f = the risk-free rate of return

9 r_m = the required return on the market as a whole

10 The ECAPM addresses the tendency of the
11 "traditional" CAPM to underestimate the cost of equity
12 for companies with low beta coefficients such as
13 regulated utilities. In that regard, the ECAPM is not
14 redundant to the use of adjusted betas in the traditional
15 CAPM, but rather it recognizes the results of academic
16 research indicating that the risk-return relationship is
17 different (in essence, flatter) than estimated by the
18 CAPM, meaning that the CAPM underestimates the "alpha,"
19 or the constant return term.⁵⁵

20 Consistent with my CAPM, my application of the
21 ECAPM uses the forward-looking market risk premium
22 estimates, the three yields on 30-year Treasury
23 securities noted earlier as the risk-free rate, and the

⁵⁵ *Id.*, at 191.

1 current *Bloomberg*, current *Value Line*, and long-term
2 *Value Line* beta coefficients.

3 **Q. What are the results of your CAPM and ECAPM analyses?**

4 A. The results of my CAPM and ECAPM analyses are summarized
5 in Figure 10, as well as presented in Exhibit No. 8.

6 **Figure 10: Summary of CAPM and ECAPM Results**

	30-Year Treasury Bond Yield		
	Current 30-Day Avg	Near-Term Projected	Longer-Term Projected
CAPM:			
Current <i>Value Line</i> Beta	12.25%	12.22%	12.21%
Current Bloomberg Beta	11.14%	11.08%	11.03%
Long-term Avg. <i>Value Line</i> Beta	10.92%	10.86%	10.81%
ECAPM:			
Current <i>Value Line</i> Beta	12.41%	12.39%	12.38%
Current Bloomberg Beta	11.58%	11.53%	11.50%
Long-term Avg. <i>Value Line</i> Beta	11.42%	11.37%	11.33%

7 **C. BYRP Analysis**

8 **Q. Please describe the BYRP approach.**

9 A. In general terms, this approach is based on the
10 fundamental principle that equity investors bear the
11 residual risk associated with equity ownership and
12 therefore require a premium over the return they would
13 have earned as bondholders. In other words, because
14 returns to equity holders have greater risk than returns
15 to bondholders, equity holders require a higher return
16 for that incremental risk. Thus, risk premium approaches
17 estimate the cost of equity as the sum of the equity

1 risk premium and the yield on a particular class of
2 bonds. In my analysis, I use actual authorized returns
3 for vertically integrated electric utilities as the
4 historical measure of the cost of equity to determine
5 the risk premium.

6 **Q. What is the fundamental relationship between the equity**
7 **risk premium and interest rates?**

8 A. It is important to recognize both academic literature
9 and market evidence indicating that the equity risk
10 premium (as used in this approach) is inversely related
11 to the level of interest rates (*i.e.*, as interest rates
12 increase, the equity risk premium decreases, and vice
13 versa). Consequently, it is important to develop an
14 analysis that: (1) reflects the inverse relationship
15 between interest rates and the equity risk premium; and
16 (2) relies on recent and expected market conditions.
17 The analysis presented in Exhibit No. 11 establishes
18 that relationship using a regression of the risk premium
19 as a function of Treasury bond yields. When the
20 authorized ROEs serve as the measure of required equity
21 returns and the long-term Treasury bond yield is defined
22 as the relevant measure of interest rates, the risk
23 premium is the difference between those two points.⁵⁶

⁵⁶ See *e.g.*, S. Keith Berry, *Interest Rate Risk and Utility Risk Premia during 1982-93*, *Managerial and Decision Economics*, Vol. 19, No. 2 (Mar.

1 **Q. Is the BYRP analysis relevant to investors?**

2 A. Yes. Investors are aware of authorized ROEs in other
3 jurisdictions and they consider those awards as a
4 benchmark for a reasonable level of equity returns for
5 utilities of comparable risk operating in other
6 jurisdictions. As discussed previously, utilities have
7 experienced credit rating downgrades and been subject to
8 a negative market reaction related to the financial
9 effects of a rate case decision that included a below
10 average authorized ROE. Because my BYRP analysis is
11 based on authorized ROEs for utility companies relative
12 to corresponding Treasury yields, it provides relevant
13 information to assess the return expectations of
14 investors in the current interest rate environment.

15 **Q. What did your BYRP analysis reveal?**

16 A. As shown in Figure 11, from 1980 through April 2024,
17 there was a strong negative relationship between risk
18 premia and interest rates. To estimate that
19 relationship, I have conducted a regression analysis
20 using the following equation:

21
$$RP = a + b(T) \quad [6]$$

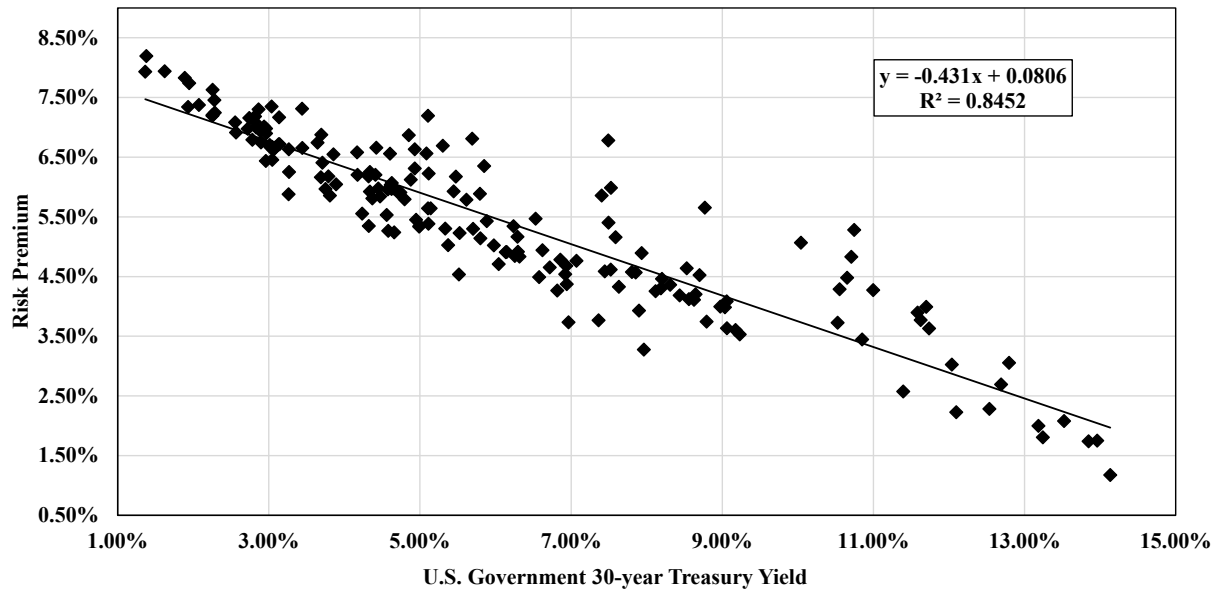
22 Where:

1998) (the author used a similar methodology, including using authorized ROEs as the relevant data source, and came to similar conclusions regarding the inverse relationship between risk premia and interest rates). See also, Robert S. Harris, *Using Analysts' Growth Forecasts to Estimate Shareholder Required Rates of Return*, Financial Management, at 66 (Spring 1986).

1 RP = Risk Premium (difference between authorized
2 ROEs and the yield on 30-year Treasury bonds)
3 a = intercept term
4 b = slope term
5 T = 30-year Treasury bond yield

6 Data regarding authorized ROEs were derived from
7 all of the vertically-integrated electric utility rate
8 cases over this period as reported by RRA.⁵⁷ The
9 equation's coefficients are statistically significant at
10 the 99.00 percent level.

11 **Figure 11: Risk Premium Results**



⁵⁷ The data was screened to eliminate limited issue rider cases, electric transmission cases, electric distribution-only (i.e., no generation) cases, and cases that were silent with respect to the authorized ROE.

1 **Q. What are the results of your BYRP analysis?**

2 A. Figure 12 presents the results of my BYRP analysis, which
3 is also presented in more detail in Exhibit No. 11.

4 **Figure 12: BYRP Results**

	30-Year Treasury Bond Yield		
	Current 30-Day Avg	Near-Term Projected	Longer-Term Projected
Bond Yield Risk Premium	10.67%	10.52%	10.39%

5

6 **Q. How did the results of the BYRP analysis inform your**
7 **recommended ROE for the Company?**

8 A. I have considered the results of the BYRP analysis in my
9 recommended ROE for the Company. As noted, investors
10 consider the authorized ROE for a utility when assessing
11 the risk of that company as compared to utilities of
12 comparable risk operating in other jurisdictions.

13 **VIII. REGULATORY AND BUSINESS RISKS**

14 **Q. Do the results of the cost of equity analyses alone**
15 **provide an appropriate estimate of the cost of equity**
16 **for the Company?**

17 A. No. These results provide only a range of the
18 appropriate estimate of the Company's cost of equity.
19 Several additional factors must be considered when
20 determining where the Company's cost of equity falls
21 within the range of analytical results. These risk

1 factors, discussed below, should be considered with
2 respect to their overall effect on the Company's risk
3 profile relative to the proxy group.

4 **A. Wildfire Risk**

5 **Q. Have equity analysts and credit rating agencies**
6 **recognized wildfire as a substantial risk to the**
7 **electric utility sector?**

8 A. Yes. While wildfire risk is not a new threat to utility
9 investors, it has become a much larger focus to both
10 equity investors and credit rating agencies. For
11 example, BofA has stated that wildfire risk has become
12 the top question among all different investor types.⁵⁸
13 In fact, BofA has stated that it sees "the consistent
14 existential risk posed by wildfires outflanking any
15 other factor exposure of a given utility equity."⁵⁹ For
16 example, BofA highlighted the catastrophic wildfires in
17 California in 2017-2018 that led to the bankruptcy of
18 PG&E Corporation and its subsidiary Pacific Gas and
19 Electric Company ("PG&E") and caused material
20 liabilities that weakened the earnings growth for
21 Southern California Edison ("SoCalEd"), but noted that
22 the current wildfire risk feels worse given the

⁵⁸ BofA Global Research, *US Utilities & IPPs, Wildfire wakeup: what the Hawaiian fires mean for the sector as prudence shifts* (Aug. 28, 2023).

⁵⁹ BofA Global Research, *US Utilities & IPPs, As the leaves fall, preparing for Autumn utility outlook. Micro still has potholes* (Sept. 6, 2023).

1 increased occurrences of wildfires across multiple
2 states, even outside of the traditional wildfire season,
3 and the billions in potential wildfire liabilities
4 currently faced by PacifiCorp in Oregon, Xcel Energy in
5 Colorado, and Hawaiian Electric.⁶⁰ A such, a utility's
6 exposure to wildfire risk is expected to be a defining
7 factor for utility valuations:

8 Should there be further events, we perceive a
9 risk that the 'new' premium utility will be
10 defined by its exposure to wildfire factors.
11 The first screen is simply geography and
12 FEMA's assessment of wildfire risk, while the
13 second consideration is the legal and
14 regulatory construct under which the utility
15 operates. We anticipate having explicit and
16 refreshed plans will become a necessity for
17 any utilities operating in geographies.

18 *****

19 On balance, the added wildfire concerns across
20 the west, with their disproportionate
21 manifestation across small- and even mid-caps
22 makes us incrementally cautious on the entire
23 sub-group of utilities.⁶¹

24 As further stated by BofA:

25 PacifiCorp and Xcel Energy (XEL) are each
26 facing billions in potential wildfire-related
27 liabilities. Hawaiian Electric may not have
28 shareholder value if wholly responsible for
29 the ~\$5.4Bn estimated wildfire damage. In the
30 past week, Evergy (EVRG) had a fire caused by
31 its downed poles, and Entergy Corp (ETR)
32 warned of fire hazards. The increased

⁶⁰ BofA Global Research, *US Utilities & IPPs, Wildfire wakeup: what the Hawaiian fires mean for the sector as prudence shifts* (Aug. 28, 2023).

⁶¹ BofA Global Research, *US Utilities & IPPs, As the leaves fall, preparing for Autumn utility outlook. Micro still has potholes* (Sept. 6, 2023).

1 occurrences in multiple states, even outside
2 of the traditional wildfire season has
3 investors of all types on edge.⁶²

4
5 From the credit rating agency perspective, Moody's
6 has noted that wildfire risk "can reach catastrophic
7 levels at utilities," and that it is difficult to
8 determine which utilities are most at risk given that
9 the recent wildfires in Oregon and Hawaii were in
10 moderate risk zones.⁶³ S&P has stated that "[d]amages
11 and related costs from physical risks are escalating in
12 North America as regions designated as high-fire risk
13 expand," and that over the past 6 years, utility credit
14 downgrades directly related to physical risks have
15 increased significantly.⁶⁴ Similarly, FitchRatings
16 ("Fitch") has noted the higher regulatory risk
17 associated with wildfires, and stated that extreme
18 weather, which includes wildfires, has driven
19 approximately one-quarter of its downgrades in the past
20 6 years, yet was not a driver of downgrades in the
21 6 years prior.⁶⁵ The most recent example is Hawaiian
22 Electric Industries Inc. and its subsidiaries after the

⁶² *Id.*

⁶³ Moody's Investors Service, *Breakfast with the Analysts*, 58th Annual EEI Financial Conference, at 30 (Nov. 13, 2023).

⁶⁴ S&P Global Ratings, *A Storm is Brewing: Extreme Weather Events Pressure North American Utilities' Credit Quality*, at 1 (Nov. 9, 2023).

⁶⁵ Fitch Ratings, *Climate Related Risks in Focus*, 35th Annual Presentation at EEI Financial Conference, at 5, 11 (Nov. 13, 2023).

1 catastrophic Maui fires in August 2023 when S&P,
2 Moody's, and Fitch all downgraded to "junk" status in
3 response to the potential wildfire liabilities faced by
4 the utility.⁶⁶

5 **Q. Has wildfire risk been specifically identified as a risk**
6 **for the Company in Idaho?**

7 A. Yes. S&P has recently highlighted PacifiCorp's wildfire
8 risk, noting that it could lead to a credit downgrade:

9 We could lower the ratings on PacifiCorp over
10 the next 24 months if the number of claimants
11 and estimated damages concerning its wildfire
12 lawsuits, including the James case, grow
13 significantly such that we anticipate
14 materially weaker leverage, increased
15 business risk, or a weaker degree of group
16 support from its parent. Furthermore, we
17 could also lower ratings if the company's
18 stand-alone FFO to debt consistently weakens
19 to below 13% or if PacifiCorp contributes to
20 a future significant wildfire.⁶⁷

21 S&P also stated that it could affirm its rating on
22 PacifiCorp and revise its outlook to stable if the
23 Company were to achieve favorable legal outcomes that
24 limit existing wildfire liabilities the company is not
25 the cause of a future materially significant wildfire.⁶⁸

⁶⁶ See, e.g., *Fitch downgrades Hawaiian Electric to junk on worries over wildfire exposure*, Reuters (Aug. 21, 2023); *S&P downgrades Hawaiian Electric to 'B-' as wildfires raise market-access worries*, Reuters (Aug. 24, 2023); *Moody's downgrades Hawaiian Electric's credit to junk amid Maui wildfire scrutiny*, Reuters (Aug. 18, 2023).

⁶⁷ S&P Global Ratings, *PacifiCorp Ratings Affirmed Following Archie Creek Settlement; Outlook Negative*, at 2 (Dec. 12, 2023).

⁶⁸ *Id.*

1 **Q. Is wildfire risk to utilities limited to a few states?**

2 A. No. The Federal Emergency Management Agency ("FEMA")
3 publishes a National Risk Index that ranks the wildfire
4 risk by county and census tract in five categories: Very
5 High, Relatively High, Relatively Moderate, Relatively
6 Low, and Very low. Based on FEMA's assessment, wildfire
7 risk is much more broad than a few states, with the risk
8 identified primarily as west of the Mississippi River,
9 Hawaii, Florida, and the southeastern coast of the U.S.⁶⁹

10 **Q. Have you conducted any analysis to evaluate the wildfire
11 risk in Idaho as compared to the jurisdictions in which
12 the companies in the proxy group operate?**

13 A. Yes. Based on FEMA's rankings of the Expected Annual
14 Loss associated with wildfire for each state, I have
15 conducted an analysis to compare the wildfire risk of
16 Idaho to the jurisdictions in which the utility
17 operating subsidiaries of the companies in the proxy
18 group operate. Specifically, I have applied a numeric
19 ranking system to the FEMA rankings with "Very Low"
20 assigned the lowest ranking (*i.e.*, a "1") and "Very High"
21 assigned the highest ranking (*i.e.*, a "5"). As shown on
22 Exhibit No. 12, Idaho is ranked "Relatively Moderate"
23 (*i.e.*, a "3"). This ranking for Idaho indicates a higher

⁶⁹ FEMA, National Risk Index; <https://hazards.fema.gov/nri/map#>
(wildfire risk by census tract)

1 risk relative to the proxy group, which has an average
2 ranking of between "Relatively Low" and "Relatively
3 Moderate" (i.e., a "2.14").

4 **Q. How is the risks associated with wildfires being**
5 **addressed?**

6 **A.** The Company has established a Wildfire Mitigation Plan
7 that outlines the initiatives that the Company has
8 undertaken, and it plans for the future mitigation of
9 wildfire risk including capital investments and
10 expenses needed to implement the plan. In addition to
11 the Company's plans, the state of Idaho recognizes
12 that this is a significant risk factor facing
13 utilities. It is my understanding that the governor
14 recently concluded a series of workshops that may
15 inform future legislation on this issue. While there
16 is a cap on non-economic damages in Idaho, it is
17 unclear how or whether this cap would apply in the
18 event of damages related to a wildfire event. Further,
19 the Company may also be exposed to other risks from
20 such an unforeseen event.

21 **Q. What are your conclusions regarding the effect of**
22 **wildfire risk on the Company in Idaho?**

23 **A.** Wildfire risk presents one of the most significant
24 business, operational, and financial threats for
25 utilities in states subject to such risks. Idaho has

1 greater wildfire risk as compared to the proxy group
2 utilities, and it is clear that equity investors and
3 credit rating agencies are reflecting the incremental
4 risk for companies that have been affected by wildfire
5 exposure and that the electric utility sector overall
6 has increased risk related to this threat. The capital
7 costs associated with wildfire mitigation can be
8 significant and continue over many years, thus making
9 the timeliness of cost recovery important. Absent
10 meaningful regulatory or legislative support for the
11 utilities in the states subject to substantial potential
12 losses from wildfires, the investor-required return
13 increases significantly due to the higher risk of
14 wildfire exposure. Addressing this risk in a timely
15 manner should be a top regulatory priority to provide
16 the Company with the ability to access capital on
17 reasonable terms and make the capital investments needed
18 going forward.

19 **B. Capital Expenditures**

20 **Q. Please summarize the Company's capital expenditure**
21 **requirements.**

22 A. The Company's current projection of capital expenditures
23 for 2024 through 2028 totals approximately
24 \$14.1 billion, which represents approximately
25 52.2 percent of the Company's approximate \$27 billion in

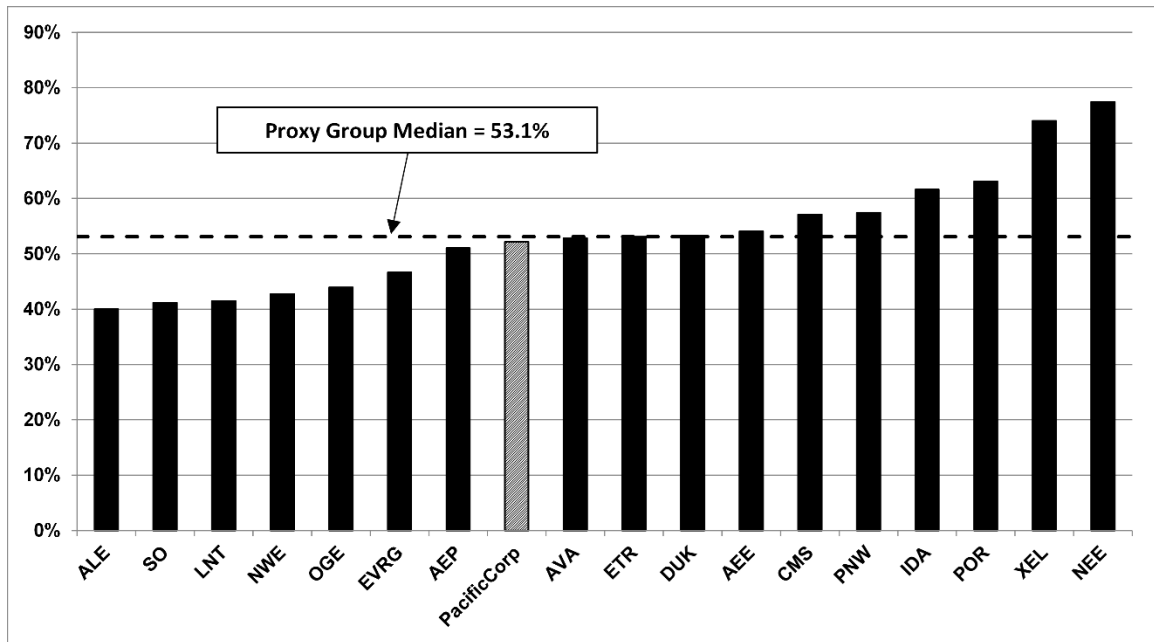
1 net utility plant as of December 31, 2023.⁷⁰

2 **Q. How do the Company's capital expenditures compare to**
3 **those of the proxy group?**

4 A. As shown on Exhibit No. 13, I have calculated the ratio
5 of expected capital expenditures to net utility plant
6 for the Company and the ratio of expected capital
7 expenditures to net utility plant for each of the
8 companies in the proxy group by dividing each company's
9 projected capital expenditures for the period from 2024
10 through 2028 by its total net utility plant as of
11 December 31, 2023. As shown Exhibit No. 13 (see also
12 Figure 13 below), the Company's ratio of capital
13 expenditures as a percentage of net rate base is
14 approximately 0.98 times the median for the proxy group
15 companies of 53.1 percent.

⁷⁰ Data provided by the Company.

1 **Figure 13: Comparison of Capital Expenditures—Proxy Group**
 2 **Companies**



3

4 **Q. How is PacifiCorp’s risk profile affected by its capital**
 5 **expenditure requirements?**

6 A. As with any utility facing increased capital expenditure
 7 requirements, the Company’s risk profile may be
 8 adversely affected in two significant and related ways:
 9 (1) the heightened level of investment increases the
 10 risk of under recovery or delayed recovery of the
 11 invested capital; and (2) an inadequate return would put
 12 downward pressure on key credit metrics.

13 **Q. Do credit rating agencies recognize the risks associated**
 14 **with elevated levels of capital expenditures?**

15 A. Yes. From a credit perspective, the additional pressure
 16 on cash flows associated with higher levels of capital
 17 expenditures exerts corresponding pressure on credit

1 metrics and, therefore, credit ratings. To that point,
2 S&P explains the importance of regulatory support for
3 large capital projects:

4 When applicable, a jurisdiction's willingness
5 to support large capital projects with cash
6 during construction is an important aspect of
7 our analysis. This is especially true when
8 the project represents a major addition to
9 rate base and entails long lead times and
10 technological risks that make it susceptible
11 to construction delays. Broad support for all
12 capital spending is the most
13 credit-sustaining. Support for only specific
14 types of capital spending, such as specific
15 environmental projects or system integrity
16 plans, is less so, but still favorable for
17 creditors. Allowance of a cash return on
18 construction work-in-progress or similar
19 ratemaking methods historically were
20 extraordinary measures for use in unusual
21 circumstances, but when construction costs are
22 rising, cash flow support could be crucial to
23 maintain credit quality through the spending
24 program. Even more favorable are those
25 jurisdictions that present an opportunity for
26 a higher return on capital projects as an
27 incentive to investors.⁷¹

28 Recently, S&P evaluated the capital expenditure
29 trends in the utility sector, noting that the balance
30 between operating with negative discretionary cash flow

⁷¹ S&P Global Ratings, *Assessing U.S. Investor-Owned Utility Regulatory Environments*, at 7 (Aug. 10, 2016).

1 from operations offset by reliable access to capital
2 markets for financing may be tested through
3 ever-increasing capital expenditure requirements as a
4 result of the transformation of the energy sector
5 through the focus on low/no carbon generation,
6 electrification, and the replacement of aging
7 infrastructure:

8 Some companies have been unable to support
9 financial metrics consistent with former
10 ratings as their discretionary cash flow
11 deteriorated. This trend was a significant
12 contributor to the sector seeing the median
13 rating decline to 'BBB+' from 'A-' for the
14 first time in 2022. What is less clear is
15 whether or not management teams will take
16 steps to forestall another step down in credit
17 quality as high capital outlays persist. So
18 far in 2023, we have not seen evidence that
19 equity issuance is keeping pace with debt
20 issuance to fill ever-deepening discretionary
21 cash flow shortfalls, but time will tell.

22

23 Despite the improvement in the economic
24 outlook, we expect inflation, high interest
25 rates, higher capital spending, and the
26 strategic decision by many companies to
27 operate with only minimal financial cushion
28 from their downgrade thresholds to continue to
29 pressure the industry's credit quality. We are
30 cautious about the durability of the current

1 stable ratings outlook given persistently high
2 capital spending that now supports a trend of
3 deterioration in discretionary cash flow.
4 Without a commensurate focus on balance sheet
5 preservation through equity support of
6 discretionary cash flow deficits, limited
7 financial cushions could give rise to another
8 round of negative rating actions. The question
9 then comes back to management priorities and
10 financial policy decisions, or utilities may
11 be faced with another step down in the median
12 ratings. ⁷²

13 Therefore, to the extent that the Company's rates
14 do not continue to reasonably permit the recovery its
15 prudently-incurred capital investments on a timely
16 basis, the Company would face increased recovery risk
17 and thus increased pressure on its credit metrics.

18 **Q. Does the Company have a capital tracking mechanism to**
19 **recover the costs associated with capital expenditures**
20 **on a timely basis between rate cases?**

21 A. No. PacifiCorp has Energy Cost Adjustment Mechanism
22 ("ECAM") which allows for deferral of net power costs
23 and recovery of PTCs.⁷³ In addition, the Company has
24 wildfire mitigation cost recovery through its
25 Catastrophic Fire Fund however the recovery of costs
26 through this mechanism can be onerous and delayed.

⁷² S&P Global Ratings, *Record CapEx Fuels Growth Along With Credit Risk For North American Investor-Owned Utilities*, at 5, 7-8 (Sept. 12, 2023).

⁷³ PacifiCorp 2023 SEC Form 10-K at 43.

1 **Q. What are your conclusions regarding the effect of the**
2 **Company's capital spending requirements on its risk**
3 **profile and cost of capital?**

4 A. The Company's capital expenditure requirements as a
5 percentage of net utility plant are significant and are
6 expected to continue over the next few years. The
7 Company's capital cost recovery is limited between rate
8 proceedings and the Catastrophic Fire Fund which is
9 limited to operating and capital expenditures that are
10 necessary to implement the Company's Wildfire protection
11 plan that are incremental expenses to those already
12 included in rate base and do not provide for the recovery
13 of expenditures unrelated to wildfire mitigation,
14 non-renewable generation resources, or timely recovery
15 of other capital expenditures between rate cases.

16 **C. Regulatory Risks**

17 **1. Cost Recovery Mechanisms**

18 **Q. How does the regulatory environment affects investors'**
19 **risk assessments?**

20 A. The ratemaking process is premised on the principle
21 that, for investors and companies to commit the capital
22 needed to provide safe and reliable utility service, the
23 subject utility must have the opportunity to recover the
24 return of, and the market-required return on, invested
25 capital. Regulatory commissions recognize that because

1 utility operations are capital intensive, regulatory
2 decisions should enable the utility to attract capital
3 at reasonable terms, and that doing so balances the
4 long-term interests of investors and customers.
5 Utilities must finance their operations and thus require
6 the opportunity to earn a reasonable return on their
7 invested capital to maintain their financial profiles.
8 The Company is no exception, and in that respect, the
9 regulatory environment is one of the most important
10 factors considered in both debt and equity investors'
11 risk assessments.

12 From the perspective of debt investors, the
13 authorized return should enable the utility to generate
14 the cash flow needed to meet its near-term financial
15 obligations, make the capital investments needed to
16 maintain and expand its systems, and maintain the
17 necessary levels of liquidity to fund unexpected events.
18 This financial liquidity must be derived not only from
19 internally generated funds, but also by efficient access
20 to capital markets. Moreover, because fixed income
21 investors have many investment alternatives, even within
22 a given market sector, a utility's financial profile
23 must be adequate on a relative basis to ensure its
24 ability to attract capital under a variety of economic
25 and financial market conditions.

1 Equity investors require that the authorized return
2 be adequate to provide a risk-comparable return on the
3 equity portion of the utility's capital investments.
4 Because equity investors are the residual claimants on
5 the utility's cash flows (*i.e.*, the equity return is
6 subordinate to interest payments), they are particularly
7 concerned with the strength of regulatory support and
8 its effect on future cash flows.

9 **Q. Do credit rating agencies consider regulatory risk in**
10 **establishing a company's credit rating?**

11 A. Yes. Both S&P and Moody's consider the overall
12 regulatory framework in establishing credit ratings.
13 Moody's establishes credit ratings based on four key
14 factors: (1) regulatory framework; (2) the ability to
15 recover costs and earn returns; (3) diversification; and
16 (4) financial strength, liquidity and key financial
17 metrics. Of these criteria, regulatory framework and
18 the ability to recover costs and earn returns are each
19 given a broad rating factor of 25.00 percent. Therefore,
20 Moody's assigns regulatory risk a 50.00 percent
21 weighting in the overall assessment of business and
22 financial risk for regulated utilities.⁷⁴

⁷⁴ Moody's Investors Service, *Rating Methodology: Regulated Electric and Gas Utilities*, at 4 (June 23, 2017).

1 S&P also identifies the regulatory framework as an
2 important factor in credit ratings for regulated
3 utilities, stating: "One significant aspect of
4 regulatory risk that influences credit quality is the
5 regulatory environment in the jurisdictions in which a
6 utility operates."⁷⁵ S&P identifies four specific
7 factors that it uses to assess the credit implications
8 of the regulatory jurisdictions of investor-owned
9 regulated utilities: (1) regulatory stability; (2)
10 tariff-setting procedures and design; (3) financial
11 stability; and (4) regulatory independence and
12 insulation.⁷⁶

13 **Q. How does the regulatory environment in which a utility**
14 **operates affect its access to and cost of capital?**

15 A. The regulatory environment can significantly affect both
16 the access to and cost of capital in several ways.
17 First, the proportion and cost of debt capital available
18 to utility companies are influenced by the rating
19 agencies' assessment of the regulatory environment. As
20 noted by Moody's, "[f]or rate regulated utilities, which
21 typically operate as a monopoly, the regulatory
22 environment and how the utility adapts to that

⁷⁵ Standard & Poor's Global Ratings, *U.S., and Canadian Regulatory Jurisdictions Support Utilities' Credit Quality—But Some More So Than Others*, at 2 (June 25, 2018).

⁷⁶ *Id.*, at 1.

1 environment are the most important credit
2 considerations.”⁷⁷ Moody’s further highlighted the
3 relevance of a stable and predictable regulatory
4 environment to a utility’s credit quality, noting:
5 “[b]roadly speaking, the Regulatory Framework is the
6 foundation for how all the decisions that affect
7 utilities are made (including the setting of rates), as
8 well as the predictability and consistency of
9 decision-making provided by that foundation.”⁷⁸

10 **Q. Have you conducted any analysis of the regulatory**
11 **framework in Idaho relative to the jurisdictions in**
12 **which the companies in your proxy group operate?**

13 A. Yes. I have evaluated the regulatory framework in Idaho
14 based on three factors that are important in terms of
15 providing a regulated utility an opportunity to earn its
16 authorized ROE. These factors are: (1) the test year
17 convention for ratemaking (*i.e.*, forecast vs. historical
18 test year); (2) use of rate design and/or other
19 mechanisms that mitigate volumetric risk and stabilize
20 revenue; and (3) prevalence of capital cost recovery
21 between rate cases. The results of my regulatory risk
22 assessment are shown in Exhibit No. 14 and are summarized
23 below.

⁷⁷ Moody’s Investors Service, *Rating Methodology: Regulated Electric and Gas Utilities*, at 6 (June 23, 2017).

⁷⁸ *Id.*

1 • Test Year Convention: The Company relies on a
2 historical test year for ratemaking purposes.
3 Similarly, as shown in Exhibit No. 14,
4 approximately 55 percent of the operating utility
5 subsidiaries of the proxy group companies provide
6 service in jurisdictions that use a historical test
7 year. However, forecast test years result in more
8 prompt recovery of incurred costs and thus
9 mitigates the regulatory lag associated with
10 historical test years. As Lowry, Hovde, Getachew,
11 and Makos (2010) explain:

12 This report provides an in depth
13 discussion of the test year issue. It
14 includes the results of empirical
15 research which explores why the unit
16 costs of electric IOUs are rising and
17 shows that utilities operating under
18 forward test years realize higher returns
19 on capital and have credit ratings that
20 are materially better than those of
21 utilities operating under historical
22 test years. The research suggests that
23 shifting to a future test year is a prime
24 strategy for rebuilding utility credit
25 ratings as insurance against an uncertain
26 future.⁷⁹

27 • Revenue Stabilization/Non-Volumetric Rate Design:
28 The Company does not have protection against
29 volumetric risk in Idaho. In contrast, as shown in
30 Exhibit No. 14, approximately 60 percent of the
31 utility operating subsidiaries of the proxy group
32 companies have some form of revenue stabilization
33 through either decoupling, formula-based rates,
34 and/or straight-fixed variable rate design that
35 allow them to break the link between customer usage
36 and revenues.

37 • Capital Cost Recovery: The Company has capital cost
38 recovery mechanisms for the construction of new
39 renewable generation and associated transmission,
40 as well as dam removal and wildfire mitigation
41 expenditures. Similarly, as shown in Exhibit No.
42 14, approximately 67 percent of the operating
43 utility subsidiaries of the proxy group companies

⁷⁹ Mark Newton Lowry, David Hovde, Lullit Getachew, and Matt Makos. *Forward Test Years for US Electric Utilities*, at 1, (Prepared for the Edison Electric Institute, Aug. 2010); emphasis added.

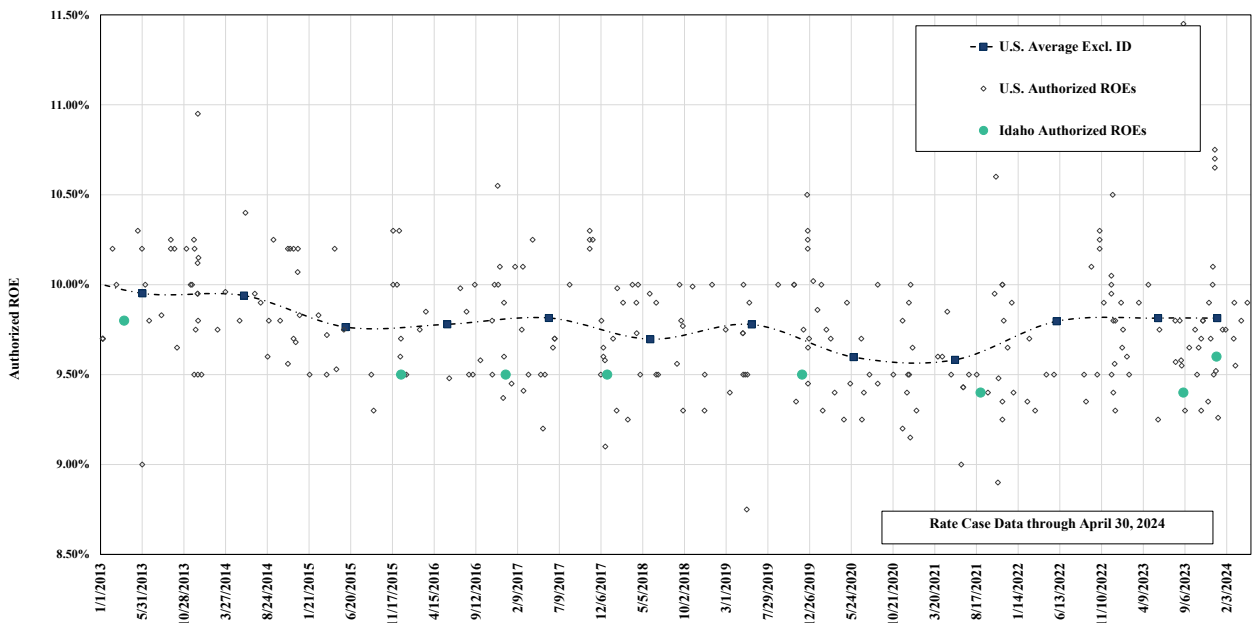
1 also have some form of capital cost recovery
2 allowing for the recovery of capital investments
3 placed into service between rate cases.

4 **2. Authorized ROEs**

5 **Q. How do recent returns in Idaho compare to the authorized**
6 **returns in other jurisdictions?**

7 A. Figure 14 below shows the authorized returns for
8 vertically-integrated electric utilities in Idaho and
9 other jurisdictions throughout the United States over
10 the past decade. As shown in Figure 14, the authorized
11 returns for electric utilities in Idaho have
12 consistently been below the national average since 2013.

13 **Figure 14: Comparison of Idaho and U.S. Authorized**
14 **Vertically Integrated Electric Returns⁸⁰**



⁸⁰ S&P Capital IQ Pro.

1 **Q. Should the Commission be concerned about authorizing**
2 **equity returns that are at the low-end of the range**
3 **established by other state regulatory jurisdictions?**

4 A. Yes. Placing PacifiCorp at the low end of authorized
5 ROEs across the U.S. can negatively affect the Company's
6 access to capital and the overall cost of capital over
7 the longer term. As noted in Section IV, there are
8 numerous examples in which utilities have experienced a
9 negative market response related to the financial
10 effects of a rate decision, including credit rating
11 downgrades and material stock price declines. Further,
12 as noted previously, interest rates increased
13 significantly in 2022 due to inflation and the Federal
14 Reserve's normalization of monetary policy, which is
15 expected to remain restrictive for the near-term. While
16 historical authorized ROEs provide investors with a
17 range of recent returns, it is important to recognize
18 that the recent decisions do not take into consideration
19 the effect of the recent change in market conditions on
20 the investor-required return. Therefore, it is
21 important that the Commission consider the results of
22 forward-looking methodologies such as the CAPM, ECAPM,
23 and BYRP which rely directly on current and projected
24 interest rates in the estimation of the cost of equity.

1 **Q. How should the Commission use the information**
2 **regarding authorized ROEs in other jurisdictions in**
3 **determining the ROE for PacifiCorp?**

4 A. The companies in the proxy group operate in multiple
5 jurisdictions across the U.S. Since PacifiCorp must
6 compete directly for capital with investments of similar
7 risk, it is appropriate to review the authorized ROEs in
8 other jurisdictions. The comparison is important because
9 investors are considering the authorized returns across
10 the U.S. and are likely to invest equity in those
11 utilities with the highest returns. However, when
12 reviewing this data, it is important to recognize that
13 the authorized ROEs are based on the market conditions
14 at the time of the rate proceeding. Therefore, while it
15 is reasonable to review this data, it is important to
16 consider differences in market conditions and the
17 investor required return at the time that the ROE was
18 authorized. Furthermore, investors are also likely to
19 consider business and financial risks for a company like
20 PacifiCorp, which faces increased risk as a result of
21 its capital expenditure plan and more limited cost
22 recovery mechanisms. Therefore, authorizing an ROE for
23 PacifiCorp that is equivalent to the average authorized
24 ROE for other vertically integrated electric utilities
25 is not sufficient to compensate investors for the added

1 risk of PacifiCorp. As such, it is important that the
2 Commission consider, as I have in my recommendation, the
3 additional risk of PacifiCorp and place the authorized
4 ROE for PacifiCorp towards the high end of authorized
5 ROEs for other vertically integrated electric utilities.

6 **Q. Have you conducted any additional analyses to evaluate**
7 **the regulatory environment in Idaho as compared to the**
8 **jurisdictions in which the companies in the proxy group**
9 **operate?**

10 A. Yes, I have conducted two additional analyses to compare
11 the regulatory framework of Idaho to the jurisdictions
12 in which the companies in the proxy group operate.
13 Specifically, I considered two different rankings: (1)
14 the RRA ranking of regulatory jurisdictions; and (2)
15 S&P's ranking of the credit supportiveness of regulatory
16 jurisdictions.

17 **Q. How does RRA evaluate the regulatory environment in each**
18 **jurisdiction?**

19 A. RRA evaluates the regulatory environment from an
20 investor perspective, considering the relative
21 regulatory risk associated with ownership of securities
22 issued by the companies that are regulated in each
23 jurisdiction. RRA considers several factors that affect
24 the regulatory process including gubernatorial,
25 legislative and court activity, rate case decisions and

1 other regulatory decisions, and information obtained
2 through contact with commissioners, staff, utilities,
3 and government outreach.

4 **Q. How do you use the RRA ratings to compare the regulatory**
5 **jurisdictions of the proxy group companies with the**
6 **Company's regulatory jurisdiction?**

7 A. RRA assigns a ranking for each regulatory jurisdiction
8 as "Above Average", "Average" or "Below Average", and
9 then within each of those categories, a numeric ranking
10 from 1 to 3. Thus, there are a total of nine RRA
11 rankings, with the rankings for each jurisdiction
12 ranging from "Above Average/1", which is considered the
13 most supportive, to "Below Average/3," which is the
14 least supportive. I have applied a numeric ranking
15 system to the RRA rankings with "Above Average/1"
16 assigned the highest ranking (*i.e.*, a "1") and "Below
17 Average/3" assigned the lowest ranking (*i.e.*, a "9").

18 As shown on Exhibit No. 15, the Idaho
19 jurisdictional ranking is "Average / 2" (*i.e.*, a "5"),
20 which is below the proxy group average ranking of between
21 "Average/1" and "Average/2" (*i.e.*, a "4.59").

22 **Q. How do you conduct your analysis of the S&P credit**
23 **supportiveness ranking?**

24 A. For credit supportiveness, S&P classifies each
25 regulatory jurisdiction into five categories that range

1 from "Most Credit Supportive" down to "Credit
2 Supportive." My analysis of the credit supportiveness
3 of the regulatory jurisdictions in which the proxy
4 companies operate as compared to the Company's
5 regulatory jurisdiction is similar to the analysis of
6 the RRA overall regulatory ranking discussed above.
7 Specifically, I have assigned a numerical ranking to
8 each category, from Most Credit Supportive (*i.e.*, a "1")
9 to Credit Supportive (*i.e.*, a "5").

10 As shown on Exhibit No. 16, S&P ranks Idaho as "Very
11 Credit Supportive" (*i.e.*, a "3"), which is below the
12 proxy group average ranking of "2.45".

13 **Q. Is it important that the Commission consider how the ROE**
14 **to be authorized for the Company in this proceeding**
15 **compares to other comparable utilities?**

16 A. Yes. As discussed previously, the Company must compete
17 for discretionary capital within the PacifiCorp
18 corporate structure, as well as within the BHE corporate
19 structure, which must in turn compete for capital with
20 other utilities and businesses. Investors consider the
21 business and financial risks of the Company relative to
22 other comparable investments. Therefore, the Commission
23 should consider how the authorized ROE for the Company
24 in this proceeding compares to the ROEs authorized for
25 other vertically-integrated utilities, assess that

1 comparison relative to the changes in capital market
2 conditions, as well as consider the specific business
3 and regulatory risks of the Company relative to the proxy
4 group, so that the Company's future access to capital is
5 not negatively impacted. To the extent that the returns
6 in a jurisdiction are lower than the returns that have
7 been authorized more broadly, credit rating agencies
8 will consider this in the overall risk assessment of the
9 regulatory jurisdiction in which the company operates.
10 As noted previously, there are various examples of
11 utilities that have experienced a credit rating
12 downgrade and/or a negative market response related to
13 the financial effects of a rate decision.

14 **Q. What are your conclusions regarding the perceived risks**
15 **related to the regulatory environment in Idaho?**

16 A. Both Moody's and S&P have identified the supportiveness
17 of the regulatory environment as an important
18 consideration in developing their overall credit ratings
19 for regulated utilities. Based on my analysis, the
20 Company's regulatory risk and the ability to timely
21 recover its prudently incurred costs is moderately
22 higher relative to the operating utilities of the proxy
23 group given the Company's risk associated with fuel cost
24 recovery and the lack of revenue stabilization. For
25 these reasons, I conclude that the Company has greater

1 than average regulatory risk when compared to the proxy
2 group.

3 **IX. CAPITAL STRUCTURE**

4 **Q. Is the capital structure of the Company an important**
5 **consideration in the determination of the appropriate**
6 **ROE?**

7 A. Yes. The equity ratio is the primary indicator of
8 financial risk for a regulated utility. All else equal,
9 a higher debt ratio increases the risk to investors.
10 Specifically, for debt holders, higher debt ratios
11 result in a greater portion of the available cash flow
12 being required to meet debt service, thereby increasing
13 the risk associated with the payments on debt. The
14 result of increased risk is a higher interest rate. The
15 incremental risk of a higher debt ratio is more
16 significant for common equity shareholders, whose claim
17 on the cash flow of the Company is secondary to debt
18 holders. Therefore, the greater the debt service
19 requirement, the less cash flow is available for common
20 equity holders.

21 **Q. What is the Company's proposed capital structure?**

22 A. PacifiCorp is proposing a capital structure that is
23 composed of 50 percent common equity and 49.99 percent
24 long-term debt and 0.01 percent preferred stock.

1 **Q. Did you conduct any analysis to determine if the**
2 **requested equity ratio was reasonable?**

3 A. Yes. I compared the Company's proposed capital
4 structure relative to the actual capital structures of
5 the utility operating subsidiaries of the companies in
6 the proxy group. The cost of equity is estimated based
7 on the return that is derived from companies in the proxy
8 group that are deemed to be comparable in risk to the
9 Company; however, those companies must be publicly-
10 traded in order to apply the cost of equity models. The
11 operating utility subsidiaries of the proxy group
12 companies are most risk-comparable to the Company, and
13 thus it is reasonable to look to the average capital
14 structure of the operating utilities of the proxy group
15 to benchmark the equity ratios for the Company.

16 Specifically, I have calculated the average
17 proportion of common equity, long-term debt, and
18 preferred equity for the most recent eight quarters for
19 each of the utility operating subsidiaries of the proxy
20 group companies. As shown in Exhibit No. 17, the mean
21 and median equity ratios for the utility operating
22 subsidiaries of the proxy group are 53.43 percent and
23 52.61 percent respectively, which are higher than the
24 Company's proposed equity ratio percent.

1 **Q. Are there other factors to be considered in setting the**
2 **Company's capital structure?**

3 A. Yes, there are other factors that should be considered
4 in setting the Company's capital structure, namely the
5 challenges that the credit rating agencies have
6 highlighted as placing pressure on the credit metrics
7 for utilities.

8 For example, while Moody's recently revised its
9 outlook for the utility sector from "negative" to
10 "stable", Moody's continues to note that high interest
11 rates and increased capital spending will place pressure
12 on credit metrics. Thus, Moody's highlights
13 constructive regulatory outcomes that promote timely
14 cost recovery as a key factor in supporting utility
15 credit quality.⁸¹

16 S&P also recently revised its outlook for the
17 industry; however, S&P downgraded its outlook from
18 stable to negative.⁸² S&P noted that for the fifth
19 consecutive year it expects downgrades will exceed
20 upgrades with the industry facing significant risks over
21 the near-term as a result of physical risks due to
22 climate change, increased levels of capital spending and

⁸¹ Moody's Investors Service, Outlook turns stable on low prices and credit-supportive regulation. (Sept. 7, 2023).

⁸² S&P Global Ratings, Rising Risks: Outlook For North American Investor-Owned Regulated Utilities Weakens, (Feb. 14, 2024).

1 cash-flow deficits that are not being "funded in a
2 sufficiently credit supportive manner".⁸³ In regard to
3 the effect of increased capital spending, S&P noted:

4 The industry's capital spending remains at
5 record levels, supporting initiatives for
6 safety, reliability, energy transition, and
7 growth. We consider these trends long term and
8 expect that capital spending will only
9 continue to increase over this decade.

10 Accordingly, cash flow deficits have
11 increased, pressuring the industry's credit
12 quality. For 2024, our base case assumes that
13 the industry will fund its approximate \$85
14 billion of cash flow deficits with about \$40
15 billion in asset sales and equity issuance.

16 For 2023, the industry's actual equity
17 issuance was considerably below our
18 expectations, resulting in a weakening of
19 financial performance and credit quality. If
20 this trend persists, credit quality will again
21 likely experience pressure in 2024.⁸⁴

22 Fitch has stated that it is maintaining a
23 "deteriorating outlook" on the U.S. utility sector in
24 2024 based on elevated capital spending and continuing
25 higher interest rates that place pressure on credit
26 metrics. Fitch noted that bill affordability will
27 remain a major issue for the industry that could affect
28 future regulatory outcomes, and that while it expects
29 authorized ROEs to start trending up with the increase
30 in interest rates, albeit with a lag, given the uncertain

⁸³ *Id.*

⁸⁴ *Id.*, at 6-8.

1 macroeconomic environment and bill pressure on
2 customers, the lag could be longer than in previous
3 cycles.⁸⁵

4 The continued concerns of the credit rating
5 agencies over the negative effects of inflation and
6 increased capital expenditures underscore the importance
7 of maintaining adequate cash flow metrics for the
8 industry as a whole, and PacifiCorp in particular in the
9 context of this proceeding.

10 X. CONCLUSIONS AND RECOMMENDATIONS

11 **Q. What is your conclusion regarding a fair ROE for the**
12 **Company?**

13 A. Based on the various quantitative analyses summarized in
14 Figure 15, a reasonable range for the Company's ROE is
15 from 10.25 percent to 11.25 percent. Considering the
16 qualitative analyses presented in my direct testimony,
17 and the Company's regulatory, business, and financial
18 risk relative to the proxy group, I conclude that the
19 Company has significantly greater risk than the proxy
20 group companies and therefore an ROE at the higher end
21 of the range of results is reasonable. However, the
22 return that the Company is requesting, 10.30 percent, is

⁸⁵ Fitch Ratings, *North American Utilities, Power & Gas Outlook*, S&P Market Intelligence (Nov. 13, 2023).

1 at the low end of my range and takes into consideration
 2 the effect of inflation on its customers.

3 **Figure 15: Summary of Analytical Results**

	<i>Constant Growth DCF</i>		
	Minimum Growth Rate	Average Growth Rate	Maximum Growth Rate
Mean Results:			
30-Day Avg. Stock Price	9.32%	10.63%	11.66%
90-Day Avg. Stock Price	9.39%	10.70%	11.73%
180-Day Avg. Stock Price	9.43%	10.74%	11.77%
Average	9.38%	10.69%	11.72%
Median Results:			
30-Day Avg. Stock Price	9.40%	10.44%	11.39%
90-Day Avg. Stock Price	9.52%	10.46%	11.49%
180-Day Avg. Stock Price	9.57%	10.45%	11.55%
Average	9.50%	10.45%	11.48%

	<i>CAPM / ECAPM / Bond Yield Risk Premium</i>		
	30-Year Treasury Bond Yield		
	Current 30-Day Avg	Near-Term Projected	Longer-Term Projected
CAPM:			
Current <i>Value Line</i> Beta	12.25%	12.22%	12.21%
Current Bloomberg Beta	11.14%	11.08%	11.03%
Long-term Avg. <i>Value Line</i> Beta	10.92%	10.86%	10.81%
ECAPM:			
Current <i>Value Line</i> Beta	12.41%	12.39%	12.38%
Current Bloomberg Beta	11.58%	11.53%	11.50%
Long-term Avg. <i>Value Line</i> Beta	11.42%	11.37%	11.33%
Bond Yield Risk Premium	10.67%	10.52%	10.39%

1 **Q. What is your conclusion with respect to the Company's**
2 **proposed capital structure?**

3 A. My conclusion is that the Company's proposal to
4 establish a capital structure consisting of 50 percent
5 common equity and 49.99 percent long-term debt, and
6 0.01 percent preferred stock is reasonable when compared
7 with the capital structures of the utility operating
8 companies owned by the proxy group companies. Further,
9 maintaining the Company's credit ratings and the ability
10 to access capital on reasonable terms, particularly at
11 a time when the Company has significant capital
12 requirements, provides benefits to customers over the
13 long-term. Therefore, I conclude that the Company's
14 proposed capital structure is reasonable and should be
15 approved.

16 **Q. Does this conclude your direct testimony?**

17 A. Yes.

Case No. PAC-E-24-04
Exhibit No. 4
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Resume and Testimony Listing of Ann E. Bulkley

May 2024



Ann E. Bulkley

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With more than 25 years of experience in the energy industry, Ms. Bulkley specializes in regulatory economics for the electric and natural gas and water utility sectors, including valuation of regulated and unregulated utility assets, cost of capital, and capital structure issues.

Ms. Bulkley has extensive state and federal regulatory experience, and she has provided expert testimony on the cost of capital in nearly 100 regulatory proceedings before 32 state regulatory commissions and the Federal Energy Regulatory Commission (FERC).

In addition to her regulatory experience, Ms. Bulkley has provided valuation and appraisal services for a variety of purposes, including the sale or acquisition of utility assets, regulated ratemaking, ad valorem tax disputes, and other litigation purposes. In addition, she has experience in the areas of contract and business unit valuation, strategic alliances, market restructuring, and regulatory and litigation support.

Ms. Bulkley is a Certified General Appraiser licensed in the Commonwealth of Massachusetts and the State of New Hampshire.

Prior to joining Brattle, Ms. Bulkley was a Senior Vice President at an economic consultancy and held senior positions at several other consulting firms.

AREAS OF EXPERTISE

- Regulatory Economics, Finance & Rates
- Regulatory Investigations & Enforcement
- Tax Controversy & Transfer Pricing
- Electricity Litigation & Regulatory Disputes
- M&A Litigation





EDUCATION

- **Boston University**
MA in Economics
- **Simmons College**
BA in Economics and Finance

PROFESSIONAL EXPERIENCE

- **The Brattle Group (2022–Present)**
Principal
- **Concentric Energy Advisors, Inc. (2002–2021)**
Senior Vice President
Vice President
Assistant Vice President
Project Manager
- **Navigant Consulting, Inc. (1997–2002)**
Project Manager
- **Reed Consulting Group (1995-1997)**
Consultant- Project Manager
- **Cahners Publishing Company (1995)**
Economist

SELECTED CONSULTING EXPERIENCE & EXPERT TESTIMONY

REGULATORY ANALYSIS AND RATEMAKING

Have provided a range of advisory services relating to regulatory policy analysis and many aspects of utility ratemaking, with specific services including:

- Cost of capital and return on equity testimony, cost of service and rate design analysis and testimony, development of ratemaking strategies
- Development of merchant function exit strategies





- Analysis and program development to address residual energy supply and/or provider of last resort obligations
- Stranded costs assessment and recovery
Performance-based ratemaking analysis and design
- Many aspects of traditional utility ratemaking (e.g., rate design, rate base valuation)

COST OF CAPITAL

Have provided expert testimony on the cost of capital and capital structure in nearly 100 regulatory proceedings before state and federal regulatory commissions in the United States.

RATEMAKING

Have assisted several clients with analysis to support investor-owned and municipal utility clients in the preparation of rate cases. Sample engagements include:

- Assisted several investor-owned and municipal clients on cost allocation and rate design issues including the development of expert testimony supporting recommended rate alternatives.
- Worked with Canadian regulatory staff to establish filing requirements for a rate review of a newly regulated electric utility. Along with analyzing and evaluating rate application, attended hearings and conducted investigation of rate application for regulatory staff and prepared, supported, and defended recommendations for revenue requirements and rates for the company. Additionally, developed rates for gas utility for transportation program and ancillary services.

VALUATION

Have provided valuation services to utility clients, unregulated generators, and private equity clients for a variety of purposes, including ratemaking, fair value, ad valorem tax, litigation and damages, and acquisition. Appraisal practices are consistent with the national standards established by the Uniform Standards of Professional Appraisal Practice.

Representative projects/clients have included:

- Prepared appraisals of electric utility transmission and distribution assets for ad valorem tax purposes.
- Prepared appraisals of hydroelectric generating facilities for ad valorem tax purposes.
- Conducted appraisals of fossil fuel generating facilities for ad valorem tax purposes.
- Conducted appraisals of generating assets for the purposes of unwinding sale-leaseback agreements.
- For a confidential utility client, prepared valuation of fossil and nuclear generation assets for financing purposes for regulated utility client.



- Conducted a strategic review of the acquisition of nuclear generation assets. Review included the evaluation of the operating costs of the facilities and the long-term liabilities associated with the assets including the decommissioning of the assets.
- Prepared a valuation of a portfolio of generation assets for a large energy utility to be used for strategic planning purposes. Valuation approach included an income approach, a real options analysis, and a risk analysis.
- Assisted clients in the restructuring of NUG contracts through the valuation of the underlying assets. Performed analysis to determine the option value of a plant in a competitively priced electricity market following the settlement of the NUG contract.
- Prepared market valuations of several purchase power contracts for large electric utilities in the sale of purchase power contracts. Assignment included an assessment of the regional power market, analysis of the underlying purchase power contracts, and a traditional discounted cash flow valuation approach, as well as a risk analysis. Analyzed bids from potential acquirers using income and risk analysis approached. Prepared an assessment of the credit issues and value at risk for the selling utility.
- Prepared appraisal of a portfolio of generating facilities for a large electric utility to be used for financing purposes.
- Conducted a valuation of regulated utility assets for the fair value rate base estimate used in electric rate proceedings in Indiana.
- Prepared an appraisal of a fleet of fossil generating assets for a large electric utility to establish the value of assets transferred from utility property.
- Conducted due diligence on an electric transmission and distribution system as part of a buy-side due diligence team.
- Provided analytical support and prepared testimony regarding the valuation of electric distribution system assets in five communities in a condemnation proceeding.
- Prepared feasibility reports analyzing the expected net benefits resulting from municipal ownership of investor-owned utility operations.
- Prepared independent analyses of proposal for the proposed government condemnation of the investor-owned utilities in Maine and the formation of a public power district.
- Valued purchase power agreements in the transfer of assets to a deregulated electric market.

STRATEGIC AND FINANCIAL ADVISORY SERVICES

Have assisted several clients across North America with analytically-based strategic planning, due diligence, and financial advisory services.

Representative projects include:





- Preparation of feasibility studies for bond issuances for municipal and district steam clients.
- Assisted in the development of a generation strategy for an electric utility. Analyzed various NERC regions to identify potential market entry points. Evaluated potential competitors and alliance partners. Assisted in the development of gas and electric price forecasts. Developed a framework for the implementation of a risk management program.
- Assisted clients in identifying potential joint venture opportunities and alliance partners. Contacted interviewed and evaluated potential alliance candidates based on company-established criteria for several LDCs and marketing companies. Worked with several LDCs and unregulated marketing companies to establish alliances to enter into the retail energy market. Prepared testimony in support of several merger cases and participated in the regulatory process to obtain approval for these mergers.
- Assisted clients in several buy-side due diligence efforts, providing regulatory insight and developing valuation recommendations for acquisitions of both electric and gas properties.



BULKLEY TESTIMONY LISTING

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Arizona Corporation Commission				
UNS Electric	11/22	UNS Electric	Docket No. E-04204A-15-0251	Return on Equity
Tucson Electric Power Company	6/22	Tucson Electric Power Company	Docket No. G-01933A-22-0107	Return on Equity
Southwest Gas Corporation	12/21	Southwest Gas Corporation	Docket No. G-01551A-21-0368	Return on Equity
Arizona Public Service Company	10/19	Arizona Public Service Company	Docket No. E-01345A-19-0236	Return on Equity
Tucson Electric Power Company	04/19	Tucson Electric Power Company	Docket No. E-01933A-19-0028	Return on Equity
Tucson Electric Power Company	11/15	Tucson Electric Power Company	Docket No. E-01933A-15-0322	Return on Equity
UNS Electric	05/15	UNS Electric	Docket No. E-04204A-15-0142	Return on Equity
UNS Electric	12/12	UNS Electric	Docket No. E-04204A-12-0504	Return on Equity
Arkansas Public Service Commission				
Oklahoma Gas and Electric Co	10/21	Oklahoma Gas and Electric Co	Docket No. D-18-046-FR	Return on Equity
Arkansas Oklahoma Gas Corporation	10/13	Arkansas Oklahoma Gas Corporation	Docket No. 13-078-U	Return on Equity
California Public Utilities Commission				
PacifiCorp, d/b/a Pacific Power	5/22	PacifiCorp, d/b/a Pacific Power	Docket No. A-22-05-006	Return on Equity
San Jose Water Company	05/21	San Jose Water Company	A2105004	Return on Equity
Colorado Public Utilities Commission				
Public Service Company of Colorado	01/24	Public Service Company of Colorado	Docket No. 24AL-___G	Return on Equity



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Public Service Company of Colorado	11/22	Public Service Company of Colorado	Docket No. 22AL-0530E	Return on Equity
Public Service Company of Colorado	01/22	Public Service Company of Colorado	Docket No. 22AL-0046G	Return on Equity
Public Service Company of Colorado	07/21	Public Service Company of Colorado	21AL-0317E	Return on Equity
Public Service Company of Colorado	02/20	Public Service Company of Colorado	20AL-0049G	Return on Equity
Public Service Company of Colorado	05/19	Public Service Company of Colorado	19AL-0268E	Return on Equity
Public Service Company of Colorado	01/19	Public Service Company of Colorado	19AL-0063ST	Return on Equity
Atmos Energy Corporation	05/15	Atmos Energy Corporation	Docket No. 15AL-0299G	Return on Equity
Atmos Energy Corporation	04/14	Atmos Energy Corporation	Docket No. 14AL-0300G	Return on Equity
Atmos Energy Corporation	05/13	Atmos Energy Corporation	Docket No. 13AL-0496G	Return on Equity
Connecticut Public Utilities Regulatory Authority				
The Southern Connecticut Gas Company	11/23	The Southern Connecticut Gas Company	Docket No. 23-11-02	Return on Equity
Connecticut Natural Gas Corporation	11/23	Connecticut Natural Gas Corporation	Docket No. 23-11-02	Return on Equity
Connecticut Water Company	10/23	Connecticut Water Company	Docket No. 23-08-32	Return on Equity
United Illuminating	09/22	United Illuminating	Docket No. 22-08-08	Return on Equity
United Illuminating	05/21	United Illuminating	Docket No. 17-12-03RE11	Return on Equity
Connecticut Water Company	01/21	Connecticut Water Company	Docket No. 20-12-30	Return on Equity
Connecticut Natural Gas Corporation	06/18	Connecticut Natural Gas Corporation	Docket No. 18-05-16	Return on Equity
Yankee Gas Services Co. d/b/a Eversource Energy	06/18	Yankee Gas Services Co. d/b/a Eversource Energy	Docket No. 18-05-10	Return on Equity



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
The Southern Connecticut Gas Company	06/17	The Southern Connecticut Gas Company	Docket No. 17-05-42	Return on Equity
The United Illuminating Company	07/16	The United Illuminating Company	Docket No. 16-06-04	Return on Equity
Federal Energy Regulatory Commission				
Sea Robin Pipeline	12/22	Sea Robin Pipeline	Docket No. RP22-___	Return on Equity
Northern Natural Gas Company	07/22	Northern Natural Gas Company	Docket No. RP22-___	Return on Equity
Transwestern Pipeline Company, LLC	07/22	Transwestern Pipeline Company, LLC	Docket No. RP22-___	Return on Equity
Florida Gas Transmission	02/21	Florida Gas Transmission	Docket No. RP21-441	Return on Equity
TransCanyon	01/21	TransCanyon	Docket No. ER21-1065	Return on Equity
Duke Energy	12/20	Duke Energy	Docket No. EL21-9-000	Return on Equity
Wisconsin Electric Power Company	08/20	Wisconsin Electric Power Company	Docket No. EL20-57-000	Return on Equity
Panhandle Eastern Pipe Line Company, LP	10/19	Panhandle Eastern Pipe Line Company, LP	Docket Nos. RP19-78-000 RP19-78-001	Return on Equity
Panhandle Eastern Pipe Line Company, LP	08/19	Panhandle Eastern Pipe Line Company, LP	Docket Nos. RP19-1523	Return on Equity
Sea Robin Pipeline Company LLC	11/18	Sea Robin Pipeline Company LLC	Docket# RP19-352-000	Return on Equity
Tallgrass Interstate Gas Transmission	10/15	Tallgrass Interstate Gas Transmission	RP16-137	Return on Equity
Idaho Public Utilities Commission				
Intermountain Gas Co	12/22	Intermountain Gas Co	C-INT-G-22-07	Return on Equity
PacifiCorp d/b/a Rocky Mountain Power	05/21	PacifiCorp d/b/a Rocky Mountain Power	Case No. PAC-E-21-07	Return on Equity
Illinois Commerce Commission				
Peoples Gas Light & Coke Company	01/23	Peoples Gas Light & Coke Company	D-23-0069	Return on Equity



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
North Shore Gas Company	01/23	North Shore Gas Company	D-23-0068	Return on Equity
Illinois American Water	02/22	Illinois American Water	Docket No. 22-0210	Return on Equity
North Shore Gas Company	02/21	North Shore Gas Company	No. 20-0810	Return on Equity
Indiana Utility Regulatory Commission				
Southern Indiana Gas and Electric Company d/b/a CenterPoint Energy Indiana South	12/23	Southern Indiana Gas and Electric Company d/b/a CenterPoint Energy Indiana South	IURC Cause No. 45990	Return on Equity
Indiana Michigan Power Co.	08/23	Indiana Michigan Power Co.	IURC Cause No. 45933	Return on Equity
Indiana American Water Company	03/23	Indiana and Michigan American Water Company	IURC Cause No. 45870	Return on Equity
Indiana Michigan Power Co.	07/21	Indiana Michigan Power Co.	IURC Cause No. 45576	Return on Equity
Indiana Gas Company Inc.	12/20	Indiana Gas Company Inc.	IURC Cause No. 45468	Return on Equity
Southern Indiana Gas and Electric Company	10/20	Southern Indiana Gas and Electric Company	IURC Cause No. 45447	Return on Equity
Indiana and Michigan American Water Company	09/18	Indiana and Michigan American Water Company	IURC Cause No. 45142	Return on Equity
Indianapolis Power and Light Company	12/17	Indianapolis Power and Light Company	Cause No. 45029	Fair Value
Northern Indiana Public Service Company	09/17	Northern Indiana Public Service Company	Cause No. 44988	Fair Value
Indianapolis Power and Light Company	12/16	Indianapolis Power and Light Company	Cause No.44893	Fair Value
Northern Indiana Public Service Company	10/15	Northern Indiana Public Service Company	Cause No. 44688	Fair Value
Indianapolis Power and Light Company	09/15	Indianapolis Power and Light Company	Cause No. 44576 Cause No. 44602	Fair Value



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Kokomo Gas and Fuel Company	09/10	Kokomo Gas and Fuel Company	Cause No. 43942	Fair Value
Northern Indiana Fuel and Light Company, Inc.	09/10	Northern Indiana Fuel and Light Company, Inc.	Cause No. 43943	Fair Value
Iowa Department of Commerce Utilities Board				
MidAmerican Energy Company	06/23	MidAmerican Energy Company	Docket No. RPU-2023- —	Return on Equity
MidAmerican Energy Company	01/22	MidAmerican Energy Company	Docket No. RPU-2022- 0001	Return on Equity
Iowa-American Water Company	08/20	Iowa-American Water Company	Docket No. RPU-2020- 0001	Return on Equity
Kansas Corporation Commission				
Evergys Kansas	04/23	Evergys Kansas	Docket No. 23-EKCE- 775-RTS	Return on Equity
Atmos Energy Corporation	08/15	Atmos Energy Corporation	Docket No. 16-ATMG- 079-RTS	Return on Equity
Kentucky Public Service Commission				
Kentucky American Water Company	06/23	Kentucky American Water Company	Docket No. 2023- —	Return on Equity
Kentucky American Water Company	11/18	Kentucky American Water Company	Docket No. 2018-00358	Return on Equity
Maine Public Utilities Commission				
Central Maine Power	08/22	Central Maine Power	Docket No. 2022-00152	Return on Equity
Central Maine Power	10/18	Central Maine Power	Docket No. 2018-194	Return on Equity
Maryland Public Service Commission				
Maryland American Water Company	06/18	Maryland American Water Company	Case No. 9487	Return on Equity
Massachusetts Appellate Tax Board				
Hopkinton LNG Corporation	03/20	Hopkinton LNG Corporation	Docket No.	Valuation of LNG Facility



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
FirstLight Hydro Generating Company	06/17	FirstLight Hydro Generating Company	Docket No. F-325471 Docket No. F-325472 Docket No. F-325473 Docket No. F-325474	Valuation of Electric Generation Assets
Massachusetts Department of Public Utilities				
Massachusetts Electric Company Nantucket Electric Company d/b/a National Grid	11/23	Massachusetts Electric Company Nantucket Electric Company d/b/a National Grid	DPU 23-150	Return on Equity
National Grid USA	11/20	Boston Gas Company	DPU 20-120	Return on Equity
Berkshire Gas Company	05/18	Berkshire Gas Company	DPU 18-40	Return on Equity
Unitil Corporation	01/04	Fitchburg Gas and Electric	DTE 03-52	Integrated Resource Plan; Gas Demand Forecast
Michigan Public Service Commission				
Michigan Gas Utilities Corporation	03/24	Michigan Gas Utilities Corporation	Case No. U-21540	Return on Equity
Indiana Michigan Power Co.	09/23	Indiana Michigan Power Co.	Case No. U-21461	Return on Equity
Michigan Gas Utilities Corporation	03/23	Michigan Gas Utilities Corporation	Case No. U-21366	Return on Equity
Michigan Gas Utilities Corporation	03/21	Michigan Gas Utilities Corporation	Case No. U-20718	Return on Equity
Wisconsin Electric Power Company	12/11	Wisconsin Electric Power Company	Case No. U-16830	Return on Equity
Michigan Tax Tribunal				
New Covert Generating Co., LLC.	03/18	The Township of New Covert Michigan	MTT Docket No. 000248TT and 16-001888-TT	Valuation of Electric Generation Assets



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Covert Township	07/14	New Covert Generating Co., LLC.	Docket No. 399578	Valuation of Electric Generation Assets
Minnesota Public Utilities Commission				
ALLETE, Inc. d/b/a Minnesota Power	11/23	Allete, Inc. d/b/a Minnesota Power	D-E-015/GR-23-155	Return on Equity
CenterPoint Energy Resources	11/23	CenterPoint Energy Resources	D-G-008/GR-23-173	Return on Equity
Minnesota Energy Resources Corporation	11/22	Minnesota Energy Resources Corporation	Docket No. G011/GR-22-504	Return on Equity
CenterPoint Energy Resources	11/21	CenterPoint Energy Resources	D-G-008/GR-21-435	Return on Equity
ALLETE, Inc. d/b/a Minnesota Power	11/21	Allete, Inc. d/b/a Minnesota Power	D-E-015/GR-21-630	Return on Equity
Otter Tail Power Company	11/20	Otter Tail Power Company	E017/GR-20-719	Return on Equity
ALLETE, Inc. d/b/a Minnesota Power	11/19	Allete, Inc. d/b/a Minnesota Power	E015/GR-19-442	Return on Equity
CenterPoint Energy Resources Corporation d/b/a CenterPoint Energy Minnesota Gas	10/19	CenterPoint Energy Resources Corporation d/b/a CenterPoint Energy Minnesota Gas	G-008/GR-19-524	Return on Equity
Great Plains Natural Gas Co.	09/19	Great Plains Natural Gas Co.	Docket No. G004/GR-19-511	Return on Equity
Minnesota Energy Resources Corporation	10/17	Minnesota Energy Resources Corporation	Docket No. G011/GR-17-563	Return on Equity
Missouri Public Service Commission				
Evergy Missouri West	2/24	Evergy Missouri West	File No. ER-2024-0189	Return on Equity
Ameren Missouri	08/22	Ameren Missouri	File No. ER-2022-0337	Return on Equity



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Missouri American Water Company	07/22	Missouri American Water Company	Case No. WR-2022-0303 Case No. SR-2022-0304	Return on Equity
Evergy Missouri West	1/22	Evergy Missouri West	File No. ER-2022-0130	Return on Equity
Evergy Missouri Metro	1/22	Evergy Missouri Metro	File No. ER-2022-0129	Return on Equity
Ameren Missouri	03/21	Ameren Missouri	Docket No. ER-2021-0240 Docket No. GR-2021-0241	Return on Equity
Missouri American Water Company	06/20	Missouri American Water Company	Case No. WR-2020-0344 Case No. SR-2020-0345	Return on Equity
Missouri American Water Company	06/17	Missouri American Water Company	Case No. WR-17-0285 Case No. SR-17-0286	Return on Equity
Montana Public Service Commission				
Montana-Dakota Utilities Co.	11/22	Montana-Dakota Utilities Co.	D2022.11.099	Return on Equity
Montana-Dakota Utilities Co.	06/20	Montana-Dakota Utilities Co.	D2020.06.076	Return on Equity
Montana-Dakota Utilities Co.	09/18	Montana-Dakota Utilities Co.	D2018.9.60	Return on Equity
New Hampshire - Board of Tax and Land Appeals				
Liberty Utilities (EnergyNorth Natural Gas)	07/23	Liberty Utilities (EnergyNorth Natural Gas)	Docket No. DG 23-067	Return on Equity
Liberty Utilities (Granite State Electric)	05/23	Liberty Utilities (Granite State Electric)	Docket No. DE 23-039	Return on Equity



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Public Service Company of New Hampshire d/b/a Eversource Energy	11/19 12/19	Public Service Company of New Hampshire d/b/a Eversource Energy	Master Docket No. 28873-14-15-16-17PT	Valuation of Utility Property and Generating Assets
New Hampshire Public Utilities Commission				
Public Service Company of New Hampshire	05/19	Public Service Company of New Hampshire	DE-19-057	Return on Equity
New Hampshire-Merrimack County Superior Court				
Northern New England Telephone Operations, LLC d/b/a FairPoint Communications, NNE	04/18	Northern New England Telephone Operations, LLC d/b/a FairPoint Communications, NNE	220-2012-CV-1100	Valuation of Utility Property
New Hampshire-Rockingham Superior Court				
Eversource Energy	05/18	Public Service Commission of New Hampshire	218-2016-CV-00899 218-2017-CV-00917	Valuation of Utility Property
New Jersey Board of Public Utilities				
Elizabethtown Gas Company	2/24	Elizabethtown Gas Company	GR24020158	Return on Equity
Public Service Electric and Gas Company	11/23	Public Service Electric and Gas Company	ER23120924 GR23120925	Return on Equity
New Jersey American Water Company, Inc.	01/22	New Jersey American Water Company, Inc.	WR22010019	Return on Equity
Public Service Electric and Gas Company	10/20	Public Service Electric and Gas Company	EO18101115	Return on Equity
New Jersey American Water Company, Inc.	12/19	New Jersey American Water Company, Inc.	WR19121516	Return on Equity
Public Service Electric and Gas Company	04/19	Public Service Electric and Gas Company	EO18060629 GO18060630	Return on Equity
Public Service Electric and Gas Company	02/18	Public Service Electric and Gas Company	GR17070776	Return on Equity
Public Service Electric and Gas Company	01/18	Public Service Electric and Gas Company	ER18010029 GR18010030	Return on Equity



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
New Mexico Public Regulation Commission				
Southwestern Public Service Company	07/19	Southwestern Public Service Company	19-00170-UT	Return on Equity
Southwestern Public Service Company	10/17	Southwestern Public Service Company	Case No. 17-00255-UT	Return on Equity
Southwestern Public Service Company	12/16	Southwestern Public Service Company	Case No. 16-00269-UT	Return on Equity
Southwestern Public Service Company	10/15	Southwestern Public Service Company	Case No. 15-00296-UT	Return on Equity
Southwestern Public Service Company	06/15	Southwestern Public Service Company	Case No. 15-00139-UT	Return on Equity
New York State Department of Public Service				
Liberty Utilities (New York Water)	5/23	Liberty Utilities (New York Water)	Case 23-W-0235	Return on Equity
New York State Electric and Gas Company Rochester Gas and Electric	05/22	New York State Electric and Gas Company Rochester Gas and Electric	22-E-0317 22-G-0318 22-E-0319 22-G-0320	Return on Equity
Corning Natural Gas Corporation	07/21	Corning Natural Gas Corporation	Case No. 21-G-0394	Return on Equity
Central Hudson Gas and Electric Corporation	08/20	Central Hudson Gas and Electric Corporation	Electric 20-E-0428 Gas 20-G-0429	Return on Equity
Niagara Mohawk Power Corporation	07/20	National Grid USA	Case No. 20-E-0380 20-G-0381	Return on Equity
Corning Natural Gas Corporation	02/20	Corning Natural Gas Corporation	Case No. 20-G-0101	Return on Equity
New York State Electric and Gas Company Rochester Gas and Electric	05/19	New York State Electric and Gas Company Rochester Gas and Electric	19-E-0378 19-G-0379 19-E-0380 19-G-0381	Return on Equity



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Brooklyn Union Gas Company d/b/a National Grid NY KeySpan Gas East Corporation d/b/a National Grid	04/19	Brooklyn Union Gas Company d/b/a National Grid NY KeySpan Gas East Corporation d/b/a National Grid	19-G-0309 19-G-0310	Return on Equity
Central Hudson Gas and Electric Corporation	07/17	Central Hudson Gas and Electric Corporation	Electric 17-E-0459 Gas 17-G-0460	Return on Equity
Niagara Mohawk Power Corporation	04/17	National Grid USA	Case No. 17-E-0238 17-G-0239	Return on Equity
Corning Natural Gas Corporation	06/16	Corning Natural Gas Corporation	Case No. 16-G-0369	Return on Equity
National Fuel Gas Company	04/16	National Fuel Gas Company	Case No. 16-G-0257	Return on Equity
KeySpan Energy Delivery	01/16	KeySpan Energy Delivery	Case No. 15-G-0058 Case No. 15-G-0059	Return on Equity
New York State Electric and Gas Company Rochester Gas and Electric	05/15	New York State Electric and Gas Company Rochester Gas and Electric	Case No. 15-E-0283 Case No. 15-G-0284 Case No. 15-E-0285 Case No. 15-G-0286	Return on Equity
North Dakota Public Service Commission				
Otter Tail Power Company	11/23	Otter Tail Power Company	Case No. PU-23-___	Return on Equity
Montana-Dakota Utilities Co.	11/23	Montana-Dakota Utilities Co.	Case No. PU-23-___	Return on Equity
Montana-Dakota Utilities Co.	05/22	Montana-Dakota Utilities Co.	C-PU-22-194	Return on Equity
Montana-Dakota Utilities Co.	08/20	Montana-Dakota Utilities Co.	C-PU-20-379	Return on Equity
Northern States Power Company	12/12	Northern States Power Company	C-PU-12-813	Return on Equity
Northern States Power Company	12/10	Northern States Power Company	C-PU-10-657	Return on Equity



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Oklahoma Corporation Commission				
Oklahoma Gas & Electric	12/23	Oklahoma Gas & Electric	Cause No. PUD2023-000087	Return on Equity
Oklahoma Gas & Electric	12/21	Oklahoma Gas & Electric	Cause No. PUD 202100164	Return on Equity
Arkansas Oklahoma Gas Corporation	01/13	Arkansas Oklahoma Gas Corporation	Cause No. PUD 201200236	Return on Equity
Oregon Public Service Commission				
PacifiCorp d/b/a Pacific Power & Light	03/22	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-399	Return on Equity
PacifiCorp d/b/a Pacific Power & Light	02/20	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-374	Return on Equity
Pennsylvania Public Utility Commission				
American Water Works Company Inc.	11/23	Pennsylvania-American Water Company	Docket No. R-2023-3043189 (water) Docket No. R-2023-3043190 (wastewater)	Return on Equity
American Water Works Company Inc.	04/22	Pennsylvania-American Water Company	Docket No. R-2020-3031672 (water) Docket No. R-2020-3031673 (wastewater)	Return on Equity
American Water Works Company Inc.	04/20	Pennsylvania-American Water Company	Docket No. R-2020-3019369 (water) Docket No. R-2020-3019371 (wastewater)	Return on Equity
American Water Works Company Inc.	04/17	Pennsylvania-American Water Company	Docket No. R-2017-2595853	Return on Equity
South Dakota Public Utilities Commission				
MidAmerican Energy Company	05/22	MidAmerican Energy Company	D-NG22-005	Return on Equity
Northern States Power Company	06/14	Northern States Power Company	Docket No. EL14-058	Return on Equity



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Texas Public Utility Commission				
Entergy Texas, Inc.	07/22	Entergy Texas, Inc.	D-53719	Return on Equity
Southwestern Public Service Commission	08/19	Southwestern Public Service Commission	Docket No. D-49831	Return on Equity
Southwestern Public Service Company	01/14	Southwestern Public Service Company	Docket No. 42004	Return on Equity
Texas Railroad Commission				
CenterPoint Energy Entex and CenterPoint Energy Texas Gas	10/23	CenterPoint Energy Entex and CenterPoint Energy Texas Gas	2023 Texas Division Rate Case Case No. OS-23-00015513	Return on Equity
Utah Public Service Commission				
PacifiCorp d/b/a Rocky Mountain Power	05/20	PacifiCorp d/b/a Rocky Mountain Power	Docket No. 20-035-04	Return on Equity
Virginia State Corporation Commission				
Virginia American Water Company, Inc.	11/23	Virginia American Water Company, Inc.	Docket No. PUR-2023-00194	Return on Equity
Virginia American Water Company, Inc.	11/21	Virginia American Water Company, Inc.	Docket No. PUR-2021-00255	Return on Equity
Virginia American Water Company, Inc.	11/18	Virginia American Water Company, Inc.	Docket No. PUR-2018-00175	Return on Equity
Washington Utilities Transportation Commission				
Cascade Natural Gas Corporation	03/24	Cascade Natural Gas Corporation	Docket No. UG-24008	Return on Equity
PacifiCorp d/b/a Pacific Power & Light	03/23	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-230172	Return on Equity
Cascade Natural Gas Corporation	06/20	Cascade Natural Gas Corporation	Docket No. UG-200568	Return on Equity
PacifiCorp d/b/a Pacific Power & Light	12/19	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-191024	Return on Equity



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Cascade Natural Gas Corporation	04/19	Cascade Natural Gas Corporation	Docket No. UG-190210	Return on Equity
West Virginia Public Service Commission				
West Virginia American Water Company	05/23	West Virginia American Water Company	Case No. 23-0383-W-42T	Return on Equity
West Virginia American Water Company	04/21	West Virginia American Water Company	Case No. 21-02369-W-42T	Return on Equity
West Virginia American Water Company	04/18	West Virginia American Water Company	Case No. 18-0573-W-42T Case No. 18-0576-S-42T	Return on Equity
Wisconsin Public Service Commission				
Wisconsin Power and Light	05/23	Wisconsin Power and Light	Docket No. 6680-UR-124	Return on Equity
Wisconsin Electric Power Company and Wisconsin Gas LLC	04/22	Wisconsin Electric Power Company and Wisconsin Gas LLC	Docket No. 05-UR-110	Return on Equity
Wisconsin Public Service Corp.	04/22	Wisconsin Public Service Corp.	6690-UR-127	Return on Equity
Alliant Energy		Alliant Energy		Return on Equity
Wisconsin Electric Power Company and Wisconsin Gas LLC	03/19	Wisconsin Electric Power Company and Wisconsin Gas LLC	Docket No. 05-UR-109	Return on Equity
Wisconsin Public Service Corp.	03/19	Wisconsin Public Service Corp.	6690-UR-126	Return on Equity
Wyoming Public Service Commission				
PacifiCorp d/b/a Rocky Mountain Power	02/23	PacifiCorp d/b/a Rocky Mountain Power	Docket No. 20000-633-ER-23	Return on Equity
PacifiCorp d/b/a Rocky Mountain Power	03/20	PacifiCorp d/b/a Rocky Mountain Power	Docket No. 20000-578-ER-20	Return on Equity
Montana-Dakota Utilities Co.	05/19	Montana-Dakota Utilities Co.	30013-351-GR-19	Return on Equity



CERTIFICATIONS/ACCREDITATIONS

Certified General Appraiser, licensed in the Commonwealth of Massachusetts

Case No. PAC-E-24-04
Exhibit No. 5
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Summary of Results

May 2024

**COST OF EQUITY ANALYSES
 SUMMARY OF RESULTS**

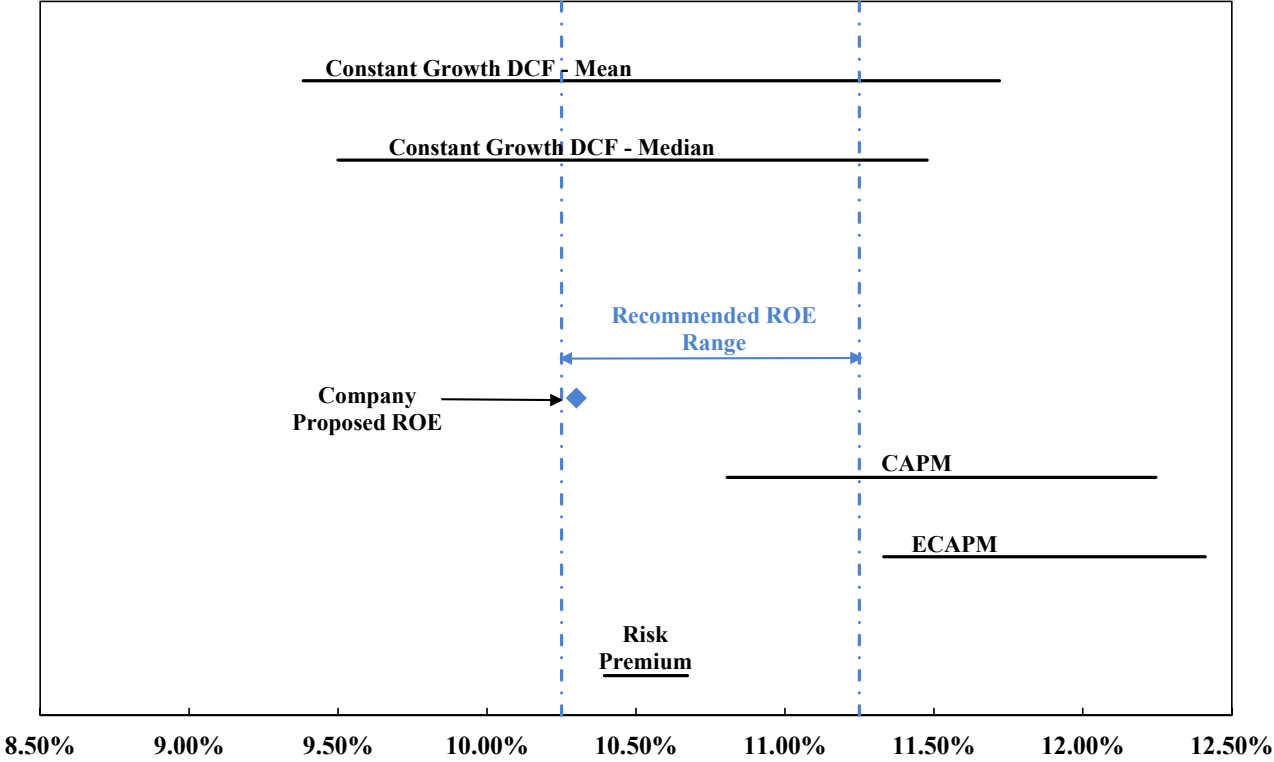
Constant Growth DCF

	Minimum Growth Rate	Average Growth Rate	Maximum Growth Rate
Mean Results:			
30-Day Avg. Stock Price	9.32%	10.63%	11.66%
90-Day Avg. Stock Price	9.39%	10.70%	11.73%
180-Day Avg. Stock Price	9.43%	10.74%	11.77%
Average	9.38%	10.69%	11.72%
Median Results:			
30-Day Avg. Stock Price	9.40%	10.44%	11.39%
90-Day Avg. Stock Price	9.52%	10.46%	11.49%
180-Day Avg. Stock Price	9.57%	10.45%	11.55%
Average	9.50%	10.45%	11.48%

CAPM / ECAPM / Bond Yield Risk Premium

	30-Year Treasury Bond Yield		
	Current 30-Day Avg	Near-Term Projected	Longer-Term Projected
CAPM:			
Current <i>Value Line</i> Beta	12.25%	12.22%	12.21%
Current Bloomberg Beta	11.14%	11.08%	11.03%
Long-term Avg. <i>Value Line</i> Beta	10.92%	10.86%	10.81%
ECAPM:			
Current <i>Value Line</i> Beta	12.41%	12.39%	12.38%
Current Bloomberg Beta	11.58%	11.53%	11.50%
Long-term Avg. <i>Value Line</i> Beta	11.42%	11.37%	11.33%
Bond Yield Risk Premium	10.67%	10.52%	10.39%

	X	Y
Constant Growth Mean DCF	9.38%	8.0
	10.69%	8.0
	11.72%	8.0
Constant Growth Median DCF	9.50%	7.0
	10.45%	7.0
	11.48%	7.0
CAPM	10.81%	3.0
	12.25%	3.0
ECAPM	11.33%	2.0
	12.41%	2.0
Risk Premium	10.39%	0.5
	10.67%	0.5
Low End ROE Recommendation	10.25%	0.0
	10.25%	9.0
High End ROE Recommendation	11.25%	0.0
	11.25%	9.0
Company Proposed ROE	10.30%	4.0



Case No. PAC-E-24-04
Exhibit No. 6
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Proxy Group Selection

May 2024

PROXY GROUP SCREENING DATA AND RESULTS

	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[9]	
Company	Ticker	Dividends	S&P Credit Rating Between BBB- and AAA	Covered by More Than 1 Analyst	Positive Growth Rates from at least two sources (Value Line, Yahoo! First Call, and Zacks)	Generation Assets Included in Rate Base	% Company-Owned Generation > 40%	% Regulated Electric Operating Income > 60%	Announced Merger
ALLETE, Inc.	ALE	Yes	BBB	Yes	Yes	Yes	43.27%	100.56%	No
Alliant Energy Corporation	LNT	Yes	A-	Yes	Yes	Yes	72.75%	87.90%	No
Ameren Corporation	AEE	Yes	BBB+	Yes	Yes	Yes	75.34%	84.57%	No
American Electric Power Company, Inc.	AEP	Yes	A-	Yes	Yes	Yes	51.62%	97.34%	No
Avista Corporation	AVA	Yes	BBB	Yes	Yes	Yes	59.47%	73.85%	No
CMS Energy Corporation	CMS	Yes	BBB+	Yes	Yes	Yes	42.50%	65.48%	No
Duke Energy Corporation	DUK	Yes	BBB+	Yes	Yes	Yes	81.53%	91.02%	No
Entergy Corporation	ETR	Yes	BBB+	Yes	Yes	Yes	71.43%	98.21%	No
Energy, Inc.	EVRG	Yes	BBB+	Yes	Yes	Yes	62.14%	100.00%	No
IDACORP, Inc.	IDA	Yes	BBB	Yes	Yes	Yes	65.35%	99.91%	No
NextEra Energy, Inc.	NEE	Yes	A-	Yes	Yes	Yes	96.40%	92.16%	No
NorthWestern Corporation	NWE	Yes	BBB	Yes	Yes	Yes	55.82%	84.28%	No
OGE Energy Corporation	OGE	Yes	BBB+	Yes	Yes	Yes	50.65%	100.00%	No
Pinnacle West Capital Corporation	PNW	Yes	BBB+	Yes	Yes	Yes	76.09%	100.00%	No
Portland General Electric Company	POR	Yes	BBB+	Yes	Yes	Yes	54.88%	100.00%	No
Southern Company	SO	Yes	BBB+	Yes	Yes	Yes	76.85%	75.31%	No
Xcel Energy Inc.	XEL	Yes	A-	Yes	Yes	Yes	57.97%	86.47%	No

Notes:

- [1] Bloomberg Professional
- [2] Bloomberg Professional
- [3] Yahoo! Finance and Zacks
- [4] Yahoo! Finance, Value Line Investment Survey, and Zacks
- [5] S&P Capital IQ Pro
- [6] S&P Capital IQ Pro
- [7] Form 10-K's for 2022, 2021, and 2020
- [8] Form 10-K's for 2022, 2021, and 2020
- [9] S&P Capital IQ Pro Financial News Releases

Case No. PAC-E-24-04
Exhibit No. 7
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Constant Growth Discounted Cash Flow Model

May 2024

30-DAY CONSTANT GROWTH DCF

		[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
Company	Ticker	Annualized Dividend	Stock Price	Dividend Yield	Expected Dividend Yield	Value Line Projected EPS Growth Rate	Yahoo! Finance Projected EPS Growth Rate	Zacks Projected EPS Growth Rate	Average Projected EPS Growth Rate	Cost of Equity: Minimum Growth Rate	Cost of Equity: Mean Growth Rate	Cost of Equity: Maximum Growth Rate
ALLETE, Inc.	ALE	\$2.82	\$59.03	4.78%	4.95%	6.00%	8.10%	n/a	7.05%	10.92%	12.00%	13.07%
Alliant Energy Corporation	LNT	\$1.92	\$48.76	3.94%	4.06%	6.50%	6.55%	6.10%	6.38%	10.16%	10.45%	10.62%
Ameren Corporation	AEE	\$2.68	\$72.88	3.68%	3.79%	6.50%	4.80%	6.50%	5.93%	8.57%	9.72%	10.30%
American Electric Power Company, Inc	AEP	\$3.52	\$83.94	4.19%	4.31%	6.50%	5.72%	5.10%	5.77%	9.40%	10.09%	10.83%
Avista Corporation	AVA	\$1.90	\$34.60	5.49%	5.66%	6.00%	6.20%	n/a	6.10%	11.66%	11.76%	11.86%
CMS Energy Corporation	CMS	\$2.06	\$59.10	3.49%	3.60%	5.00%	7.40%	7.40%	6.60%	8.57%	10.20%	11.01%
Duke Energy Corporation	DUK	\$4.10	\$96.20	4.26%	4.39%	5.00%	6.86%	6.30%	6.05%	9.37%	10.44%	11.27%
Entergy Corporation	ETR	\$4.52	\$103.58	4.36%	4.47%	0.50%	6.80%	7.50%	4.93%	4.87%	9.40%	12.03%
Evergy, Inc.	EVRG	\$2.57	\$51.97	4.94%	5.07%	7.50%	2.50%	5.00%	5.00%	7.51%	10.07%	12.63%
IDACORP, Inc.	IDA	\$3.32	\$92.13	3.60%	3.69%	5.00%	4.40%	n/a	4.70%	8.08%	8.39%	8.69%
NextEra Energy, Inc.	NEE	\$2.06	\$63.94	3.22%	3.35%	8.50%	7.84%	8.00%	8.11%	11.19%	11.47%	11.86%
NorthWestern Corporation	NWE	\$2.60	\$49.67	5.23%	5.35%	4.00%	4.50%	n/a	4.25%	9.34%	9.60%	9.85%
OGE Energy Corporation	OGE	\$1.67	\$33.65	4.97%	5.11%	6.50%	negative	5.00%	5.75%	10.10%	10.86%	11.63%
Pinnacle West Capital Corporation	PNW	\$3.52	\$72.49	4.86%	5.01%	4.50%	6.90%	7.60%	6.33%	9.47%	11.34%	12.64%
Portland General Electric Company	POR	\$1.90	\$41.72	4.55%	4.76%	6.00%	12.50%	n/a	9.25%	10.69%	14.01%	17.34%
Southern Company	SO	\$2.80	\$70.95	3.95%	4.06%	6.50%	7.30%	4.00%	5.93%	8.03%	10.00%	11.39%
Xcel Energy Inc.	XEL	\$2.19	\$53.62	4.08%	4.22%	7.00%	6.73%	6.40%	6.71%	10.61%	10.93%	11.23%
Mean										9.32%	10.63%	11.66%
Median										9.40%	10.44%	11.39%

Notes:

[1] Bloomberg Professional as of April 30, 2024

[2] Bloomberg Professional 30-day average as of April 30, 2024

[3] Equals [1]/[2]

[4] Equals [3] x (1 + 0.5 x [8])

[5] Value Line

[6] Yahoo! Finance

[7] Zacks

[8] Equals average of [5], [6], [7]

[9] Equals [3] x (1 + 0.5 x (min([5], [6], [7])) + (min([5], [6], [7])))

[10] Equals [4] + [8]

[11] Equals [3] x (1 + 0.5 x (max([5], [6], [7])) + (max([5], [6], [7])))

90-DAY CONSTANT GROWTH DCF

		[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
Company	Ticker	Annualized Dividend	Stock Price	Dividend Yield	Expected Dividend Yield	Value Line Projected EPS Growth Rate	Yahoo! Finance Projected EPS Growth Rate	Zacks Projected EPS Growth Rate	Average Projected EPS Growth Rate	Cost of Equity: Minimum Growth Rate	Cost of Equity: Mean Growth Rate	Cost of Equity: Maximum Growth Rate
ALLETE, Inc.	ALE	\$2.82	\$58.75	4.80%	4.97%	6.00%	8.10%	n/a	7.05%	10.94%	12.02%	13.09%
Alliant Energy Corporation	LNT	\$1.92	\$48.63	3.95%	4.07%	6.50%	6.55%	6.10%	6.38%	10.17%	10.46%	10.63%
Ameren Corporation	AEE	\$2.68	\$71.30	3.76%	3.87%	6.50%	4.80%	6.50%	5.93%	8.65%	9.80%	10.38%
American Electric Power Company, Inc	AEP	\$3.52	\$81.59	4.31%	4.44%	6.50%	5.72%	5.10%	5.77%	9.52%	10.21%	10.95%
Avista Corporation	AVA	\$1.90	\$34.15	5.56%	5.73%	6.00%	6.20%	n/a	6.10%	11.73%	11.83%	11.94%
CMS Energy Corporation	CMS	\$2.06	\$58.01	3.55%	3.67%	5.00%	7.40%	7.40%	6.60%	8.64%	10.27%	11.08%
Duke Energy Corporation	DUK	\$4.10	\$94.96	4.32%	4.45%	5.00%	6.86%	6.30%	6.05%	9.43%	10.50%	11.33%
Entergy Corporation	ETR	\$4.52	\$100.69	4.49%	4.60%	0.50%	6.80%	7.50%	4.93%	5.00%	9.53%	12.16%
Evergy, Inc.	EVRG	\$2.57	\$50.97	5.04%	5.17%	7.50%	2.50%	5.00%	5.00%	7.61%	10.17%	12.73%
IDACORP, Inc.	IDA	\$3.32	\$92.02	3.61%	3.69%	5.00%	4.40%	n/a	4.70%	8.09%	8.39%	8.70%
NextEra Energy, Inc.	NEE	\$2.06	\$59.91	3.44%	3.58%	8.50%	7.84%	8.00%	8.11%	11.41%	11.69%	12.08%
NorthWestern Corporation	NWE	\$2.60	\$48.80	5.33%	5.44%	4.00%	4.50%	n/a	4.25%	9.43%	9.69%	9.95%
OGE Energy Corporation	OGE	\$1.67	\$33.36	5.01%	5.16%	6.50%	negative	5.00%	5.75%	10.14%	10.91%	11.68%
Pinnacle West Capital Corporation	PNW	\$3.52	\$70.12	5.02%	5.18%	4.50%	6.90%	7.60%	6.33%	9.63%	11.51%	12.81%
Portland General Electric Company	POR	\$1.90	\$41.21	4.61%	4.82%	6.00%	12.50%	n/a	9.25%	10.75%	14.07%	17.40%
Southern Company	SO	\$2.80	\$69.30	4.04%	4.16%	6.50%	7.30%	4.00%	5.93%	8.12%	10.09%	11.49%
Xcel Energy Inc.	XEL	\$2.19	\$56.29	3.89%	4.02%	7.00%	6.73%	6.40%	6.71%	10.42%	10.73%	11.03%
Mean										9.39%	10.70%	11.73%
Median										9.52%	10.46%	11.49%

Notes:

[1] Bloomberg Professional as of April 30, 2024

[2] Bloomberg Professional 90-day average as of April 30, 2024

[3] Equals [1]/[2]

[4] Equals [3] x (1 + 0.5 x [8])

[5] Value Line

[6] Yahoo! Finance

[7] Zacks

[8] Equals average of [5], [6], [7]

[9] Equals [3] x (1 + 0.5 x (min([5], [6], [7])) + (min([5], [6], [7])))

[10] Equals [4] + [8]

[11] Equals [3] x (1 + 0.5 x (max([5], [6], [7])) + (max([5], [6], [7])))

180-DAY CONSTANT GROWTH DCF

		[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
Company	Ticker	Annualized Dividend	Stock Price	Dividend Yield	Expected Dividend Yield	Value Line Projected EPS Growth Rate	Yahoo! Finance Projected EPS Growth Rate	Zacks Projected EPS Growth Rate	Average Projected EPS Growth Rate	Cost of Equity: Minimum Growth Rate	Cost of Equity: Mean Growth Rate	Cost of Equity: Maximum Growth Rate
ALLETE, Inc.	ALE	\$2.82	\$56.50	4.99%	5.17%	6.00%	8.10%	n/a	7.05%	11.14%	12.22%	13.29%
Alliant Energy Corporation	LNT	\$1.92	\$48.72	3.94%	4.07%	6.50%	6.55%	6.10%	6.38%	10.16%	10.45%	10.62%
Ameren Corporation	AEE	\$2.68	\$73.72	3.64%	3.74%	6.50%	4.80%	6.50%	5.93%	8.52%	9.68%	10.25%
American Electric Power Company, Inc	AEP	\$3.52	\$78.92	4.46%	4.59%	6.50%	5.72%	5.10%	5.77%	9.67%	10.36%	11.11%
Avista Corporation	AVA	\$1.90	\$33.49	5.67%	5.85%	6.00%	6.20%	n/a	6.10%	11.84%	11.95%	12.05%
CMS Energy Corporation	CMS	\$2.06	\$56.50	3.65%	3.77%	5.00%	7.40%	7.40%	6.60%	8.74%	10.37%	11.18%
Duke Energy Corporation	DUK	\$4.10	\$91.88	4.46%	4.60%	5.00%	6.86%	6.30%	6.05%	9.57%	10.65%	11.48%
Entergy Corporation	ETR	\$4.52	\$97.22	4.65%	4.76%	0.50%	6.80%	7.50%	4.93%	5.16%	9.70%	12.32%
Evergy, Inc.	EVRG	\$2.57	\$50.80	5.06%	5.19%	7.50%	2.50%	5.00%	5.00%	7.62%	10.19%	12.75%
IDACORP, Inc.	IDA	\$3.32	\$93.51	3.55%	3.63%	5.00%	4.40%	n/a	4.70%	8.03%	8.33%	8.64%
NextEra Energy, Inc.	NEE	\$2.06	\$59.64	3.45%	3.59%	8.50%	7.84%	8.00%	8.11%	11.43%	11.71%	12.10%
NorthWestern Corporation	NWE	\$2.60	\$48.79	5.33%	5.44%	4.00%	4.50%	n/a	4.25%	9.44%	9.69%	9.95%
OGE Energy Corporation	OGE	\$1.67	\$33.39	5.01%	5.15%	6.50%	negative	5.00%	5.75%	10.14%	10.90%	11.67%
Pinnacle West Capital Corporation	PNW	\$3.52	\$71.42	4.93%	5.08%	4.50%	6.90%	7.60%	6.33%	9.54%	11.42%	12.72%
Portland General Electric Company	POR	\$1.90	\$41.13	4.62%	4.83%	6.00%	12.50%	n/a	9.25%	10.76%	14.08%	17.41%
Southern Company	SO	\$2.80	\$68.24	4.10%	4.23%	6.50%	7.30%	4.00%	5.93%	8.19%	10.16%	11.55%
Xcel Energy Inc.	XEL	\$2.19	\$57.05	3.84%	3.97%	7.00%	6.73%	6.40%	6.71%	10.36%	10.68%	10.97%
Mean										9.43%	10.74%	11.77%
Median										9.57%	10.45%	11.55%

Notes:

- [1] Bloomberg Professional as of April 30, 2024
- [2] Bloomberg Professional 180-day average as of April 30, 2024
- [3] Equals [1]/[2]
- [4] Equals [3] x (1 + 0.5 x [8])
- [5] Value Line
- [6] Yahoo! Finance
- [7] Zacks
- [8] Equals average of [5], [6], [7]
- [9] Equals [3] x (1 + 0.5 x (min([5], [6], [7]))) + (min([5], [6], [7]))
- [10] Equals [4] + [8]
- [11] Equals [3] x (1 + 0.5 x (max([5], [6], [7]))) + (max([5], [6], [7]))

Case No. PAC-E-24-04
Exhibit No. 8
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Capital Asset Pricing Model and Empirical Capital Asset
Pricing Model

May 2024

**CAPITAL ASSET PRICING MODEL
CURRENT RISK FREE RATE AND VALUE LINE BETA**

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Current 30-day average of 30- year U.S. Treasury bond yield	Beta (β)	Market Return (R_m)	Market Risk Premium ($R_m - R_f$)	CAPM ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	4.59%	0.95	12.91%	8.31%	12.49%	12.59%
Alliant Energy Corporation	LNT	4.59%	0.90	12.91%	8.31%	12.07%	12.28%
Ameren Corporation	AEE	4.59%	0.90	12.91%	8.31%	12.07%	12.28%
American Electric Power Company, Inc.	AEP	4.59%	0.80	12.91%	8.31%	11.24%	11.66%
Avista Corporation	AVA	4.59%	0.95	12.91%	8.31%	12.49%	12.59%
CMS Energy Corporation	CMS	4.59%	0.85	12.91%	8.31%	11.66%	11.97%
Duke Energy Corporation	DUK	4.59%	0.90	12.91%	8.31%	12.07%	12.28%
Entergy Corporation	ETR	4.59%	0.95	12.91%	8.31%	12.49%	12.59%
Evergy, Inc.	EVRG	4.59%	0.95	12.91%	8.31%	12.49%	12.59%
IDACORP, Inc.	IDA	4.59%	0.85	12.91%	8.31%	11.66%	11.97%
NextEra Energy, Inc.	NEE	4.59%	1.00	12.91%	8.31%	12.91%	12.91%
NorthWestern Corporation	NWE	4.59%	0.95	12.91%	8.31%	12.49%	12.59%
OGE Energy Corporation	OGE	4.59%	1.05	12.91%	8.31%	13.32%	13.22%
Pinnacle West Capital Corporation	PNW	4.59%	0.95	12.91%	8.31%	12.49%	12.59%
Portland General Electric Company	POR	4.59%	0.90	12.91%	8.31%	12.07%	12.28%
Southern Company	SO	4.59%	0.95	12.91%	8.31%	12.49%	12.59%
Xcel Energy Inc.	XEL	4.59%	0.85	12.91%	8.31%	11.66%	11.97%
Mean						12.25%	12.41%
Median						12.49%	12.59%

Notes:

[1] Bloomberg Professional 30-day average as of April 30, 2024

[2] Value Line

[3] Market Return

[4] Equals [3]-[1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL
NEAR TERM PROJECTED RISK-FREE RATE AND VALUE LINE BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Near-term projected 30-year U.S. Treasury bond yield (Q3 2024 - Q3 2025)	Beta (β)	Market Return (Rm)	Market Risk Premium (Rm - Rf)	CAPM ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	4.32%	0.95	12.91%	8.59%	12.48%	12.58%
Alliant Energy Corporation	LNT	4.32%	0.90	12.91%	8.59%	12.05%	12.26%
Ameren Corporation	AEE	4.32%	0.90	12.91%	8.59%	12.05%	12.26%
American Electric Power Company, Inc.	AEP	4.32%	0.80	12.91%	8.59%	11.19%	11.62%
Avista Corporation	AVA	4.32%	0.95	12.91%	8.59%	12.48%	12.58%
CMS Energy Corporation	CMS	4.32%	0.85	12.91%	8.59%	11.62%	11.94%
Duke Energy Corporation	DUK	4.32%	0.90	12.91%	8.59%	12.05%	12.26%
Entergy Corporation	ETR	4.32%	0.95	12.91%	8.59%	12.48%	12.58%
Evergy, Inc.	EVRG	4.32%	0.95	12.91%	8.59%	12.48%	12.58%
IDACORP, Inc.	IDA	4.32%	0.85	12.91%	8.59%	11.62%	11.94%
NextEra Energy, Inc.	NEE	4.32%	1.00	12.91%	8.59%	12.91%	12.91%
NorthWestern Corporation	NWE	4.32%	0.95	12.91%	8.59%	12.48%	12.58%
OGE Energy Corporation	OGE	4.32%	1.05	12.91%	8.59%	13.34%	13.23%
Pinnacle West Capital Corporation	PNW	4.32%	0.95	12.91%	8.59%	12.48%	12.58%
Portland General Electric Company	POR	4.32%	0.90	12.91%	8.59%	12.05%	12.26%
Southern Company	SO	4.32%	0.95	12.91%	8.59%	12.48%	12.58%
Xcel Energy Inc.	XEL	4.32%	0.85	12.91%	8.59%	11.62%	11.94%
Mean						12.22%	12.39%
Median						12.48%	12.58%

Notes:

[1] Blue Chip Financial Forecasts, Vol. 43, No. 5, May 1, 2024, at 2

[2] Value Line

[3] Market Return

[4] Equals [3]-[1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL
LONG-TERM PROJECTED RISK-FREE RATE AND VALUE LINE BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Projected 30-year U.S. Treasury bond yield (2025 - 2029)	Beta (β)	Market Return (R_m)	Risk Premium ($R_m - R_f$)	CAPM ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	4.10%	0.95	12.91%	8.81%	12.47%	12.58%
Alliant Energy Corporation	LNT	4.10%	0.90	12.91%	8.81%	12.03%	12.25%
Ameren Corporation	AEE	4.10%	0.90	12.91%	8.81%	12.03%	12.25%
American Electric Power Company, Inc.	AEP	4.10%	0.80	12.91%	8.81%	11.14%	11.59%
Avista Corporation	AVA	4.10%	0.95	12.91%	8.81%	12.47%	12.58%
CMS Energy Corporation	CMS	4.10%	0.85	12.91%	8.81%	11.59%	11.92%
Duke Energy Corporation	DUK	4.10%	0.90	12.91%	8.81%	12.03%	12.25%
Entergy Corporation	ETR	4.10%	0.95	12.91%	8.81%	12.47%	12.58%
Evergy, Inc.	EVRG	4.10%	0.95	12.91%	8.81%	12.47%	12.58%
IDACORP, Inc.	IDA	4.10%	0.85	12.91%	8.81%	11.59%	11.92%
NextEra Energy, Inc.	NEE	4.10%	1.00	12.91%	8.81%	12.91%	12.91%
NorthWestern Corporation	NWE	4.10%	0.95	12.91%	8.81%	12.47%	12.58%
OGE Energy Corporation	OGE	4.10%	1.05	12.91%	8.81%	13.35%	13.24%
Pinnacle West Capital Corporation	PNW	4.10%	0.95	12.91%	8.81%	12.47%	12.58%
Portland General Electric Company	POR	4.10%	0.90	12.91%	8.81%	12.03%	12.25%
Southern Company	SO	4.10%	0.95	12.91%	8.81%	12.47%	12.58%
Xcel Energy Inc.	XEL	4.10%	0.85	12.91%	8.81%	11.59%	11.92%
Mean						12.21%	12.38%
Median						12.47%	12.58%

Notes:

[1] Blue Chip Financial Forecasts, Vol. 42, No. 12, December 1, 2023, at 14

[2] Value Line

[3] Market Return

[4] Equals [3]-[1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL
CURRENT RISK FREE RATE AND BLOOMBERG BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Current 30-day average of 30-year U.S. Treasury bond yield	Beta (β)	Market Return (Rm)	Market Risk Premium (Rm - Rf)	CAPM ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	4.59%	0.81	12.91%	8.31%	11.37%	11.75%
Alliant Energy Corporation	LNT	4.59%	0.78	12.91%	8.31%	11.09%	11.54%
Ameren Corporation	AEE	4.59%	0.74	12.91%	8.31%	10.76%	11.30%
American Electric Power Company, Inc.	AEP	4.59%	0.75	12.91%	8.31%	10.86%	11.37%
Avista Corporation	AVA	4.59%	0.75	12.91%	8.31%	10.86%	11.37%
CMS Energy Corporation	CMS	4.59%	0.74	12.91%	8.31%	10.76%	11.30%
Duke Energy Corporation	DUK	4.59%	0.71	12.91%	8.31%	10.51%	11.11%
Entergy Corporation	ETR	4.59%	0.85	12.91%	8.31%	11.69%	11.99%
Evergy, Inc.	EVRG	4.59%	0.77	12.91%	8.31%	11.02%	11.49%
IDACORP, Inc.	IDA	4.59%	0.79	12.91%	8.31%	11.13%	11.58%
NextEra Energy, Inc.	NEE	4.59%	0.81	12.91%	8.31%	11.32%	11.72%
NorthWestern Corporation	NWE	4.59%	0.86	12.91%	8.31%	11.75%	12.04%
OGE Energy Corporation	OGE	4.59%	0.91	12.91%	8.31%	12.15%	12.34%
Pinnacle West Capital Corporation	PNW	4.59%	0.81	12.91%	8.31%	11.33%	11.73%
Portland General Electric Company	POR	4.59%	0.78	12.91%	8.31%	11.07%	11.53%
Southern Company	SO	4.59%	0.77	12.91%	8.31%	11.00%	11.48%
Xcel Energy Inc.	XEL	4.59%	0.73	12.91%	8.31%	10.62%	11.19%
Mean						11.14%	11.58%
Median						11.07%	11.53%

Notes:

[1] Bloomberg Professional 30-day average as of April 30, 2024

[2] Bloomberg Professional

[3] Market Return

[4] Equals [3]-[1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL
NEAR TERM PROJECTED RISK-FREE RATE AND BLOOMBERG BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Near-term projected 30-year U.S. Treasury bond yield (Q3 2024 - Q3 2025)	Beta (β)	Market Return (Rm)	Market Risk Premium (Rm - Rf)	CAPM ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	4.32%	0.81	12.91%	8.59%	11.32%	11.71%
Alliant Energy Corporation	LNT	4.32%	0.78	12.91%	8.59%	11.03%	11.50%
Ameren Corporation	AEE	4.32%	0.74	12.91%	8.59%	10.69%	11.25%
American Electric Power Company, Inc.	AEP	4.32%	0.75	12.91%	8.59%	10.79%	11.32%
Avista Corporation	AVA	4.32%	0.75	12.91%	8.59%	10.79%	11.32%
CMS Energy Corporation	CMS	4.32%	0.74	12.91%	8.59%	10.69%	11.25%
Duke Energy Corporation	DUK	4.32%	0.71	12.91%	8.59%	10.44%	11.05%
Entergy Corporation	ETR	4.32%	0.85	12.91%	8.59%	11.65%	11.96%
Evergy, Inc.	EVRG	4.32%	0.77	12.91%	8.59%	10.96%	11.45%
IDACORP, Inc.	IDA	4.32%	0.79	12.91%	8.59%	11.08%	11.53%
NextEra Energy, Inc.	NEE	4.32%	0.81	12.91%	8.59%	11.27%	11.68%
NorthWestern Corporation	NWE	4.32%	0.86	12.91%	8.59%	11.71%	12.01%
OGE Energy Corporation	OGE	4.32%	0.91	12.91%	8.59%	12.12%	12.32%
Pinnacle West Capital Corporation	PNW	4.32%	0.81	12.91%	8.59%	11.28%	11.69%
Portland General Electric Company	POR	4.32%	0.78	12.91%	8.59%	11.01%	11.48%
Southern Company	SO	4.32%	0.77	12.91%	8.59%	10.94%	11.43%
Xcel Energy Inc.	XEL	4.32%	0.73	12.91%	8.59%	10.55%	11.14%
Mean						11.08%	11.53%
Median						11.01%	11.48%

Notes:

[1] Blue Chip Financial Forecasts, Vol. 43, No. 5, May 1, 2024, at 2

[2] Bloomberg Professional

[3] Market Return

[4] Equals [3]-[1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL
LONG-TERM PROJECTED RISK-FREE RATE AND BLOOMBERG BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Projected 30-year U.S. Treasury bond yield (2025 - 2029)	Beta (β)	Market Return (R_m)	Risk Premium ($R_m - R_f$)	CAPM ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	4.10%	0.81	12.91%	8.81%	11.28%	11.68%
Alliant Energy Corporation	LNT	4.10%	0.78	12.91%	8.81%	10.98%	11.46%
Ameren Corporation	AEE	4.10%	0.74	12.91%	8.81%	10.64%	11.20%
American Electric Power Company, Inc.	AEP	4.10%	0.75	12.91%	8.81%	10.74%	11.28%
Avista Corporation	AVA	4.10%	0.75	12.91%	8.81%	10.74%	11.28%
CMS Energy Corporation	CMS	4.10%	0.74	12.91%	8.81%	10.64%	11.20%
Duke Energy Corporation	DUK	4.10%	0.71	12.91%	8.81%	10.37%	11.01%
Entergy Corporation	ETR	4.10%	0.85	12.91%	8.81%	11.61%	11.94%
Evergy, Inc.	EVRG	4.10%	0.77	12.91%	8.81%	10.91%	11.41%
IDACORP, Inc.	IDA	4.10%	0.79	12.91%	8.81%	11.03%	11.50%
NextEra Energy, Inc.	NEE	4.10%	0.81	12.91%	8.81%	11.23%	11.65%
NorthWestern Corporation	NWE	4.10%	0.86	12.91%	8.81%	11.68%	11.98%
OGE Energy Corporation	OGE	4.10%	0.91	12.91%	8.81%	12.10%	12.30%
Pinnacle West Capital Corporation	PNW	4.10%	0.81	12.91%	8.81%	11.24%	11.66%
Portland General Electric Company	POR	4.10%	0.78	12.91%	8.81%	10.96%	11.45%
Southern Company	SO	4.10%	0.77	12.91%	8.81%	10.89%	11.39%
Xcel Energy Inc.	XEL	4.10%	0.73	12.91%	8.81%	10.49%	11.09%
Mean						11.03%	11.50%
Median						10.96%	11.45%

Notes:

[1] Blue Chip Financial Forecasts, Vol. 42, No. 12, December 1, 2023, at 14

[2] Bloomberg Professional

[3] Market Return

[4] Equals [3]-[1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL
CURRENT RISK FREE RATE AND LONG-TERM VALUE LINE BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Current 30-day average of 30- year U.S. Treasury bond yield	Beta (β)	Market Return (R_m)	Market Risk Premium ($R_m - R_f$)	CAPM ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	4.59%	0.80	12.91%	8.31%	11.21%	11.63%
Alliant Energy Corporation	LNT	4.59%	0.76	12.91%	8.31%	10.94%	11.43%
Ameren Corporation	AEE	4.59%	0.74	12.91%	8.31%	10.75%	11.29%
American Electric Power Company, Inc.	AEP	4.59%	0.69	12.91%	8.31%	10.30%	10.95%
Avista Corporation	AVA	4.59%	0.80	12.91%	8.31%	11.21%	11.63%
CMS Energy Corporation	CMS	4.59%	0.70	12.91%	8.31%	10.45%	11.06%
Duke Energy Corporation	DUK	4.59%	0.69	12.91%	8.31%	10.30%	10.95%
Entergy Corporation	ETR	4.59%	0.76	12.91%	8.31%	10.94%	11.43%
Evergy, Inc.	EVRG	4.59%	0.94	12.91%	8.31%	12.39%	12.52%
IDACORP, Inc.	IDA	4.59%	0.74	12.91%	8.31%	10.75%	11.29%
NextEra Energy, Inc.	NEE	4.59%	0.75	12.91%	8.31%	10.87%	11.38%
NorthWestern Corporation	NWE	4.59%	0.76	12.91%	8.31%	10.94%	11.43%
OGE Energy Corporation	OGE	4.59%	0.94	12.91%	8.31%	12.41%	12.54%
Pinnacle West Capital Corporation	PNW	4.59%	0.75	12.91%	8.31%	10.87%	11.38%
Portland General Electric Company	POR	4.59%	0.76	12.91%	8.31%	10.94%	11.43%
Southern Company	SO	4.59%	0.68	12.91%	8.31%	10.26%	10.92%
Xcel Energy Inc.	XEL	4.59%	0.67	12.91%	8.31%	10.18%	10.87%
Mean						10.92%	11.42%
Median						10.87%	11.38%

Notes:

[1] Bloomberg Professional 30-day average as of April 30, 2024

[2] Source: LT Beta

[3] Market Return

[4] Equals [3]-[1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL
NEAR-TERM PROJECTED RISK FREE RATE AND LONG-TERM VALUE LINE BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Near-term projected 30-year U.S. Treasury bond yield (Q3 2024 - Q3 2025)	Beta (β)	Market Return (Rm)	Market Risk Premium (Rm - Rf)	CAPM ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	4.32%	0.80	12.91%	8.59%	11.15%	11.59%
Alliant Energy Corporation	LNT	4.32%	0.76	12.91%	8.59%	10.88%	11.38%
Ameren Corporation	AEE	4.32%	0.74	12.91%	8.59%	10.68%	11.24%
American Electric Power Company, Inc.	AEP	4.32%	0.69	12.91%	8.59%	10.21%	10.89%
Avista Corporation	AVA	4.32%	0.80	12.91%	8.59%	11.15%	11.59%
CMS Energy Corporation	CMS	4.32%	0.70	12.91%	8.59%	10.37%	11.00%
Duke Energy Corporation	DUK	4.32%	0.69	12.91%	8.59%	10.21%	10.89%
Entergy Corporation	ETR	4.32%	0.76	12.91%	8.59%	10.88%	11.38%
Evergy, Inc.	EVRG	4.32%	0.94	12.91%	8.59%	12.37%	12.50%
IDACORP, Inc.	IDA	4.32%	0.74	12.91%	8.59%	10.68%	11.24%
NextEra Energy, Inc.	NEE	4.32%	0.75	12.91%	8.59%	10.80%	11.33%
NorthWestern Corporation	NWE	4.32%	0.76	12.91%	8.59%	10.88%	11.38%
OGE Energy Corporation	OGE	4.32%	0.94	12.91%	8.59%	12.40%	12.53%
Pinnacle West Capital Corporation	PNW	4.32%	0.75	12.91%	8.59%	10.80%	11.33%
Portland General Electric Company	POR	4.32%	0.76	12.91%	8.59%	10.88%	11.38%
Southern Company	SO	4.32%	0.68	12.91%	8.59%	10.17%	10.86%
Xcel Energy Inc.	XEL	4.32%	0.67	12.91%	8.59%	10.10%	10.80%
Mean						10.86%	11.37%
Median						10.80%	11.33%

Notes:

[1] Blue Chip Financial Forecasts, Vol. 43, No. 5, May 1, 2024, at 2

[2] Source: LT Beta

[3] Market Return

[4] Equals [3]-[1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL
LONG-TERM PROJECTED RISK FREE RATE AND LONG-TERM VALUE LINE BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Projected 30-year U.S. Treasury bond yield (2025 - 2029)	Beta (β)	Market Return (R_m)	Risk Premium ($R_m - R_f$)	CAPM ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	4.10%	0.80	12.91%	8.81%	11.10%	11.56%
Alliant Energy Corporation	LNT	4.10%	0.76	12.91%	8.81%	10.82%	11.34%
Ameren Corporation	AEE	4.10%	0.74	12.91%	8.81%	10.62%	11.19%
American Electric Power Company, Inc.	AEP	4.10%	0.69	12.91%	8.81%	10.14%	10.83%
Avista Corporation	AVA	4.10%	0.80	12.91%	8.81%	11.10%	11.56%
CMS Energy Corporation	CMS	4.10%	0.70	12.91%	8.81%	10.30%	10.95%
Duke Energy Corporation	DUK	4.10%	0.69	12.91%	8.81%	10.14%	10.83%
Entergy Corporation	ETR	4.10%	0.76	12.91%	8.81%	10.82%	11.34%
Evergy, Inc.	EVRG	4.10%	0.94	12.91%	8.81%	12.36%	12.49%
IDACORP, Inc.	IDA	4.10%	0.74	12.91%	8.81%	10.62%	11.19%
NextEra Energy, Inc.	NEE	4.10%	0.75	12.91%	8.81%	10.74%	11.28%
NorthWestern Corporation	NWE	4.10%	0.76	12.91%	8.81%	10.82%	11.34%
OGE Energy Corporation	OGE	4.10%	0.94	12.91%	8.81%	12.39%	12.52%
Pinnacle West Capital Corporation	PNW	4.10%	0.75	12.91%	8.81%	10.74%	11.28%
Portland General Electric Company	POR	4.10%	0.76	12.91%	8.81%	10.82%	11.34%
Southern Company	SO	4.10%	0.68	12.91%	8.81%	10.10%	10.80%
Xcel Energy Inc.	XEL	4.10%	0.67	12.91%	8.81%	10.02%	10.74%
Mean						10.81%	11.33%
Median						10.74%	11.28%

Notes:

[1] Blue Chip Financial Forecasts, Vol. 42, No. 12, December 1, 2023, at 14

[2] Source: LT Beta

[3] Market Return

[4] Equals [3]-[1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

Case No. PAC-E-24-04
Exhibit No. 9
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Long-Term Beta Coefficient

May 2024

HISTORICAL VALUE LINE BETA

Company	Ticker	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]	[12]
		12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	12/31/2019	12/31/2020	12/31/2021	12/31/2022	12/31/2023	Average
ALLETE, Inc.	ALE	0.75	0.80	0.80	0.75	0.80	0.65	0.65	0.85	0.90	0.90	0.90	0.80
Alliant Energy Corporation	LNT	0.75	0.80	0.80	0.70	0.70	0.60	0.60	0.85	0.85	0.85	0.90	0.76
Ameren Corporation	AEE	0.80	0.75	0.75	0.65	0.70	0.55	0.55	0.85	0.80	0.85	0.90	0.74
American Electric Power Company, Inc.	AEP	0.70	0.70	0.70	0.65	0.65	0.55	0.55	0.75	0.75	0.75	0.80	0.69
Avista Corporation	AVA	0.75	0.80	0.80	0.70	0.75	0.65	0.60	0.95	0.95	0.90	0.90	0.80
CMS Energy Corporation	CMS	0.70	0.70	0.75	0.65	0.65	0.55	0.50	0.80	0.80	0.80	0.85	0.70
Duke Energy Corporation	DUK	0.65	0.60	0.65	0.60	0.60	0.50	0.50	0.85	0.85	0.85	0.90	0.69
Entergy Corporation	ETR	0.70	0.70	0.70	0.65	0.65	0.60	0.60	0.95	0.95	0.95	0.95	0.76
Evergy, Inc.	EVRG						NMF	NMF	1.00	0.95	0.90	0.90	0.94
IDACORP, Inc.	IDA	0.75	0.80	0.80	0.75	0.70	0.55	0.55	0.80	0.80	0.80	0.85	0.74
NextEra Energy, Inc.	NEE	0.70	0.70	0.75	0.65	0.65	0.55	0.55	0.90	0.90	0.95	1.00	0.75
NorthWestern Corporation	NWE	0.70	0.70	0.70	0.70	0.70	0.55	0.60	0.95	0.95	0.90	0.95	0.76
OGE Energy Corporation	OGE	0.85	0.90	0.95	0.90	0.95	0.85	0.75	1.10	1.05	1.00	1.05	0.94
Pinnacle West Capital Corporation	PNW	0.75	0.70	0.75	0.70	0.70	0.55	0.50	0.90	0.90	0.90	0.95	0.75
Portland General Electric Company	POR	0.75	0.80	0.80	0.70	0.70	0.60	0.55	0.85	0.90	0.85	0.90	0.76
Southern Company	SO	0.55	0.55	0.60	0.55	0.55	0.50	0.50	0.90	0.95	0.90	0.95	0.68
Xcel Energy Inc.	XEL	0.65	0.65	0.65	0.60	0.60	0.50	0.50	0.80	0.80	0.80	0.85	0.67
Mean		0.72	0.73	0.75	0.68	0.69	0.58	0.57	0.89	0.89	0.87	0.91	0.76

Notes:

- [1] Value Line, December 26, 2013
- [2] Value Line, December 31, 2014
- [3] Value Line, December 30, 2015
- [4] Value Line, December 29, 2016
- [5] Value Line, December 28, 2017
- [6] Value Line, December 27, 2018
- [7] Value Line, December 26, 2019
- [8] Value Line, December 30, 2020
- [9] Value Line, December 29, 2021
- [10] Value Line, December 30, 2022
- [11] Value Line, December 29, 2023
- [12] Average ([1] - [11])

Case No. PAC-E-24-04
Exhibit No. 10
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Market Return

May 2024

MARKET RISK PREMIUM DERIVED FROM S&P 500 INDEX

[1] Estimate of the S&P 500 Dividend Yield	1.72%
[2] Estimate of the S&P 500 Growth Rate	11.09%
[3] S&P 500 Estimated Required Market Return	12.91%

		[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
Name	Ticker	Shares Outst'g	Price	Market Capitalization	Weight in Index	Estimated Dividend Yield	Cap-Weighted Dividend Yield	Bloomberg Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.
LyondellBasell Industries NV	LYB	325.622	99.97	32,552.43	0.10%	5.00%	0.01%	8.00%	0.01%
American Express Co	AXP	719.303	234.03	168,338.48	0.53%	1.20%	0.01%	15.22%	0.08%
Verizon Communications Inc	VZ	4209.255	39.49	166,223.48	0.52%	6.74%	0.04%	1.22%	0.01%
Broadcom Inc	AVGO	463.421	1300.27	602,572.42	1.89%	1.62%	0.03%	14.20%	0.27%
Boeing Co/The	BA	613.884	167.84	103,034.29				74.41%	
Solventum Corp	SOLV	172.709	65.01	11,227.81				-4.00%	
Caterpillar Inc	CAT	489.053	334.57	163,622.46	0.51%	1.55%	0.01%	15.00%	0.08%
JPMorgan Chase & Co	JPM	2872.091	191.74	550,694.73	1.73%	2.40%	0.04%	3.50%	0.06%
Chevron Corp	CVX	1847.32	161.27	297,917.30	0.94%	4.04%	0.04%	7.00%	0.07%
Coca-Cola Co/The	KO	4311.191	61.77	266,302.27	0.84%	3.14%	0.03%	6.36%	0.05%
AbbVie Inc	ABBV	1770.647	162.64	287,978.03	0.90%	3.81%	0.03%	8.62%	0.08%
Walt Disney Co/The	DIS	1834.329	111.1	203,793.95		0.81%		21.90%	
Corpay Inc	CPAY	71.854	302.14	21,709.97	0.07%			13.65%	0.01%
Extra Space Storage Inc	EXR	211.62	134.28	28,416.33	0.09%	4.83%	0.00%	1.62%	0.00%
Exxon Mobil Corp	XOM	3943.007	118.27	466,339.44		3.21%		-12.00%	
Phillips 66	PSX	423.952	143.21	60,714.17		3.21%			
General Electric Co	GE	1094.607	161.82	177,129.30		0.69%		23.50%	
HP Inc	HPQ	978.481	28.09	27,485.53	0.09%	3.92%	0.00%	0.50%	0.00%
Home Depot Inc/The	HD	991.031	334.22	331,222.38	1.04%	2.69%	0.03%	4.31%	0.04%
Monolithic Power Systems Inc	MPWR	48.661	669.33	32,570.27	0.10%	0.75%	0.00%	16.00%	0.02%
International Business Machines Corp	IBM	918.603	166.2	152,671.82	0.48%	4.02%	0.02%	3.19%	0.02%
Johnson & Johnson	JNJ	2409.783	144.59	348,430.52	1.09%	3.43%	0.04%	5.05%	0.06%
Lululemon Athletica Inc	LULU	120.892	360.6	43,593.66					
McDonald's Corp	MCD	721.005	273.04	196,863.21	0.62%	2.45%	0.02%	7.79%	0.05%
Merck & Co Inc	MRK	2533.028	129.22	327,317.88		2.38%		39.45%	
3M Co	MMM	553.361	96.51	53,404.87		6.26%		0.00%	
American Water Works Co Inc	AWK	194.755	122.32	23,822.43	0.07%	2.31%	0.00%	7.70%	0.01%
Bank of America Corp	BAC	7820.37	37.01	289,431.89		2.59%			
Pfizer Inc	PFE	5646.778	25.62	144,670.45	0.45%	6.56%	0.03%	9.59%	0.04%
Procter & Gamble Co/The	PG	2360.135	163.2	385,174.03	1.21%	2.47%	0.03%	8.09%	0.10%
AT&T Inc	T	7170	16.89	121,101.30	0.38%	6.57%	0.02%	2.78%	0.01%
Travelers Cos Inc/The	TRV	228.993	212.16	48,583.15	0.15%	1.98%	0.00%	18.24%	0.03%
RTX Corp	RTX	1329.506	101.52	134,971.45	0.42%	2.32%	0.01%	10.21%	0.04%
Analog Devices Inc	ADI	495.908	200.61	99,484.10	0.31%	1.83%	0.01%	4.50%	0.01%
Walmart Inc	WMT	8058.049	59.35	478,245.21	1.50%	1.40%	0.02%	7.00%	0.11%
Cisco Systems Inc	CSCO	4049.187	46.98	190,230.81	0.60%	3.41%	0.02%	7.50%	0.04%
Intel Corp	INTC	4256.872	30.47	129,706.89	0.41%	1.64%	0.01%	0.41%	0.00%
General Motors Co	GM	1140.395	44.53	50,781.79	0.16%	1.08%	0.00%	15.71%	0.03%
Microsoft Corp	MSFT	7432.306	389.33	2,893,619.69	9.09%	0.77%	0.07%	16.54%	1.50%
Dollar General Corp	DG	219.671	139.19	30,576.01		1.70%		-1.47%	
Cigna Group/The	CI	283.647	357.04	101,273.32	0.32%	1.57%	0.00%	11.62%	0.04%
Kinder Morgan Inc	KMI	2219.384	18.28	40,570.34	0.13%	6.29%	0.01%	4.00%	0.01%
Citigroup Inc	C	1911.367	61.33	117,224.14	0.37%	3.46%	0.01%	17.34%	0.06%
American International Group Inc	AIG	674.032	75.31	50,761.35	0.16%	1.91%	0.00%	9.50%	0.02%
Altria Group Inc	MO	1717.626	43.81	75,249.20	0.24%	8.95%	0.02%	4.00%	0.01%
HCA Healthcare Inc	HCA	264.485	309.82	81,942.74	0.26%	0.85%	0.00%	9.57%	0.02%
International Paper Co	IP	347.332	34.94	12,135.78		5.29%		-2.00%	
Hewlett Packard Enterprise Co	HPE	1300	17	22,100.00	0.07%	3.06%	0.00%	2.86%	0.00%
Abbott Laboratories	ABT	1735.184	105.97	183,877.45	0.58%	2.08%	0.01%	4.19%	0.02%
Aflac Inc	AFL	575.408	83.65	48,132.88	0.15%	2.39%	0.00%	6.69%	0.01%
Air Products and Chemicals Inc	APD	222.306	236.34	52,539.80	0.16%	3.00%	0.00%	9.40%	0.02%
Super Micro Computer Inc	SMCI	58.55	858.8	50,282.74				54.91%	
Royal Caribbean Cruises Ltd	RCL	257.349	139.63	35,933.64				27.45%	
Hess Corp	HES	308.109	157.49	48,524.09	0.15%	1.11%	0.00%	18.00%	0.03%
Archer-Daniels-Midland Co	ADM	494.438	58.66	29,003.73		3.41%		-2.35%	
Automatic Data Processing Inc	ADP	410.791	241.89	99,366.23	0.31%	2.32%	0.01%	16.00%	0.05%
Verisk Analytics Inc	VRSK	143.39	217.96	31,253.28	0.10%	0.72%	0.00%	11.97%	0.01%
AutoZone Inc	AZO	17.303	2956.4	51,154.59	0.16%			14.75%	0.02%
Linde PLC	LIN	481.576	440.96	212,355.75	0.67%	1.26%	0.01%	11.00%	0.07%
Avery Dennison Corp	AVY	80.553	217.28	17,502.56	0.05%	1.62%	0.00%	7.00%	0.00%
Enphase Energy Inc	ENPH	136.063	108.76	14,798.21	0.05%			19.27%	0.01%
MSCI Inc	MSCI	79.224	465.79	36,901.75	0.12%	1.37%	0.00%	11.45%	0.01%
Ball Corp	BALL	315.642	69.57	21,959.21	0.07%	1.15%	0.00%	9.50%	0.01%
Axon Enterprise Inc	AXON	75.463	313.66	23,669.72					
Dayforce Inc	DAY	156.6	61.37	9,610.54					
Carrier Global Corp	CARR	901.012	61.49	55,403.23	0.17%	1.24%	0.00%	7.87%	0.01%
Bank of New York Mellon Corp/The	BK	747.816	56.49	42,244.13	0.13%	2.97%	0.00%	10.00%	0.01%
Otis Worldwide Corp	OTIS	404.323	91.2	36,874.26	0.12%	1.71%	0.00%	9.00%	0.01%
Baxter International Inc	BAX	508	40.37	20,507.96	0.06%	2.87%	0.00%	2.73%	0.00%
Becton Dickinson & Co	BDX	288.902	234.6	67,776.41	0.21%	1.62%	0.00%	8.36%	0.02%
Berkshire Hathaway Inc	BRK/B	1310.995	396.73	520,111.05					
Best Buy Co Inc	BBY	215.381	73.64	15,860.66	0.05%	5.11%	0.00%	3.36%	0.00%
Boston Scientific Corp	BSX	1469.895	71.87	105,641.35	0.33%			12.08%	0.04%

			[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
Name	Ticker	Shares Outst'g	Price	Market Capitalization	Weight in Index	Estimated Dividend Yield	Cap-Weighted Dividend Yield	Bloomberg Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.	
Bristol-Myers Squibb Co	BMJ	2027.1	43.94	89,070.77		5.46%		-4.12%		
Brown-Forman Corp	BF/B	303,416	47.85	14,518.46	0.05%	1.82%	0.00%	2.73%	0.00%	
Coterra Energy Inc	CTRA	751,847	27.36	20,570.53		3.07%				
Campbell Soup Co	CPB	298,103	45.71	13,626.29	0.04%	3.24%	0.00%	4.87%	0.00%	
Hilton Worldwide Holdings Inc	HLT	250,046	197.28	49,329.07	0.15%	0.30%	0.00%	15.52%	0.02%	
Carnival Corp	CCL	1119,446	14.82	16,590.19						
Qorvo Inc	QRVO	96,548	116.84	11,280.67	0.04%			17.72%	0.01%	
Builders FirstSource Inc	BLDR	121,94	182.82	22,293.07	0.07%			11.65%	0.01%	
UDR Inc	UDR	329,329	38.08	12,540.85	0.04%	4.46%	0.00%	6.06%	0.00%	
Clorox Co/The	CLX	124,188	147.87	18,363.68	0.06%	3.25%	0.00%	13.23%	0.01%	
Paycom Software Inc	PAYC	58,15	187.98	10,931.04	0.03%	0.80%	0.00%	5.50%	0.00%	
CMS Energy Corp	CMS	291,764	60.61	17,683.82	0.06%	3.40%	0.00%	7.36%	0.00%	
Colgate-Palmolive Co	CL	820,441	91.92	75,414.94	0.24%	2.18%	0.01%	8.18%	0.02%	
EPAM Systems Inc	EPAM	57,995	235.26	13,643.90	0.04%			2.97%	0.00%	
Comerica Inc	CMA	132,587	50.17	6,651.89		5.66%				
Conagra Brands Inc	CAG	478,063	30.78	14,714.78	0.05%	4.55%	0.00%	1.82%	0.00%	
Airbnb Inc	ABNB	438,087	158.57	69,467.46	0.22%			19.82%	0.04%	
Consolidated Edison Inc	ED	344,924	94.4	32,560.83	0.10%	3.52%	0.00%	5.70%	0.01%	
Corning Inc	GLW	855,352	33.38	28,551.65	0.09%	3.36%	0.00%	10.78%	0.01%	
Cummins Inc	CMI	141,857	282.49	40,073.18	0.13%	2.38%	0.00%	6.07%	0.01%	
Caesars Entertainment Inc	CZR	216,416	35.82	7,752.02				-28.24%		
Danaher Corp	DHR	740,687	246.62	182,668.23		0.44%		-7.56%		
Target Corp	TGT	461,69	160.98	74,322.86		2.73%		-2.13%		
Deere & Co	DE	278,358	391.41	108,952.10		1.50%		-4.67%		
Dominion Energy Inc	D	837,593	50.98	42,700.49	0.13%	5.24%	0.01%	10.65%	0.01%	
Dover Corp	DOV	137,43	179.3	24,641.20	0.08%	1.14%	0.00%	9.50%	0.01%	
Alliant Energy Corp	LNT	252,719	49.8	12,585.41	0.04%	3.86%	0.00%	7.00%	0.00%	
Steel Dynamics Inc	STLD	160,018	130.12	20,821.54		1.41%		-1.63%		
Duke Energy Corp	DUK	771	98.26	75,758.46	0.24%	4.17%	0.01%	6.65%	0.02%	
Regency Centers Corp	REG	184,581	59.22	10,930.89	0.03%	4.53%	0.00%	3.63%	0.00%	
Eaton Corp PLC	ETN	399,892	318.26	127,269.63	0.40%	1.18%	0.00%	15.00%	0.06%	
Ecolab Inc	ECL	285,912	226.15	64,659.00	0.20%	1.01%	0.00%	12.50%	0.03%	
Revvity Inc	RVTY	123,525	102.47	12,657.61	0.04%	0.27%	0.00%	8.26%	0.00%	
Emerson Electric Co	EMR	571,7	107.78	61,617.83	0.19%	1.95%	0.00%	14.13%	0.03%	
EOG Resources Inc	EOG	580,002	132.13	76,635.66	0.24%	2.75%	0.01%	5.00%	0.01%	
Aon PLC	AON	217,431	282.01	61,317.72	0.19%	0.96%	0.00%	10.59%	0.02%	
Entergy Corp	ETR	213,273	105.54	22,508.83	0.07%	4.28%	0.00%	7.02%	0.00%	
Equifax Inc	EFX	123,611	220.19	27,217.91	0.09%	0.71%	0.00%	11.56%	0.01%	
EQT Corp	EQT	441,592	40.09	17,703.42		1.57%		31.59%		
IQVIA Holdings Inc	IQV	182,014	231.77	42,185.38	0.13%			8.92%	0.01%	
Gartner Inc	IT	77,63	412.59	32,029.36	0.10%			10.78%	0.01%	
FedEx Corp	FDX	246,081	261.78	64,419.08	0.20%	1.93%	0.00%	13.00%	0.03%	
FMC Corp	FMC	124,817	59.01	7,365.45	0.02%	3.93%	0.00%	8.00%	0.00%	
Brown & Brown Inc	BRO	285,249	81.54	23,259.20	0.07%	0.64%	0.00%	9.56%	0.01%	
Ford Motor Co	F	3921,485	12.15	47,646.04	0.15%	4.94%	0.01%	1.67%	0.00%	
NextEra Energy Inc	NEE	2023,714	66.97	135,528.13	0.43%	3.08%	0.01%	8.10%	0.03%	
Franklin Resources Inc	BEN	526,091	22.84	12,015.92		5.43%				
Garmin Ltd	GRMN	192,079	144.47	27,749.65	0.09%	2.08%	0.00%	5.60%	0.00%	
Freeport-McMoRan Inc	FCX	1434,409	49.94	71,634.39	0.22%	1.20%	0.00%	1.14%	0.00%	
Dexcom Inc	DXCM	397,684	127.39	50,660.96				30.31%		
General Dynamics Corp	GD	274,364	287.09	78,767.16	0.25%	1.98%	0.00%	12.64%	0.03%	
General Mills Inc	GIS	564,549	70.46	39,778.12	0.12%	3.35%	0.00%	4.00%	0.00%	
Genuine Parts Co	GPC	139,299	157.21	21,899.20		2.54%				
Atmos Energy Corp	ATO	150,84	117.9	17,784.04	0.06%	2.73%	0.00%	7.00%	0.00%	
WW Grainger Inc	GWG	49,069	921.35	45,209.72		0.89%				
Halliburton Co	HAL	885,301	37.47	33,172.23	0.10%	1.81%	0.00%	11.60%	0.01%	
Healthpeak Properties Inc	DOC	703,782	18.61	13,097.38	0.04%	6.45%	0.00%	2.24%	0.00%	
L3Harris Technologies Inc	LHX	189,68	214.05	40,601.00	0.13%	2.17%	0.00%	7.29%	0.01%	
Insulet Corp	PODD	70,022	171.94	12,039.58				33.03%		
Catalent Inc	CTLT	180,974	55.85	10,107.40				35.27%		
Fortive Corp	FTV	352,029	75.27	26,497.22	0.08%	0.43%	0.00%	8.98%	0.01%	
Hershey Co/The	HSY	149,598	193.92	29,010.04	0.09%	2.83%	0.00%	5.50%	0.01%	
Synchrony Financial	SYF	401,544	43.98	17,659.91		2.27%				
Hormel Foods Corp	HRL	547,688	35.56	19,475.79	0.06%	3.18%	0.00%	6.59%	0.00%	
Arthur J Gallagher & Co	AJG	216,8	234.69	50,880.79	0.16%	1.02%	0.00%	12.32%	0.02%	
Mondelez International Inc	MDLZ	1341,359	71.94	96,497.37	0.30%	2.36%	0.01%	8.55%	0.03%	
CenterPoint Energy Inc	CNP	633,032	29.14	18,446.55	0.06%	2.75%	0.00%	7.95%	0.00%	
Humana Inc	HUM	120,501	302.09	36,402.15		1.17%		-6.15%		
Willis Towers Watson PLC	WTW	102,236	251.14	25,675.55	0.08%	1.40%	0.00%	12.37%	0.01%	
Illinois Tool Works Inc	ITW	298,745	244.11	72,926.64	0.23%	2.29%	0.01%	7.27%	0.02%	
CDW Corp/DE	CDW	134,368	241.86	32,498.24	0.10%	1.03%	0.00%	8.93%	0.01%	
Trane Technologies PLC	TT	226,352	317.34	71,830.54	0.23%	1.06%	0.00%	13.47%	0.03%	
Interpublic Group of Cos Inc/The	IPG	377,424	30.44	11,488.79	0.04%	4.34%	0.00%	4.94%	0.00%	
International Flavors & Fragrances Inc	IFF	255,319	84.65	21,612.75		1.89%		-1.97%		
Generac Holdings Inc	GNRC	60,269	135.96	8,194.17	0.03%			6.00%	0.00%	
NXP Semiconductors NV	NXPI	255,684	256.19	65,503.68	0.21%	1.58%	0.00%	20.00%	0.04%	
Kellanova	K	340,678	57.86	19,711.63	0.06%	3.87%	0.00%	8.42%	0.01%	
Broadridge Financial Solutions Inc	BR	117,772	193.41	22,778.28		1.65%				
Kimberly-Clark Corp	KMB	336,709	136.53	45,970.88	0.14%	3.57%	0.01%	7.72%	0.01%	
Kimco Realty Corp	KIM	674,133	18.63	12,559.10	0.04%	5.15%	0.00%	2.80%	0.00%	
Oracle Corp	ORCL	2748,514	113.75	312,643.47	0.98%	1.41%	0.01%	14.30%	0.14%	
Kroger Co/The	KR	721,688	55.38	39,967.08	0.13%	2.09%	0.00%	4.76%	0.01%	
Lennar Corp	LEN	245,036	151.62	37,152.36	0.12%	1.32%	0.00%	8.82%	0.01%	

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Name	Ticker	Shares Outst'g	Price	Market Capitalization	Weight in Index	Estimated Dividend Yield	Cap-Weighted Dividend Yield	Bloomberg Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.
Eli Lilly & Co	LLY	950.405	781.1	742,361.35		0.67%		40.63%	
Bath & Body Works Inc	BBWI	224.897	45.42	10,214.82	0.03%	1.76%	0.00%	13.65%	0.00%
Charter Communications Inc	CHTR	144.386	255.94	36,954.15	0.12%			5.89%	0.01%
Loews Corp	L	222.072	75.15	16,688.71		0.33%			
Lowe's Cos Inc	LOW	572.192	227.99	130,454.05	0.41%	1.93%	0.01%	2.12%	0.01%
Hubbell Inc	HUBB	53.683	370.52	19,890.63	0.06%	1.32%	0.00%	18.00%	0.01%
IDEX Corp	IEX	75.695	220.46	16,687.72		1.16%			
Marsh & McLennan Cos Inc	MMC	492.724	199.43	98,263.95	0.31%	1.42%	0.00%	6.90%	0.02%
Masco Corp	MAS	220.244	68.45	15,075.70	0.05%	1.69%	0.00%	8.64%	0.00%
S&P Global Inc	SPGI	320.257	415.83	133,172.47	0.42%	0.88%	0.00%	12.93%	0.05%
Medtronic PLC	MDT	1327.823	80.24	106,544.52	0.33%	3.44%	0.01%	3.83%	0.01%
Viartis Inc	VTRS	1187.569	11.57	13,740.17		4.15%		-1.69%	
CVS Health Corp	CVS	1260.48	67.71	85,347.10	0.27%	3.93%	0.01%	7.62%	0.02%
DuPont de Nemours Inc	DD	417.583	72.5	30,274.77	0.10%	2.10%	0.00%	6.72%	0.01%
Micron Technology Inc	MU	1107.368	112.96	125,088.29		0.41%		-4.00%	
Motorola Solutions Inc	MSI	166.123	339.15	56,340.62	0.18%	1.16%	0.00%	8.85%	0.02%
Cboe Global Markets Inc	CBOE	105.582	181.15	19,126.18	0.06%	1.21%	0.00%	14.28%	0.01%
Laboratory Corp of America Holdings	LH	84.294	201.37	16,974.28	0.05%	1.43%	0.00%	9.46%	0.01%
Newmont Corp	NEM	1153.14	40.64	46,863.61	0.15%	2.46%	0.00%	18.15%	0.03%
NIKE Inc	NKE	1211.462	92.26	111,769.48	0.35%	1.60%	0.01%	10.85%	0.04%
NiSource Inc	NI	448.188	27.86	12,486.52	0.04%	3.80%	0.00%	7.00%	0.00%
Norfolk Southern Corp	NSC	225.914	230.32	52,032.51		2.34%			
Principal Financial Group Inc	PFG	235.15	79.14	18,609.77	0.06%	3.59%	0.00%	11.79%	0.01%
Eversource Energy	ES	350.727	60.62	21,261.07		4.72%			
Northrop Grumman Corp	NOC	147.99	485.03	71,779.59	0.23%	1.54%	0.00%	18.93%	0.04%
Wells Fargo & Co	WFC	3501.7	59.32	207,720.84	0.65%	2.36%	0.02%	13.41%	0.09%
Nucor Corp	NUE	239.98	168.53	40,443.83	0.13%	1.28%	0.00%	0.83%	0.00%
Occidental Petroleum Corp	OXY	879.499	66.14	58,170.06	0.18%	1.33%	0.00%	20.00%	0.04%
Omnicom Group Inc	OMC	195.834	92.84	18,181.23	0.06%	3.02%	0.00%	7.46%	0.00%
ONEOK Inc	OKE	583.64	79.12	46,177.60	0.14%	5.01%	0.01%	1.56%	0.00%
Raymond James Financial Inc	RJF	207.3	122	25,290.60	0.08%	1.48%	0.00%	15.38%	0.01%
PG&E Corp	PCG	2133.508	17.11	36,504.32	0.11%	0.23%	0.00%	10.10%	0.01%
Parker-Hannifin Corp	PH	128.411	544.91	69,972.44	0.22%	1.20%	0.00%	16.28%	0.04%
Rollins Inc	ROL	484.23	44.56	21,577.29	0.07%	1.35%	0.00%	13.02%	0.01%
PPL Corp	PPL	737.124	27.46	20,241.43	0.06%	3.75%	0.00%	7.22%	0.00%
ConocoPhillips	COP	1171.101	125.62	147,113.71		2.48%			
PulteGroup Inc	PHM	210.342	111.42	23,436.31	0.07%	0.72%	0.00%	7.65%	0.01%
Pinnacle West Capital Corp	PNW	113.557	73.65	8,363.47	0.03%	4.78%	0.00%	7.28%	0.00%
PNC Financial Services Group Inc/The	PNC	397.845	153.26	60,973.72	0.19%	4.05%	0.01%	15.32%	0.03%
PPG Industries Inc	PPG	235.361	129	30,361.57	0.10%	2.02%	0.00%	7.82%	0.01%
Progressive Corp/The	PGR	585.7	208.25	121,972.03		0.19%		32.49%	
Veralto Corp	VLTO	246.847	93.68	23,124.63		0.38%			
Public Service Enterprise Group Inc	PEG	498.587	69.08	34,442.39	0.11%	3.47%	0.00%	6.28%	0.01%
Robert Half Inc	RHI	105.117	69.14	7,267.79	0.02%	3.07%	0.00%	7.15%	0.00%
Cooper Cos Inc/The	COO	198.756	89.06	17,701.21	0.06%			11.77%	0.01%
Edison International	EIX	383.925	71.06	27,281.71	0.09%	4.39%	0.00%	7.80%	0.01%
Schlumberger NV	SLB	1429.338	47.48	67,864.97	0.21%	2.32%	0.00%	14.81%	0.03%
Charles Schwab Corp/The	SCHW	1773.475	73.95	131,148.48	0.41%	1.35%	0.01%	14.20%	0.06%
Sherwin-Williams Co/The	SHW	253.549	299.61	75,965.82	0.24%	0.95%	0.00%	9.56%	0.02%
West Pharmaceutical Services Inc	WST	72.843	357.48	26,039.92	0.08%	0.22%	0.00%	7.72%	0.01%
J M Smucker Co/The	SJM	106.176	114.85	12,194.31	0.04%	3.69%	0.00%	7.04%	0.00%
Snap-on Inc	SNA	52.719	267.96	14,126.58	0.04%	2.78%	0.00%	3.83%	0.00%
AMETEK Inc	AME	231.211	174.66	40,383.31	0.13%	0.64%	0.00%	7.56%	0.01%
Uber Technologies Inc	UBER	2081.544	66.27	137,943.92				51.75%	
Southern Co/The	SO	1094.633	73.5	80,455.53	0.25%	3.92%	0.01%	7.10%	0.02%
Truist Financial Corp	TFC	1338.096	37.55	50,245.50	0.16%	5.54%	0.01%	10.30%	0.02%
Southwest Airlines Co	LUV	598.456	25.94	15,523.95		2.78%		21.33%	
W R Berkley Corp	WRB	256.549	76.97	19,746.58	0.06%	0.57%	0.00%	11.50%	0.01%
Stanley Black & Decker Inc	SWK	153.802	91.4	14,057.50	0.04%	3.54%	0.00%	10.00%	0.00%
Public Storage	PSA	175.829	259.45	45,618.83	0.14%	4.63%	0.01%	3.51%	0.01%
Arista Networks Inc	ANET	312.634	256.56	80,209.38	0.25%			15.67%	0.04%
Sysco Corp	SYY	497.83	74.32	36,998.73	0.12%	2.74%	0.00%	14.00%	0.02%
Corteva Inc	CTVA	687.797	54.13	37,230.45	0.12%	1.18%	0.00%	13.66%	0.02%
Texas Instruments Inc	TXN	910.482	176.42	160,627.23	0.50%	2.95%	0.01%	10.00%	0.05%
Textron Inc	TXT	190.699	84.59	16,131.23	0.05%	0.09%	0.00%	10.12%	0.01%
Thermo Fisher Scientific Inc	TMO	381.312	568.72	216,859.76		0.27%			
TJX Cos Inc/The	TJX	1132.974	94.09	106,601.52	0.33%	1.59%	0.01%	10.00%	0.03%
Globe Life Inc	GL	94.037	76.17	7,162.80	0.02%	1.26%	0.00%	7.00%	0.00%
Johnson Controls International plc	JCI	681.477	65.07	44,343.71	0.14%	2.27%	0.00%	9.77%	0.01%
Ulta Beauty Inc	ULTA	47.935	404.84	19,406.01	0.06%			6.90%	0.00%
Union Pacific Corp	UNP	610.122	237.16	144,696.53	0.45%	2.19%	0.01%	11.00%	0.05%

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Name	Ticker	Shares Outst'g	Price	Market Capitalization	Weight in Index	Estimated Dividend Yield	Cap-Weighted Dividend Yield	Bloomberg Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.
Keysight Technologies Inc	KEYS	174.556	147.94	25,823.81				-0.99%	
UnitedHealth Group Inc	UNH	920.08	483.7	445,042.70	1.40%	1.55%	0.02%	11.58%	0.16%
Blackstone Inc	BX	722.263	116.61	84,223.09		2.85%		23.93%	
Marathon Oil Corp	MRO	571.477	26.85	15,344.16	0.05%	1.64%	0.00%	7.00%	0.00%
Bio-Rad Laboratories Inc	BIO	23.423	269.75	6,318.35					
Ventas Inc	VTR	404.049	44.28	17,891.29	0.06%	4.07%	0.00%	5.78%	0.00%
Vulcan Materials Co	VMC	132.272	257.63	34,077.24	0.11%	0.71%	0.00%	15.78%	0.02%
Weyerhaeuser Co	WY	729.617	30.17	22,012.54		2.65%			
Williams Cos Inc/The	WMB	1218.425	38.36	46,738.78	0.15%	4.95%	0.01%	2.50%	0.00%
Constellation Energy Corp	CEG	315.121	185.94	58,593.60	0.18%	0.76%	0.00%	9.00%	0.02%
WEC Energy Group Inc	WEC	315.562	82.64	26,078.04	0.08%	4.04%	0.00%	6.85%	0.01%
Adobe Inc	ADBE	448	462.83	207,347.84	0.65%			16.73%	0.11%
AES Corp/The	AES	710.287	17.9	12,714.14	0.04%	3.85%	0.00%	7.85%	0.00%
Expeditors International of Washington Inc	EXPD	143.899	111.31	16,017.40	0.05%	1.24%	0.00%	2.85%	0.00%
Amgen Inc	AMGN	536.376	273.94	146,934.84	0.46%	3.29%	0.02%	4.49%	0.02%
Apple Inc	AAPL	15441.881	170.33	2,630,215.59	8.26%	0.56%	0.05%	13.00%	1.07%
Autodesk Inc	ADSK	213.915	212.85	45,531.81	0.14%			12.76%	0.02%
Cintas Corp	CTAS	101.463	658.34	66,797.15	0.21%	0.82%	0.00%	10.83%	0.02%
Comcast Corp	CMCSA	3914.182	38.11	149,169.48	0.47%	3.25%	0.02%	8.67%	0.04%
Molson Coors Beverage Co	TAP	197.551	57.26	11,311.77	0.04%	3.07%	0.00%	4.67%	0.00%
KLA Corp	KLAC	134.64	689.29	92,806.01	0.29%	0.84%	0.00%	9.54%	0.03%
Marriott International Inc/MD	MAR	288.259	236.13	68,066.60	0.21%	0.88%	0.00%	4.74%	0.01%
Fiserv Inc	FI	585.102	152.67	89,327.52	0.28%			15.47%	0.04%
McCormick & Co Inc/MD	MKC	251.745	76.06	19,147.72	0.06%	2.21%	0.00%	5.96%	0.00%
PACCAR Inc	PCAR	524.011	106.11	55,602.81	0.17%	1.13%	0.00%	12.00%	0.02%
Costco Wholesale Corp	COST	443.504	722.9	320,609.04	1.01%	0.64%	0.01%	10.16%	0.10%
Stryker Corp	SYK	380.47	336.5	128,028.16	0.40%	0.95%	0.00%	8.45%	0.03%
Tyson Foods Inc	TSN	286.339	60.65	17,366.46		3.23%		53.81%	
Lamb Weston Holdings Inc	LW	144.391	83.34	12,033.55	0.04%	1.73%	0.00%	11.56%	0.00%
Applied Materials Inc	AMAT	830.897	198.65	165,057.69	0.52%	0.81%	0.00%	14.23%	0.07%
American Airlines Group Inc	AAL	653.541	13.51	8,829.34				-1.53%	
Cardinal Health Inc	CAH	243.233	103.04	25,062.73	0.08%	1.94%	0.00%	11.91%	0.01%
Cincinnati Financial Corp	CINF	156.558	115.69	18,112.20	0.06%	2.80%	0.00%	7.35%	0.00%
Paramount Global	PARA	625.776	11.39	7,127.59		1.76%		48.12%	
DR Horton Inc	DHI	329.312	142.1901	46,824.91	0.15%	0.84%	0.00%	4.37%	0.01%
Electronic Arts Inc	EA	267.35	126.82	33,905.33	0.11%	0.60%	0.00%	12.50%	0.01%
Fair Isaac Corp	FICO	24.711	1133.33	28,005.72					
Fastenal Co	FAST	572.547	67.94	38,898.84		2.30%			
M&T Bank Corp	MTB	166.724	144.39	24,073.28	0.08%	3.60%	0.00%	8.00%	0.01%
Xcel Energy Inc	XEL	555.639	53.73	29,854.48	0.09%	4.08%	0.00%	6.71%	0.01%
Fifth Third Bancorp	FITB	683.812	36.46	24,931.79		3.84%		25.00%	
Gilead Sciences Inc	GILD	1246.969	65.2	81,302.38	0.26%	4.72%	0.01%	13.35%	0.03%
Hasbro Inc	HAS	138.791	61.3	8,507.89	0.03%	4.57%	0.00%	17.10%	0.00%
Huntington Bancshares Inc/OH	HBAN	1449.254	13.47	19,521.45	0.06%	4.60%	0.00%	4.46%	0.00%
Welltower Inc	WELL	597.916	95.28	56,969.44	0.18%	2.56%	0.00%	14.52%	0.03%
Biogen Inc	BIIB	145.597	214.82	31,277.15	0.10%			4.62%	0.00%
Northern Trust Corp	NTRS	204.592	82.39	16,856.33	0.05%	3.64%	0.00%	10.80%	0.01%
Packaging Corp of America	PKG	89.755	172.98	15,525.82	0.05%	2.89%	0.00%	3.00%	0.00%
Paychex Inc	PAYX	359.963	118.81	42,767.20	0.13%	3.00%	0.00%	7.00%	0.01%
QUALCOMM Inc	QCOM	1116	165.85	185,088.60	0.58%	2.05%	0.01%	10.65%	0.06%
Ross Stores Inc	ROST	335.174	129.55	43,421.79	0.14%	1.13%	0.00%	10.00%	0.01%
IDEXX Laboratories Inc	IDXX	83.089	492.76	40,942.94	0.13%			11.51%	0.01%
Starbucks Corp	SBUX	1132.2	88.49	100,188.38	0.31%	2.58%	0.01%	13.62%	0.04%
KeyCorp	KEY	942.776	14.49	13,660.82	0.04%	5.66%	0.00%	9.83%	0.00%
Fox Corp	FOXA	239.295	31.01	7,420.54	0.02%	1.68%	0.00%	6.24%	0.00%
Fox Corp	FOX	235.581	28.68	6,756.46	0.02%	1.81%	0.00%	6.24%	0.00%
State Street Corp	STT	301.504	72.49	21,856.02	0.07%	3.81%	0.00%	8.06%	0.01%
Norwegian Cruise Line Holdings Ltd	NCLH	425.657	18.92	8,053.43				48.23%	
US Bancorp	USB	1558	40.63	63,301.54	0.20%	4.82%	0.01%	5.00%	0.01%
A O Smith Corp	AOS	120.784	82.84	10,005.75		1.55%			
Gen Digital Inc	GEN	636.91	20.14	12,827.37	0.04%	2.48%	0.00%	11.51%	0.00%
T Rowe Price Group Inc	TROW	223.3	109.57	24,466.98	0.08%	4.53%	0.00%	5.88%	0.00%
Waste Management Inc	WM	401.083	208.02	83,433.29	0.26%	1.44%	0.00%	11.11%	0.03%
Constellation Brands Inc	STZ	182.953	253.46	46,371.27	0.15%	1.59%	0.00%	11.01%	0.02%
Invesco Ltd	IVZ	449.8	14.17	6,373.67	0.02%	5.79%	0.00%	8.71%	0.00%
Intuit Inc	INTU	279.979	625.62	175,160.46	0.55%	0.58%	0.00%	18.76%	0.10%
Morgan Stanley	MS	1627	90.84	147,796.68	0.46%	3.74%	0.02%	5.29%	0.02%
Microchip Technology Inc	MCHP	540.388	91.98	49,704.89	0.16%	1.96%	0.00%	2.30%	0.00%
Chubb Ltd	CB	406.061	248.64	100,963.01	0.32%	1.38%	0.00%	6.00%	0.02%
Hologic Inc	HOLX	234.732	75.77	17,785.64	0.06%			8.68%	0.00%
Citizens Financial Group Inc	CFG	458.485	34.11	15,638.92		4.93%		-5.79%	
Jabil Inc	JBL	120.597	117.36	14,153.26	0.04%	0.27%	0.00%	12.00%	0.01%
O'Reilly Automotive Inc	ORLY	58.982	1013.26	59,764.10	0.19%			10.51%	0.02%
Allstate Corp/The	ALL	263.759	170.06	44,854.86		2.16%		53.70%	
Equity Residential	EQR	378.94	64.4	24,403.74	0.08%	4.19%	0.00%	4.75%	0.00%
BorgWarner Inc	BWA	230.956	32.77	7,568.43	0.02%	1.34%	0.00%	5.67%	0.00%
Keurig Dr Pepper Inc	KDP	1355.574	33.7	45,682.84	0.14%	2.55%	0.00%	7.12%	0.01%
Host Hotels & Resorts Inc	HST	703.6	18.87	13,276.93		4.24%			
Incyte Corp	INCY	224.541	52.05	11,687.36				25.33%	

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Simon Property Group Inc	SPG	325.766	140.53	45,779.90	0.14%	5.55%	0.01%	1.58%	0.00%
Eastman Chemical Co	EMN	117.649	94.44	11,110.77	0.03%	3.43%	0.00%	6.19%	0.00%
AvalonBay Communities Inc	AVB	142.025	189.57	26,923.68	0.08%	3.59%	0.00%	5.81%	0.00%
Prudential Financial Inc	PRU	359.38	110.48	39,704.30	0.12%	4.71%	0.01%	10.08%	0.01%
United Parcel Service Inc	UPS	727.842	147.48	107,342.14	0.34%	4.42%	0.01%	8.77%	0.03%
Walgreens Boots Alliance Inc	WBA	862.713	17.73	15,295.90		5.64%		-1.67%	
STERIS PLC	STE	98.814	204.56	20,213.39		1.02%			
McKesson Corp	MCK	131.408	537.21	70,593.69	0.22%	0.46%	0.00%	12.22%	0.03%
Lockheed Martin Corp	LMT	239.938	464.93	111,554.37	0.35%	2.71%	0.01%	2.39%	0.01%
Cencora Inc	COR	199.482	239.05	47,686.17	0.15%	0.85%	0.00%	10.10%	0.02%
Capital One Financial Corp	COF	382.102	143.43	54,804.89		1.67%		50.10%	
Waters Corp	WAT	59.31	309.04	18,329.16	0.06%			7.23%	0.00%
Nordson Corp	NDSN	57.192	258.19	14,766.40		1.05%			
Dollar Tree Inc	DLTR	217.983	118.25	25,776.49	0.08%			14.10%	0.01%
Darden Restaurants Inc	DRI	119.359	153.41	18,310.86	0.06%	3.42%	0.00%	10.97%	0.01%
Evergy Inc	EVRG	229.746	52.45	12,050.18	0.04%	4.90%	0.00%	5.00%	0.00%
Match Group Inc	MTCH	268.012	30.82	8,260.13				36.66%	
Domino's Pizza Inc	DPZ	34.88	529.27	18,460.94	0.06%	1.14%	0.00%	12.99%	0.01%
NVR Inc	NVR	3.168	7438.85	23,566.28	0.07%			4.87%	0.00%
NetApp Inc	NTAP	206.377	102.21	21,093.79	0.07%	1.96%	0.00%	7.40%	0.00%
Old Dominion Freight Line Inc	ODFL	217.674	181.71	39,553.54	0.12%	0.57%	0.00%	13.12%	0.02%
DaVita Inc	DVA	87.7	139.01	12,191.18	0.04%			14.97%	0.01%
Hartford Financial Services Group Inc/The	HIG	295.755	96.89	28,655.70	0.09%	1.94%	0.00%	7.00%	0.01%
Iron Mountain Inc	IRM	293.096	77.52	22,720.80		3.35%			
Estee Lauder Cos Inc/The	EL	232.931	146.71	34,173.31	0.11%	1.80%	0.00%	17.63%	0.02%
Cadence Design Systems Inc	CDNS	272.134	275.63	75,008.29	0.24%			16.32%	0.04%
Tyler Technologies Inc	TYL	42.455	461.55	19,595.11					
Universal Health Services Inc	UHS	60.083	170.43	10,239.95	0.03%	0.47%	0.00%	12.42%	0.00%
Skyworks Solutions Inc	SWKS	160.444	106.59	17,101.73	0.05%	2.55%	0.00%	5.08%	0.00%
Quest Diagnostics Inc	DGX	111.092	138.18	15,350.69		2.17%		-0.82%	
Rockwell Automation Inc	ROK	114.592	270.96	31,049.85	0.10%	1.85%	0.00%	10.87%	0.01%
Kraft Heinz Co/The	KHC	1215.638	38.61	46,935.78	0.15%	4.14%	0.01%	3.87%	0.01%
American Tower Corp	AMT	466.975	171.56	80,114.23	0.25%	3.78%	0.01%	10.24%	0.03%
Regeneron Pharmaceuticals Inc	REGN	107.944	890.66	96,141.40	0.30%			13.00%	0.04%
Amazon.com Inc	AMZN	10387.381	175	1,817,791.68				24.94%	
Jack Henry & Associates Inc	JKHY	72.868	162.69	11,854.89	0.04%	1.35%	0.00%	7.69%	0.00%
Ralph Lauren Corp	RL	39.044	163.64	6,389.16	0.02%	1.83%	0.00%	12.64%	0.00%
Boston Properties Inc	BXP	157.049	61.89	9,719.76	0.03%	6.33%	0.00%	0.37%	0.00%
Amphenol Corp	APH	600.604	120.77	72,534.95	0.23%	0.73%	0.00%	11.57%	0.03%
Howmet Aerospace Inc	HWM	410.304	66.75	27,387.79	0.09%	0.30%	0.00%	14.19%	0.01%
Pioneer Natural Resources Co	PXD	233.623	269.32	62,919.35		3.80%		-13.00%	
Valero Energy Corp	VLO	326.996	159.87	52,276.85		2.68%		-24.00%	
Synopsys Inc	SNPS	152.544	530.59	80,938.32	0.25%			18.70%	0.05%
Etsy Inc	ETSY	117.064	68.67	8,038.78	0.03%			4.48%	0.00%
CH Robinson Worldwide Inc	CHRW	115.712	71	8,215.55	0.03%	3.44%	0.00%	5.00%	0.00%
Accenture PLC	ACN	670.422	300.91	201,736.68	0.63%	1.71%	0.01%	10.00%	0.06%
TransDigm Group Inc	TDG	55.606	1248.03	69,397.96	0.22%			14.52%	0.03%
Yum! Brands Inc	YUM	281.5	141.25	39,761.88	0.12%	1.90%	0.00%	8.59%	0.01%
Prologis Inc	PLD	925.844	102.05	94,482.38	0.30%	3.76%	0.01%	8.70%	0.03%
FirstEnergy Corp	FE	575.516	38.34	22,065.28	0.07%	4.43%	0.00%	6.65%	0.00%
VeriSign Inc	VRSN	100.139	169.48	16,971.56					
Quanta Services Inc	PWR	145.749	258.56	37,684.86	0.12%	0.14%	0.00%	10.00%	0.01%
Henry Schein Inc	HSIC	128.481	69.28	8,901.16	0.03%			9.38%	0.00%
Ameren Corp	AEE	266.511	73.87	19,687.17	0.06%	3.63%	0.00%	6.00%	0.00%
ANSYS Inc	ANSS	87.3	324.88	28,362.02	0.09%			8.63%	0.01%
FactSet Research Systems Inc	FDS	38.116	416.89	15,890.18	0.05%	0.94%	0.00%	10.32%	0.01%
NVIDIA Corp	NVDA	2500	864.02	2,160,050.00		0.02%		37.63%	
Cognizant Technology Solutions Corp	CTSH	497.199	65.68	32,656.03	0.10%	1.83%	0.00%	12.00%	0.01%
Intuitive Surgical Inc	ISRG	354.706	370.62	131,461.14	0.41%			16.21%	0.07%
Take-Two Interactive Software Inc	TTWO	170.746	142.81	24,384.24				22.73%	
Republic Services Inc	RSG	314.975	191.7	60,380.71	0.19%	1.12%	0.00%	9.04%	0.02%
eBay Inc	EBAY	518	51.54	26,697.72	0.08%	2.10%	0.00%	1.99%	0.00%
Goldman Sachs Group Inc/The	GS	324.527	426.71	138,478.92	0.43%	2.58%	0.01%	9.31%	0.04%
SBA Communications Corp	SBAC	108.021	186.12	20,104.87	0.06%	2.11%	0.00%	8.00%	0.01%
Sempra	SRE	632.15	71.63	45,280.90	0.14%	3.46%	0.00%	3.85%	0.01%
Moody's Corp	MCO	182.5	370.33	67,585.23	0.21%	0.92%	0.00%	9.45%	0.02%
ON Semiconductor Corp	ON	430.232	70.16	30,185.08	0.09%			3.32%	0.00%
Booking Holdings Inc	BKNG	34.171	3452.03	117,959.32		1.01%		22.55%	
F5 Inc	FFIV	58.806	165.31	9,721.22	0.03%			7.81%	0.00%
Akamai Technologies Inc	AKAM	153.211	100.93	15,463.59	0.05%			8.33%	0.00%
Charles River Laboratories International Inc	CRL	51.35	229	11,759.15	0.04%			14.00%	0.01%
MarketAxess Holdings Inc	MKTX	37.868	200.09	7,577.01	0.02%	1.48%	0.00%	5.09%	0.00%
Devon Energy Corp	DVN	635	51.18	32,499.30		3.44%			
Bio-Techne Corp	TECH	157.192	63.21	9,936.11	0.03%	0.51%	0.00%	2.00%	0.00%
Alphabet Inc	GOOGL	5874	162.78	956,169.72	3.00%	0.49%	0.01%	15.01%	0.45%
Teleflex Inc	TFX	47.101	208.75	9,832.33	0.03%	0.65%	0.00%	7.21%	0.00%
Allegion plc	ALLE	87.441	121.56	10,629.33	0.03%	1.58%	0.00%	7.25%	0.00%
Netflix Inc	NFLX	430.965	550.64	237,306.57				35.61%	
Warner Bros Discovery Inc	WBD	2450.13	7.36	18,032.96				35.28%	

		[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
Name	Ticker	Shares Outst'g	Price	Market Capitalization	Weight in Index	Estimated Dividend Yield	Cap-Weighted Dividend Yield	Bloomberg Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.
Agilent Technologies Inc	A	293.055	137.04	40,160.26		0.69%			
Trimble Inc	TRMB	244.208	60.07	14,669.57					
Elevance Health Inc	ELV	232.418	528.58	122,851.51	0.39%	1.23%	0.00%	10.02%	0.04%
CME Group Inc	CME	360.025	209.64	75,475.64	0.24%	2.19%	0.01%	4.90%	0.01%
Juniper Networks Inc	JNPR	324.988	34.82	11,316.08	0.04%	2.53%	0.00%	4.78%	0.00%
BlackRock Inc	BLK	148.76	754.64	112,260.25	0.35%	2.70%	0.01%	11.89%	0.04%
DTE Energy Co	DTE	206.925	110.32	22,827.97	0.07%	3.70%	0.00%	6.50%	0.00%
Celanese Corp	CE	108.906	153.61	16,729.05	0.05%	1.82%	0.00%	4.32%	0.00%
Nasdaq Inc	NDAQ	575.207	59.85	34,426.14	0.11%	1.60%	0.00%	5.72%	0.01%
Philip Morris International Inc	PM	1554.557	94.94	147,589.64	0.46%	5.48%	0.03%	8.23%	0.04%
Ingersoll Rand Inc	IR	403.436	93.32	37,648.65		0.09%			
Salesforce Inc	CRM	970	268.94	260,871.80		0.59%		22.50%	
Roper Technologies Inc	ROP	107.022	511.46	54,737.47		0.59%			
Huntington Ingalls Industries Inc	HII	39.609	276.93	10,968.92		1.88%		40.00%	
MetLife Inc	MET	723.02	71.08	51,392.26	0.16%	3.07%	0.00%	14.63%	0.02%
Tapescry Inc	TPR	229.366	39.92	9,156.29	0.03%	3.51%	0.00%	11.00%	0.00%
CSX Corp	CSX	1954.927	33.22	64,942.67	0.20%	1.44%	0.00%	10.76%	0.02%
Edwards Lifesciences Corp	EW	601.3	84.67	50,912.07	0.16%			10.03%	0.02%
Ameriprise Financial Inc	AMP	100.191	411.79	41,257.65		1.44%			
Zebra Technologies Corp	ZBRA	51.419	314.56	16,174.36					
Zimmer Biomet Holdings Inc	ZBH	205.084	120.28	24,667.50	0.08%	0.80%	0.00%	6.89%	0.01%
Camden Property Trust	CPT	106.969	99.68	10,662.67	0.03%	4.13%	0.00%	5.93%	0.00%
CBRE Group Inc	CBRE	305.696	86.89	26,561.93					
Mastercard Inc	MA	925.723	451.2	417,686.22	1.31%	0.59%	0.01%	16.78%	0.22%
CarMax Inc	KMX	157.388	67.97	10,697.66				25.76%	
Intercontinental Exchange Inc	ICE	572.616	128.76	73,730.04	0.23%	1.40%	0.00%	10.83%	0.03%
Fidelity National Information Services Inc	FIS	576.466	67.92	39,153.57	0.12%	2.12%	0.00%	16.00%	0.02%
Chipotle Mexican Grill Inc	CMG	27.467	3159.6	86,784.73				22.81%	
Wynn Resorts Ltd	WYNN	112.067	91.65	10,270.94		1.09%			
Live Nation Entertainment Inc	LYV	230.798	88.91	20,520.25					
Assurant Inc	AIZ	51.978	174.4	9,064.96	0.03%	1.65%	0.00%	5.04%	0.00%
NRG Energy Inc	NRG	208.021	72.67	15,116.89	0.05%	2.24%	0.00%	3.00%	0.00%
Monster Beverage Corp	MNST	1040.636	53.45	55,621.99	0.17%			12.45%	0.02%
Regions Financial Corp	RF	918.864	19.27	17,706.51	0.06%	4.98%	0.00%	1.71%	0.00%
Baker Hughes Co	BKR	997.998	32.62	32,554.69		2.58%		27.93%	
Mosaic Co/The	MOS	321.689	31.39	10,097.82	0.03%	2.68%	0.00%	16.00%	0.01%
Expedia Group Inc	EXPE	130.765	134.63	17,604.89	0.06%			19.47%	0.01%
CF Industries Holdings Inc	CF	188.338	78.97	14,873.05	0.05%	2.53%	0.00%	2.50%	0.00%
APA Corp	APA	370.888	31.44	11,660.72		3.18%		-2.00%	
Leidos Holdings Inc	LDOS	135.212	140.22	18,959.43	0.06%	1.08%	0.00%	9.66%	0.01%
Alphabet Inc	GOOG	5617	164.64	924,782.88	2.90%	0.49%	0.01%	15.01%	0.44%
First Solar Inc	FSLR	107.026	176.3	18,868.68				29.52%	
TE Connectivity Ltd	TEL	306.228	141.48	43,325.14	0.14%	1.84%	0.00%	5.04%	0.01%
Discover Financial Services	DFS	251	126.73	31,809.23		2.21%		61.27%	
Visa Inc	V	1574.152	268.61	422,832.97	1.33%	0.77%	0.01%	13.53%	0.18%
Mid-America Apartment Communities Inc	MAA	116.688	130	15,169.44	0.05%	4.52%	0.00%	2.99%	0.00%
Xylem Inc/NY	XYL	241.77	130.7	31,599.34		1.10%			
Marathon Petroleum Corp	MPC	352.33	181.72	64,025.41		1.82%		-12.00%	
Tractor Supply Co	TSCO	107.932	273.08	29,474.07	0.09%	1.61%	0.00%	5.54%	0.01%
Advanced Micro Devices Inc	AMD	1615.787	158.38	255,908.35				33.38%	
ResMed Inc	RMD	146.907	213.99	31,436.63	0.10%	0.90%	0.00%	8.30%	0.01%
Mettler-Toledo International Inc	MTD	21.388	1229.7	26,300.82	0.08%			9.18%	0.01%
VICI Properties Inc	VICI	1043.137	28.55	29,781.56	0.09%	5.81%	0.01%	1.98%	0.00%
Copart Inc	CPRT	961.462	54.31	52,217.00					
Jacobs Solutions Inc	J	125.651	143.53	18,034.69	0.06%	0.81%	0.00%	12.41%	0.01%
Albemarle Corp	ALB	117.525	120.31	14,139.43		1.33%		-19.50%	
Fortinet Inc	FTNT	763.031	63.18	48,208.30	0.15%			18.05%	0.03%
Moderna Inc	MRNA	382.88	110.31	42,235.49	0.13%			17.62%	0.02%
Essex Property Trust Inc	ESS	64.206	246.25	15,810.73	0.05%	3.98%	0.00%	4.48%	0.00%
CoStar Group Inc	CSGP	408.342	91.53	37,375.54	0.12%			20.00%	0.02%
Realty Income Corp	O	861.15	53.54	46,105.97	0.14%	5.76%	0.01%	4.82%	0.01%
Westrock Co	WRK	258.148	47.96	12,380.78	0.04%	2.52%	0.00%	5.28%	0.00%
Westinghouse Air Brake Technologies Corp	WAB	176.385	161.08	28,412.10	0.09%	0.50%	0.00%	15.49%	0.01%
Pool Corp	POOL	38.329	362.53	13,895.41	0.04%	1.21%	0.00%	4.73%	0.00%
Western Digital Corp	WDC	326.525	70.83	23,127.77				-11.96%	
PepsiCo Inc	PEP	1374.786	175.91	241,838.61	0.76%	3.08%	0.02%	7.91%	0.06%
Diamondback Energy Inc	FANG	178.34	201.13	35,869.52	0.11%	6.13%	0.01%	2.00%	0.00%
Palo Alto Networks Inc	PANW	323.1	290.89	93,986.56				20.50%	
ServiceNow Inc	NOW	205.382	693.33	142,397.50				25.00%	
Church & Dwight Co Inc	CHD	243.905	107.89	26,314.91	0.08%	1.05%	0.00%	7.35%	0.01%
Federal Realty Investment Trust	FRT	82.775	104.17	8,622.67	0.03%	4.19%	0.00%	5.18%	0.00%
MGM Resorts International	MGM	317.016	39.44	12,503.11	0.04%			9.87%	0.00%
American Electric Power Co Inc	AEP	526.59	86.03	45,302.54	0.14%	4.09%	0.01%	5.93%	0.01%
Invitation Homes Inc	INVH	611.958	34.2	20,928.96	0.07%	3.27%	0.00%	6.43%	0.00%
PTC Inc	PTC	119.552	177.44	21,213.31				21.10%	
JB Hunt Transport Services Inc	JBHT	103.197	162.57	16,776.74	0.05%	1.06%	0.00%	12.00%	0.01%
Lam Research Corp	LRCX	130.736	894.41	116,931.59	0.37%	0.89%	0.00%	11.92%	0.04%
Mohawk Industries Inc	MHK	63.863	115.32	7,364.68	0.02%			2.74%	0.00%
GE HealthCare Technologies Inc	GEHC	456.465	76.24	34,800.89	0.11%	0.16%	0.00%	11.53%	0.01%
Pentair PLC	PNR	166.025	79.09	13,130.92	0.04%	1.16%	0.00%	13.13%	0.01%
Vertex Pharmaceuticals Inc	VRTX	258.459	392.81	101,525.28	0.32%			16.71%	0.05%
Amcor PLC	AMCR	1445.343	8.94	12,921.37	0.04%	5.59%	0.00%	2.63%	0.00%
Meta Platforms Inc	META	2191.446	430.17	942,694.33	2.96%	0.46%	0.01%	18.58%	0.55%

		[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
Name	Ticker	Shares Outst'g	Price	Market Capitalization	Weight in Index	Estimated Dividend Yield	Cap-Weighted Dividend Yield	Bloomberg Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.
T-Mobile US Inc	TMUS	1171.854	164.17	192,383.27	0.60%	1.58%	0.01%	5.00%	0.03%
United Rentals Inc	URI	66.59	667.99	44,481.45	0.14%	0.98%	0.00%	5.27%	0.01%
Alexandria Real Estate Equities Inc	ARE	174.883	115.87	20,263.69	0.06%	4.38%	0.00%	5.49%	0.00%
Honeywell International Inc	HON	651.186	192.73	125,503.08	0.39%	2.24%	0.01%	8.50%	0.03%
Delta Air Lines Inc	DAL	645.312	50.07	32,310.77	0.10%	0.80%	0.00%	12.00%	0.01%
United Airlines Holdings Inc	UAL	328.803	51.46	16,920.20	0.05%			12.79%	0.01%
Seagate Technology Holdings PLC	STX	209.989	85.91	18,040.15	0.06%	3.26%	0.00%	1.21%	0.00%
News Corp	NWS	191.095	24.54	4,689.47		0.81%			
Centene Corp	CNC	534.906	73.06	39,080.23	0.12%			5.16%	0.01%
Martin Marietta Materials Inc	MLM	61.64	587.07	36,186.99	0.11%	0.50%	0.00%	9.71%	0.01%
Teradyne Inc	TER	152.974	116.32	17,793.94		0.41%		-1.44%	
PayPal Holdings Inc	PYPL	1046.046	67.92	71,047.44	0.22%			6.02%	0.01%
Tesla Inc	TSLA	3189.196	183.28	584,515.84				-11.00%	
Arch Capital Group Ltd	ACGL	374.151	93.54	34,998.08	0.11%			6.00%	0.01%
Dow Inc	DOW	703.268	56.9	40,015.95	0.13%	4.92%	0.01%	2.46%	0.00%
Everest Group Ltd	EG	43.382	366.41	15,895.60	0.05%	1.91%	0.00%	3.93%	0.00%
Teledyne Technologies Inc	TDY	47.422	381.48	18,090.54	0.06%			7.49%	0.00%
GE Vernova Inc	GEV	274.086	153.71	42,129.76					
News Corp	NWSA	380.024	23.8	9,044.57		0.84%			
Exelon Corp	EXC	999.735	37.58	37,570.04	0.12%	4.04%	0.00%	5.25%	0.01%
Global Payments Inc	GPN	257.985	122.77	31,672.82	0.10%	0.81%	0.00%	11.98%	0.01%
Crown Castle Inc	CCI	435	93.78	40,794.30	0.13%	6.68%	0.01%	7.00%	0.01%
Aptiv PLC	APTIV	272.679	71	19,360.21	0.06%			11.44%	0.01%
Align Technology Inc	ALGN	75.279	282.38	21,257.28	0.07%			6.87%	0.00%
Illumina Inc	ILMN	158.9	123.05	19,552.65	0.06%			3.00%	0.00%
Kenvue Inc	KVUE	1914.648	18.82	36,033.68	0.11%	4.25%	0.00%	15.35%	0.02%
Targa Resources Corp	TRGP	223.155	114.06	25,453.06	0.08%	2.63%	0.00%	9.00%	0.01%
Bunge Global SA	BG	141.595	101.76	14,408.71		2.60%		-8.30%	
LKQ Corp	LKQ	266.776	43.13	11,506.05		2.78%			
Deckers Outdoor Corp	DECK	25.668	818.47	21,008.49	0.07%			19.98%	0.01%
Zoetis Inc	ZTS	456.947	159.24	72,764.24	0.23%	1.09%	0.00%	10.10%	0.02%
Equinix Inc	EQIX	94.905	711.11	67,487.89	0.21%	2.40%	0.01%	12.49%	0.03%
Digital Realty Trust Inc	DLR	311.608	138.78	43,244.96	0.14%	3.52%	0.00%	4.80%	0.01%
Molina Healthcare Inc	MOH	59	342.1	20,183.90	0.06%			11.72%	0.01%
Las Vegas Sands Corp	LVS	745.047	44.36	33,050.28		1.80%			

Notes:
[1] Equals sum of Col. [9]
[2] Equals sum of Col. [11]
[3] Equals ((1) x (1 + (0.5 x [2]))) + [2]
[4] Bloomberg Professional as of April 30, 2024
[5] Bloomberg Professional as of April 30, 2024
[6] Equals [4] x [5]
[7] Equals weight in S&P 500 based on market capitalization [6] if Growth Rate >0% and ≤20%
[8] Source: Bloomberg Professional, as of April 30, 2024
[9] Equals [7] x [8]
[10] Value Line, as of April 30, 2024
[11] Equals [7] x [10]

Case No. PAC-E-24-04
Exhibit No. 11
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Risk Premium Approach

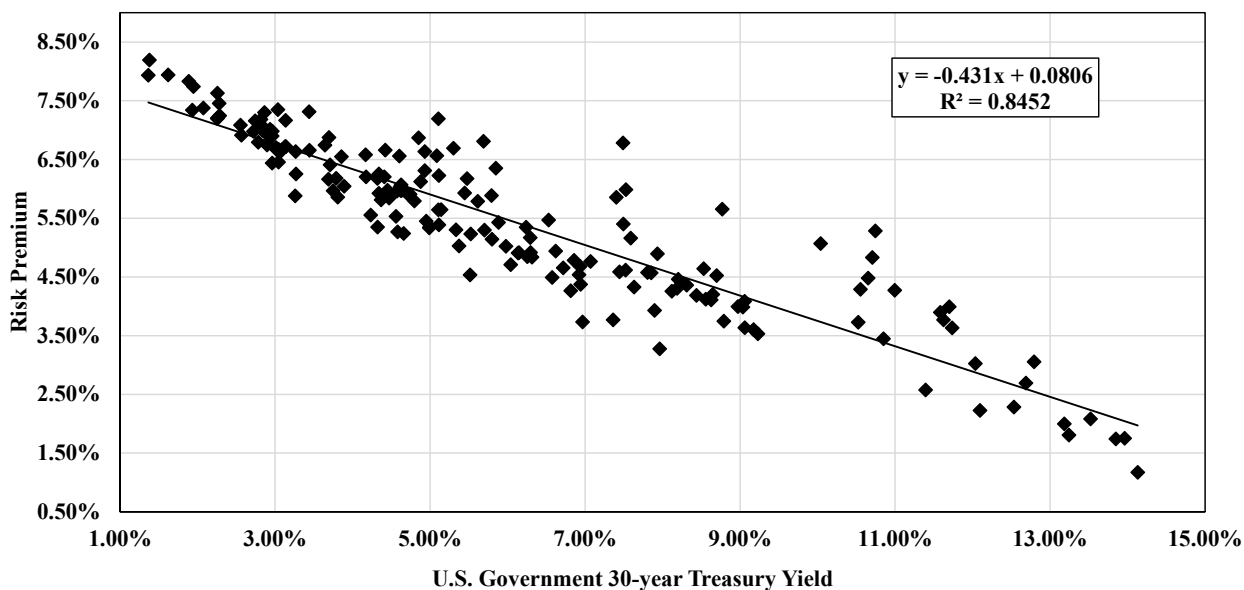
May 2024

BOND YIELD PLUS RISK PREMIUM

	[1]	[2]	[3]
	Average		
Quarter	Authorized VI Electric ROE	U.S. Govt. 30- year Treasury	Risk Premium
1980.1	13.97%	11.39%	2.58%
1980.2	14.25%	10.52%	3.73%
1980.3	14.30%	10.85%	3.45%
1980.4	14.32%	12.10%	2.23%
1981.1	14.82%	12.53%	2.28%
1981.2	15.05%	13.24%	1.81%
1981.3	15.31%	14.13%	1.17%
1981.4	15.59%	13.85%	1.74%
1982.1	15.71%	13.96%	1.75%
1982.2	15.60%	13.52%	2.08%
1982.3	15.85%	12.79%	3.06%
1982.4	16.03%	10.75%	5.28%
1983.1	15.54%	10.71%	4.83%
1983.2	15.13%	10.65%	4.48%
1983.3	15.39%	11.62%	3.77%
1983.4	15.37%	11.74%	3.63%
1984.1	15.06%	12.04%	3.02%
1984.2	15.18%	13.18%	2.00%
1984.3	15.38%	12.69%	2.69%
1984.4	15.69%	11.70%	3.99%
1985.1	15.48%	11.58%	3.90%
1985.2	15.27%	11.00%	4.27%
1985.3	14.84%	10.55%	4.29%
1985.4	15.11%	10.04%	5.07%
1986.1	14.42%	8.77%	5.65%
1986.2	14.27%	7.49%	6.78%
1986.3	13.26%	7.40%	5.86%
1986.4	13.52%	7.53%	5.99%
1987.1	12.90%	7.49%	5.40%
1987.2	13.17%	8.53%	4.64%
1987.3	13.14%	9.06%	4.08%
1987.4	12.76%	9.23%	3.53%
1988.1	12.74%	8.63%	4.11%
1988.2	12.70%	9.06%	3.63%
1988.3	12.78%	9.18%	3.60%
1988.4	12.97%	8.97%	4.00%
1989.1	13.02%	9.04%	3.99%
1989.2	13.22%	8.70%	4.52%
1989.3	12.38%	8.12%	4.26%
1989.4	12.83%	7.93%	4.90%
1990.1	12.62%	8.44%	4.19%
1990.2	12.85%	8.65%	4.20%
1990.3	12.54%	8.79%	3.75%
1990.4	12.68%	8.56%	4.12%
1991.1	12.66%	8.20%	4.46%
1991.2	12.67%	8.31%	4.36%
1991.3	12.49%	8.19%	4.30%
1991.4	12.42%	7.85%	4.57%
1992.1	12.38%	7.81%	4.58%
1992.2	11.83%	7.90%	3.93%
1992.3	12.03%	7.45%	4.59%
1992.4	12.14%	7.52%	4.62%
1993.1	11.84%	7.07%	4.76%
1993.2	11.64%	6.86%	4.78%
1993.3	11.15%	6.32%	4.84%
1993.4	11.04%	6.14%	4.91%
1994.1	11.07%	6.58%	4.49%
1994.2	11.13%	7.36%	3.77%

1994.3	12.75%	7.59%	5.16%
1994.4	11.24%	7.96%	3.28%
1995.1	11.96%	7.63%	4.33%
1995.2	11.32%	6.94%	4.37%
1995.3	11.37%	6.72%	4.65%
1995.4	11.58%	6.24%	5.35%
1996.1	11.46%	6.29%	5.17%
1996.2	11.46%	6.92%	4.54%
1996.3	10.70%	6.97%	3.73%
1996.4	11.56%	6.62%	4.94%
1997.1	11.08%	6.82%	4.26%
1997.2	11.62%	6.94%	4.68%
1997.3	12.00%	6.53%	5.47%
1997.4	11.06%	6.15%	4.91%
1998.1	11.31%	5.88%	5.43%
1998.2	12.20%	5.85%	6.35%
1998.3	11.65%	5.48%	6.17%
1998.4	12.30%	5.11%	7.19%
1999.1	10.40%	5.37%	5.03%
1999.2	10.94%	5.80%	5.14%
1999.3	10.75%	6.04%	4.71%
1999.4	11.10%	6.26%	4.84%
2000.1	11.21%	6.30%	4.92%
2000.2	11.00%	5.98%	5.02%
2000.3	11.68%	5.79%	5.89%
2000.4	12.50%	5.69%	6.81%
2001.1	11.38%	5.45%	5.93%
2001.2	11.00%	5.70%	5.30%
2001.3	10.76%	5.53%	5.23%
2001.4	11.99%	5.30%	6.69%
2002.1	10.05%	5.52%	4.53%
2002.2	11.41%	5.62%	5.79%
2002.3	11.65%	5.09%	6.56%
2002.4	11.57%	4.93%	6.63%
2003.1	11.72%	4.85%	6.87%
2003.2	11.16%	4.60%	6.56%
2003.3	10.50%	5.11%	5.39%
2003.4	11.34%	5.11%	6.23%
2004.1	11.00%	4.88%	6.12%
2004.2	10.64%	5.34%	5.30%
2004.3	10.75%	5.11%	5.64%
2004.4	11.24%	4.93%	6.31%
2005.1	10.63%	4.71%	5.92%
2005.2	10.31%	4.47%	5.84%
2005.3	11.08%	4.42%	6.66%
2005.4	10.63%	4.65%	5.98%
2006.1	10.70%	4.63%	6.07%
2006.2	10.79%	5.14%	5.64%
2006.3	10.35%	5.00%	5.35%
2006.4	10.65%	4.74%	5.91%
2007.1	10.59%	4.80%	5.79%
2007.2	10.33%	4.99%	5.34%
2007.3	10.40%	4.95%	5.45%
2007.4	10.65%	4.61%	6.04%
2008.1	10.62%	4.41%	6.21%
2008.2	10.54%	4.57%	5.96%
2008.3	10.43%	4.45%	5.98%
2008.4	10.39%	3.64%	6.74%
2009.1	10.75%	3.44%	7.31%
2009.2	10.75%	4.17%	6.58%
2009.3	10.50%	4.32%	6.18%
2009.4	10.59%	4.34%	6.25%

2010.1	10.59%	4.62%	5.97%
2010.2	10.18%	4.37%	5.81%
2010.3	10.40%	3.86%	6.55%
2010.4	10.38%	4.17%	6.20%
2011.1	10.09%	4.56%	5.53%
2011.2	10.26%	4.34%	5.92%
2011.3	10.57%	3.70%	6.88%
2011.4	10.39%	3.04%	7.35%
2012.1	10.30%	3.14%	7.17%
2012.2	9.95%	2.94%	7.01%
2012.3	9.90%	2.74%	7.16%
2012.4	10.16%	2.86%	7.30%
2013.1	9.85%	3.13%	6.72%
2013.2	9.86%	3.14%	6.72%
2013.3	10.12%	3.71%	6.41%
2013.4	9.97%	3.79%	6.18%
2014.1	9.86%	3.69%	6.16%
2014.2	10.10%	3.44%	6.66%
2014.3	9.90%	3.27%	6.63%
2014.4	9.94%	2.96%	6.98%
2015.1	9.64%	2.55%	7.08%
2015.2	9.83%	2.88%	6.94%
2015.3	9.40%	2.96%	6.44%
2015.4	9.86%	2.96%	6.90%
2016.1	9.70%	2.72%	6.98%
2016.2	9.48%	2.57%	6.91%
2016.3	9.74%	2.28%	7.46%
2016.4	9.83%	2.83%	7.00%
2017.1	9.72%	3.05%	6.67%
2017.2	9.64%	2.90%	6.75%
2017.3	10.00%	2.82%	7.18%
2017.4	9.91%	2.82%	7.09%
2018.1	9.69%	3.02%	6.66%
2018.2	9.75%	3.09%	6.66%
2018.3	9.69%	3.06%	6.63%
2018.4	9.52%	3.27%	6.25%
2019.1	9.72%	3.01%	6.70%
2019.2	9.58%	2.78%	6.79%
2019.3	9.53%	2.29%	7.25%
2019.4	9.89%	2.26%	7.63%
2020.1	9.72%	1.89%	7.83%
2020.2	9.58%	1.38%	8.19%
2020.3	9.30%	1.37%	7.93%
2020.4	9.56%	1.62%	7.94%
2021.1	9.45%	2.07%	7.38%
2021.2	9.47%	2.26%	7.21%
2021.3	9.27%	1.93%	7.34%
2021.4	9.69%	1.95%	7.74%
2022.1	9.45%	2.25%	7.20%
2022.2	9.50%	3.05%	6.45%
2022.3	9.14%	3.26%	5.88%
2022.4	9.94%	3.89%	6.04%
2023.1	9.72%	3.75%	5.97%
2023.2	9.67%	3.81%	5.86%
2023.3	9.79%	4.23%	5.55%
2023.4	9.85%	4.58%	5.27%
2024.1	9.67%	4.32%	5.35%
2024.2	9.90%	4.66%	5.24%
AVERAGE	11.51%	6.06%	5.45%
MEDIAN	11.02%	5.32%	5.64%



SUMMARY OUTPUT

<i>Regression Statistics</i>	
Multiple R	0.9193448
R Square	0.8451949
Adjusted R Square	0.8443153
Standard Error	0.0056521
Observations	178

ANOVA

	<i>df</i>	<i>SS</i>	<i>MS</i>	<i>F</i>	<i>Significance F</i>
Regression	1	0.03070	0.03070	960.91360	0.00000
Residual	176	0.00562	0.00003		
Total	177	0.03632			

	<i>Coefficients</i>	<i>Standard Error</i>	<i>t Stat</i>	<i>P-value</i>	<i>Lower 95%</i>	<i>Upper 95%</i>	<i>Lower 95.0%</i>	<i>Upper 95.0%</i>
Intercept	0.0806	0.00	85.42	0.0000	0.0787	0.0825	0.0787	0.0825
U.S. Govt. 30-year Treasury	(0.4310)	0.01	(31.00)	0.0000	(0.4584)	(0.4035)	(0.4584)	(0.4035)

	[7]	[8]	[9]
	U.S. Govt. 30-year Treasury	Risk Premium	ROE
Current 30-day average of 30-year U.S. Treasury bond yield [4]	4.59%	6.08%	10.67%
Blue Chip Near-Term Projected Forecast (Q3 2024 - Q3 2025) [5]	4.32%	6.20%	10.52%
Blue Chip Long-Term Projected Forecast (2025-2029) [6]	4.10%	6.29%	10.39%
AVERAGE			10.53%

Notes:

- [1] Source: Regulatory Research Associates, rate cases through April 30, 2024
- [2] S&P Capital IQ Pro, quarterly bond yields are the average of each trading day in the quarter
- [3] Equals Column [1] – Column [2]
- [4] Source: S&P Capital IQ Pro, 30-day average as of April 30, 2024
- [5] Source: Blue Chip Financial Forecasts, Vol. 43, No. 5, May 1, 2024, at 2
- [6] Source: Blue Chip Financial Forecasts, Vol. 42, No. 12, December 1, 2023, at 14
- [7] See notes [4], [5] & [6]
- [8] Equals $0.079161 + (-0.431626 \times \text{Column [7]})$
- [9] Equals Column [7] + Column [8]

Case No. PAC-E-24-04
Exhibit No. 12
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Wildfire Risk Analysis

May 2024

**COMPARISON OF OG&E AND PROXY GROUP COMPANIES
WILDFIRE EXPECTED ANNUAL LOSS RANKINGS**

Ultimate Parent	Jurisdiction	[1]	[2]	RRA Commission Ranking Legend												
		Wildfire Risk														
		Rank	Numeric Rank													
ALLETE, Inc.	Minnesota	Relatively Low	2	<table border="1"> <thead> <tr> <th>Description</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>Very High</td> <td>5</td> </tr> <tr> <td>Relatively High</td> <td>4</td> </tr> <tr> <td>Relatively Moderate</td> <td>3</td> </tr> <tr> <td>Relatively Low</td> <td>2</td> </tr> <tr> <td>Very Low</td> <td>1</td> </tr> </tbody> </table>	Description	Value	Very High	5	Relatively High	4	Relatively Moderate	3	Relatively Low	2	Very Low	1
Description	Value															
Very High	5															
Relatively High	4															
Relatively Moderate	3															
Relatively Low	2															
Very Low	1															
Alliant Energy Corporation	Iowa	Very Low	1													
	Wisconsin	Very Low	1													
Ameren Corporation	Illinois	Very Low	1													
	Missouri	Relatively Low	2													
American Electric Power Company, Inc.	Arkansas	Relatively Low	2													
	Indiana	Very Low	1													
	Kentucky	Relatively Low	2													
	Louisiana	Relatively Low	2													
	Michigan	Very Low	1													
	Ohio	Very Low	1													
	Oklahoma	Relatively Moderate	3													
	Tennessee	Very Low	1													
	Texas	Relatively High	4													
	Virginia	Relatively Low	2													
	West Virginia	Very Low	1													
Avista Corporation	Alaska	Relatively Low	2													
	Idaho	Relatively Moderate	3													
	Oregon	Relatively Moderate	3													
	Washington	Relatively Moderate	3													
CMS Energy Corporation	Michigan	Very Low	1													
Duke Energy Corporation	Florida	Relatively High	4													
	Indiana	Very Low	1													
	Kentucky	Relatively Low	2													
	North Carolina	Relatively Low	2													
	Ohio	Very Low	1													
	South Carolina	Relatively Low	2													
	Tennessee	Very Low	1													
Entergy Corporation	Arkansas	Relatively Low	2													
	Louisiana	Relatively Low	2													
	Mississippi	Relatively Low	2													
	Texas	Relatively High	4													
	Kansas	Relatively Low	2													
Energy, Inc.	Missouri	Relatively Low	2													
	Idaho	Relatively Moderate	3													
IDACORP, Inc.	Oregon	Relatively Moderate	3													
	Florida	Relatively High	4													
NextEra Energy, Inc.	Texas	Relatively High	4													
	Montana	Relatively Moderate	3													
NorthWestern Corporation	Nebraska	Very Low	1													
	South Dakota	Relatively Low	2													
	Arkansas	Relatively Low	2													
OGE Energy Corporation	Oklahoma	Relatively Moderate	3													
	Arizona	Relatively High	4													
Pinnacle West Capital Corporation	Oregon	Relatively Moderate	3													
Portland General Electric Company	Alabama	Very Low	1													
Southern Company	Georgia	Relatively Low	2													
	Illinois	Very Low	1													
	Mississippi	Relatively Low	2													
	Tennessee	Very Low	1													
	Virginia	Relatively Low	2													
	Colorado	Relatively Moderate	3													
Xcel Energy Inc.	Minnesota	Relatively Low	2													
	New Mexico	Relatively Moderate	3													
	North Dakota	Relatively Low	2													
	South Dakota	Relatively Low	2													
	Texas	Relatively High	4													
	Wisconsin	Very Low	1													
Proxy Group Average		Relatively Low	2.14													
PacifiCorp	Idaho	Relatively Moderate	3													

Notes

[1] FEMA National Risk Index, States and Territories - Expected Annual Loss (Table);

<https://hazards.fema.gov/nri/data-resources#csvDownload>

[2] Very Low = 1, Relatively Low = 2, Relatively Moderate = 3, Relatively High = 4, Very High = 5

Case No. PAC-E-24-04
Exhibit No. 13
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Capital Expenditures Analysis

May 2024

PROJECTED CAPITAL EXPENDITURES AS A PERCENT OF 2023 NET PLANT
(\$ Millions)

		[1]	[2]	[3]	[4]	[5]	[6]	[7]	
		2023	2024	2025	2026	2027	2028	Projected Cap. Ex. / 2023 Net Plant	Rank
ALLETE, Inc.	ALE								
Capital Spending per Share			\$5.95	\$6.20	\$6.73	\$7.25	\$7.25		
Common Shares Outstanding			59.00	59.00	\$60.00	61.00	61.00		
Capital Expenditures			\$351.1	\$365.8	\$403.5	\$442.3	\$442.3	40.0%	1
Net Plant		\$5,013.0							
Alliant Energy Corporation	LNT								
Capital Spending per Share			\$5.80	\$5.60	\$5.50	\$5.40	\$5.40		
Common Shares Outstanding			256.70	256.70	\$256.85	257.00	257.00		
Capital Expenditures			\$1,488.9	\$1,437.5	\$1,412.7	\$1,387.8	\$1,387.8	41.5%	3
Net Plant		\$17,157.0							
Ameren Corporation	AEE								
Capital Spending per Share			\$12.55	\$12.80	\$12.90	\$13.00	\$13.00		
Common Shares Outstanding			269.00	272.00	\$278.50	285.00	285.00		
Capital Expenditures			\$3,376.0	\$3,481.6	\$3,592.7	\$3,705.0	\$3,705.0	54.0%	12
Net Plant		\$33,050.0							
American Electric Power Company	AEP								
Capital Spending per Share			\$14.15	\$14.10	\$14.05	\$14.00	\$14.00		
Common Shares Outstanding			530.00	535.00	\$542.50	550.00	550.00		
Capital Expenditures			\$7,499.5	\$7,543.5	\$7,622.1	\$7,700.0	\$7,700.0	51.0%	7
Net Plant		\$74,600.0							
Avista Corporation	AVA								
Capital Spending per Share			\$6.95	\$7.15	\$7.33	\$7.50	\$7.50		
Common Shares Outstanding			79.00	81.00	\$83.00	85.00	85.00		
Capital Expenditures			\$549.1	\$579.2	\$608.0	\$637.5	\$637.5	52.8%	9
Net Plant		\$5,700.1							
CMS Energy Corporation	CMS								
Capital Spending per Share			\$9.00	\$9.80	\$9.78	\$9.75	\$9.75		
Common Shares Outstanding			295.00	295.50	\$297.75	300.00	300.00		
Capital Expenditures			\$2,655.0	\$2,895.9	\$2,910.5	\$2,925.0	\$2,925.0	57.1%	13
Net Plant		\$25,072.0							
Duke Energy Corporation	DUK								
Capital Spending per Share			\$17.60	\$17.75	\$17.25	\$16.75	\$16.75		
Common Shares Outstanding			770.00	770.00	\$770.00	770.00	770.00		
Capital Expenditures			\$13,552.0	\$13,667.5	\$13,282.5	\$12,897.5	\$12,897.5	53.3%	11
Net Plant		\$124,375.0							
Entergy Corporation	ETR								
Capital Spending per Share			\$21.00	\$22.00	\$20.88	\$19.75	\$19.75		
Common Shares Outstanding			218.00	222.00	\$226.00	230.00	230.00		
Capital Expenditures			\$4,578.0	\$4,884.0	\$4,717.8	\$4,542.5	\$4,542.5	53.1%	10
Net Plant		\$43,834.0							
Evergy, Inc.	EVRG								
Capital Spending per Share			\$9.25	\$9.30	\$9.40	\$9.50	\$9.50		
Common Shares Outstanding			230.00	230.00	\$230.00	230.00	230.00		
Capital Expenditures			\$2,127.5	\$2,139.0	\$2,162.0	\$2,185.0	\$2,185.0	46.6%	6
Net Plant		\$23,150.0							
IDACORP, Inc.	IDA								
Capital Spending per Share			\$17.00	\$14.00	\$13.00	\$12.00	\$12.00		
Common Shares Outstanding			51.00	51.50	\$52.25	53.00	53.00		
Capital Expenditures			\$867.0	\$721.0	\$679.3	\$636.0	\$636.0	61.6%	15
Net Plant		\$5,745.2							

		[1]	[2]	[3]	[4]	[5]	[6]	[7]	
		2023	2024	2025	2026	2027	2028	Projected Cap. Ex. / 2023 Net Plant	Rank
NextEra Energy, Inc.	NEE								
Capital Spending per Share			\$9.35	\$9.20	\$9.23	\$9.25	\$9.25		
Common Shares Outstanding			2,055.00	2,065.00	\$2,107.50	2,150.00	2,150.00		
Capital Expenditures			\$19,214.3	\$18,998.0	\$19,441.7	\$19,887.5	\$19,887.5	77.5%	18
Net Plant		\$125,776.0							
NorthWestern Corporation	NWE								
Capital Spending per Share			\$8.15	\$8.15	\$8.20	\$8.25	\$8.25		
Common Shares Outstanding			61.50	62.00	\$63.00	64.00	64.00		
Capital Expenditures			\$501.2	\$505.3	\$516.6	\$528.0	\$528.0	42.7%	4
Net Plant		\$6,039.8							
OGE Energy Corporation	OGE								
Capital Spending per Share			\$4.75	\$4.75	\$4.75	\$4.75	\$4.75		
Common Shares Outstanding			200.20	200.20	\$200.20	200.20	200.20		
Capital Expenditures			\$951.0	\$951.0	\$951.0	\$951.0	\$951.0	43.9%	5
Net Plant		\$10,830.0							
Pinnacle West Capital Corporation	PNW								
Capital Spending per Share			\$16.80	\$16.80	\$17.00	\$17.20	\$17.20		
Common Shares Outstanding			116.00	119.00	\$122.00	125.00	125.00		
Capital Expenditures			\$1,948.8	\$1,999.2	\$2,074.0	\$2,150.0	\$2,150.0	57.4%	14
Net Plant		\$17,980.0							
Portland General Electric Company	POR								
Capital Spending per Share			\$12.90	\$11.75	\$11.38	\$11.00	\$11.00		
Common Shares Outstanding			101.50	102.00	\$104.00	106.00	106.00		
Capital Expenditures			\$1,309.4	\$1,198.5	\$1,183.0	\$1,166.0	\$1,166.0	63.1%	16
Net Plant		\$9,546.0							
Southern Company	SO								
Capital Spending per Share			\$7.85	\$7.75	\$7.63	\$7.50	\$7.50		
Common Shares Outstanding			1,070.00	1,070.00	\$1,070.00	1,070.00	1,070.00		
Capital Expenditures			\$8,399.5	\$8,292.5	\$8,158.8	\$8,025.0	\$8,025.0	41.2%	2
Net Plant		\$99,350.0							
Xcel Energy Inc.	XEL								
Capital Spending per Share			\$13.25	\$16.40	\$14.03	\$11.65	\$11.65		
Common Shares Outstanding			560.00	565.00	\$572.50	580.00	580.00		
Capital Expenditures			\$7,420.0	\$9,266.0	\$8,029.3	\$6,757.0	\$6,757.0	74.0%	17
Net Plant		\$51,642.0							
PacifiCorp	PacificCorp								
Capital Expenditures [8]			\$3,214.00	\$2,814.00	\$3,119.00	\$2,656.00	\$2,306.00	52.2%	8
Net Rate Base [9]		\$27,051.0							

Notes:

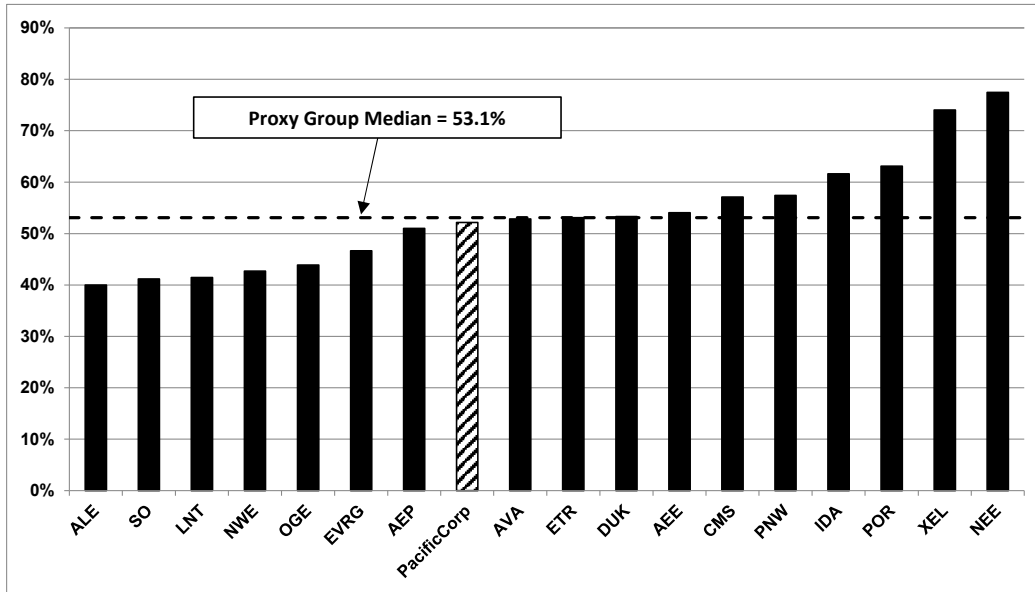
[1] - [6] Value Line, dated February 9, 2024, March 8, 2024, and April 19, 2024

[7] Equals (Column [2] + [3] + [4] + [5] + [6]) / Column [1]

[8] Company Provided Data

[9] Company Provided Data

PROJECTED CAPITAL EXPENDITURES AS A PERCENT OF 2023 NET PLANT



Projected CAPEX / 2022 Net Plant

Rank	Company	Percent
1	ALLETE, Inc.	ALE 40.0%
2	Southern Company	SO 41.2%
3	Alliant Energy Corporation	LNT 41.5%
4	NorthWestern Corporation	NWE 42.7%
5	OGE Energy Corporation	OGE 43.9%
6	Evergy, Inc.	EVRG 46.6%
7	American Electric Power Company	AEP 51.0%
8	PacifiCorp	PacificCorp 52.2%
9	Avista Corporation	AVA 52.8%
10	Entergy Corporation	ETR 53.1%
11	Duke Energy Corporation	DUK 53.3%
12	Ameren Corporation	AEE 54.0%
13	CMS Energy Corporation	CMS 57.1%
14	Pinnacle West Capital Corporation	PNW 57.4%
15	IDACORP, Inc.	IDA 61.6%
16	Portland General Electric Company	POR 63.1%
17	Xcel Energy Inc.	XEL 74.0%
18	NextEra Energy, Inc.	NEE 77.5%
Proxy Group Median		53.1%
Pacifcorp as % of Median		0.98

Notes:
 Exhibit No. X, pp. 1-2 col. [7]

Case No. PAC-E-24-04
Exhibit No. 14
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Regulatory Risk Analysis

May 2024

COMPARISON OF
 REGULATORY RISK ASSESSMENT

Proxy Group Company	Operating Subsidiary	Jurisdiction	Service	Test Year	Decoupling / Revenue Stabilization				Capital Cost Recovery				
					Revenue Decoupling	Formula-Based Rates	Straight Fixed-Variable	Total	Traditional Generation	Renewables/Non-Traditional Generation	Delivery Infrastructure	Environmental Compliance	Total
					[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]
ALLETE, Inc.	ALLETE (Minnesota Power)	Minnesota	Electric	Fully Forecast	No	No	No	No	No	Yes	No	No	Yes
Alliant Energy Corporation	Interstate Power & Light Co.	Iowa	Electric	Historical	No	No	No	No	No	Yes	No	No	Yes
	Interstate Power & Light Co.	Iowa	Gas	Historical	No	No	No	No	No	No	No	No	No
	Wisconsin Power & Light Co.	Wisconsin	Electric	Fully Forecast	No	No	No	No	No	No	No	No	No
	Wisconsin Power & Light Co.	Wisconsin	Gas	Fully Forecast	No	No	No	No	No	No	No	No	No
Ameren Corporation	Ameren Illinois Co.	Illinois	Electric	Historical	Partial	Yes	No	Yes	No	Yes	No	Yes	Yes
	Ameren Illinois Co.	Illinois	Gas	Fully Forecast	Partial	No	No	Yes	No	No	Yes	Yes	Yes
	Union Electric Co.	Missouri	Electric	Historical	Partial	No	No	Yes	No	Yes	Yes	No	Yes
	Union Electric Co.	Missouri	Gas	Historical	Partial	No	No	Yes	No	No	Yes	No	Yes
American Electric Power Company, Inc.	Southwestern Electric Power Co.	Arkansas	Electric	Historical	Partial	Yes	No	Yes	Yes	No	No	Yes	Yes
	Indiana Michigan Power Co.	Indiana	Electric	Fully Forecast	Full	No	No	Yes	No	Yes	Yes	Yes	Yes
	Kentucky Power Co.	Kentucky	Electric	Fully Forecast	Partial	No	No	Yes	No	No	Yes	No	Yes
	Southwestern Electric Power Co.	Louisiana	Electric	Historical	Partial	Yes	No	Yes	No	No	No	No	No
	Indiana Michigan Power Co.	Michigan	Electric	Fully Forecast	Partial	No	No	Yes	No	Yes	No	No	Yes
	Ohio Power Co.	Ohio	Electric	Partially Forecast	Partial	No	No	Yes	No	Yes	Yes	No	Yes
	Public Service Co. of Oklahoma	Oklahoma	Electric	Historical	Partial	No	No	Yes	No	Yes	Yes	No	Yes
	Kingsport Power Co.	Tennessee	Electric	Fully Forecast	No	No	No	No	No	No	No	No	No
	AEP Texas Inc.	Texas	Electric	Historical	No	No	No	No	No	No	Yes	No	Yes
	Southwestern Electric Power Co.	Texas	Electric	Historical	No	No	No	No	No	No	Yes	No	Yes
	Appalachian Power Co.	Virginia	Electric	Historical	No	No	No	No	Yes	No	No	Yes	Yes
	Appalachian Power Co./Wheeling Power Co.	West Virginia	Electric	Historical	No	No	No	No	No	No	No	Yes	Yes
Avista Corporation	Alaska Electric Light & Power Co.	Alaska	Electric	Historical	No	No	No	No	No	No	No	No	No
	Avista Corp.	Idaho	Electric	Historical	Full	No	No	Yes	No	No	No	No	No
	Avista Corp.	Idaho	Gas	Historical	Full	No	No	Yes	No	No	No	No	No
	Avista Corp.	Oregon	Gas	Fully Forecast	Partial	No	No	Yes	No	No	No	No	No
	Avista Corp.	Washington	Electric	Historical	Full	No	No	Yes	No	No	No	No	No
	Avista Corp.	Washington	Gas	Historical	Full	No	No	Yes	No	No	No	No	No
CMS Energy Corporation	Consumers Energy Co.	Michigan	Electric	Fully Forecast	No	No	No	No	No	Yes	No	No	Yes
	Consumers Energy Co.	Michigan	Gas	Fully Forecast	Partial	No	No	Yes	No	No	No	No	No
Duke Energy Corporation	Duke Energy Florida LLC	Florida	Electric	Fully Forecast	No	No	No	No	Yes	Yes	No	Yes	Yes
	Duke Energy Indiana LLC	Indiana	Electric	Historical	Partial	No	No	Yes	No	Yes	Yes	Yes	Yes
	Duke Energy Kentucky Inc.	Kentucky	Electric	Fully Forecast	Partial	No	No	Yes	No	No	No	Yes	Yes
	Duke Energy Kentucky Inc.	Kentucky	Gas	Fully Forecast	Partial	No	No	Yes	No	Yes	No	No	Yes
	Duke Energy Carolinas LLC/Duke Energy Progress LLC	North Carolina	Electric	Historical	No	No	No	No	No	Yes	No	Yes	Yes
	Piedmont Natural Gas Co. Inc.	North Carolina	Gas	Historical	Full	No	No	Yes	No	No	Yes	No	Yes
	Duke Energy Ohio Inc.	Ohio	Electric	Partially Forecast	Partial	No	No	Yes	No	Yes	Yes	No	Yes
	Duke Energy Ohio Inc.	Ohio	Gas	Partially Forecast	No	No	Yes	Yes	No	No	Yes	Yes	Yes
	Duke Energy Carolinas LLC/Duke Energy Progress LLC	South Carolina	Electric	Historical	No	No	No	No	No	Yes	No	Yes	Yes
	Piedmont Natural Gas Co. Inc.	South Carolina	Gas	Historical	Partial	No	No	Yes	No	No	No	No	No
	Piedmont Natural Gas Co. Inc.	Tennessee	Gas	Fully Forecast	Partial	No	No	Yes	No	No	Yes	No	Yes
Entergy Corporation	Entergy Arkansas LLC	Arkansas	Electric	Fully Forecast	Partial	Yes	No	Yes	Yes	Yes	Yes	No	Yes
	Entergy New Orleans LLC	Louisiana-NOCC	Electric	Partially Forecast	No	Yes	No	Yes	No	Yes	No	Yes	Yes
	Entergy New Orleans LLC	Louisiana-NOCC	Gas	Partially Forecast	No	Yes	No	Yes	No	No	No	No	No
	Entergy Louisiana LLC	Louisiana	Electric	Historical	Partial	Yes	No	Yes	No	No	No	Yes	Yes
	Entergy Louisiana LLC	Louisiana	Gas	Historical	No	Yes	No	Yes	No	No	Yes	No	Yes
	Entergy Mississippi LLC	Mississippi	Electric	Fully Forecast	Partial	Yes	No	Yes	No	No	No	No	No
	Entergy Texas Inc.	Texas	Electric	Historical	No	No	No	No	Yes	No	Yes	No	Yes
Evergy, Inc.	Evergy Kansas Central Inc	Kansas	Electric	Historical	Partial	No	No	Yes	No	Yes	No	Yes	Yes
	Evergy Metro Inc.	Kansas	Electric	Historical	No	No	No	No	No	No	Yes	No	Yes
	Evergy Metro Inc	Missouri	Electric	Historical	Partial	No	No	Yes	No	No	Yes	No	Yes
	Evergy Missouri West Inc.	Missouri	Electric	Historical	Partial	No	No	Yes	No	Yes	Yes	No	Yes
IDACORP, Inc.	Idaho Power Co.	Idaho	Electric	Partially Forecast	Full	No	No	Yes	No	No	No	No	No
	Idaho Power Co.	Oregon	Electric	Partially Forecast	No	No	No	No	No	No	No	No	No
NextEra Energy, Inc.	Florida Power & Light Co.	Florida	Electric	Fully Forecast	No	No	No	No	Yes	Yes	No	Yes	Yes
	Pivotal Utility Holdings Inc.	Florida	Gas	Fully Forecast	No	No	No	No	No	No	Yes	Yes	Yes
	Lone Star Transmission LLC	Texas	Electric	Historical	No	No	No	No	No	No	Yes	No	Yes

Proxy Group Company	Operating Subsidiary	Jurisdiction	Service	Test Year	Decoupling / Revenue Stabilization				Capital Cost Recovery					
					Revenue Decoupling	Formula-Based Rates	Straight Fixed-Variable	Total	Traditional Generation	Renewables/Non-Traditional Generation	Delivery Infrastructure	Environmental Compliance	Total	
					[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]
NorthWestern Corporation	NorthWestern Corporation	Montana	Electric	Historical	No	No	No	No	No	No	No	No	No	
	NorthWestern Corporation	Montana	Gas	Historical	No	No	No	No	No	No	No	No	No	
	NorthWestern Corporation	Nebraska	Gas	Historical	No	No	No	No	No	No	No	No	No	
	NorthWestern Corporation	South Dakota	Electric	Historical	No	No	No	No	No	No	No	No	No	
OGE Energy Corporation	NorthWestern Corporation	South Dakota	Gas	Historical	No	No	No	No	No	No	No	No	No	
	Oklahoma Gas & Electric	Arkansas	Electric	Historical	Partial	No	Yes	Yes	No	No	Yes	No	Yes	
	Oklahoma Gas & Electric	Oklahoma	Electric	Historical	Partial	No	Yes	Yes	No	No	Yes	Yes	Yes	
Pinnacle West Capital Corporation	Arizona Public Service Co.	Arizona	Electric	Historical	Partial	No	No	Yes	No	Yes	No	Yes	Yes	
Portland General Electric Company	Portland General Electric Co.	Oregon	Electric	Fully Forecast	No	No	No	No	Yes	Yes	No	Yes	Yes	
	Alabama Power Co.	Alabama	Electric	Historical	No	Yes	No	Yes	Yes	Yes	No	Yes	Yes	
Southern Company	Atlanta Gas Light Co.	Georgia	Electric	Fully Forecast	No	Yes	No	Yes	No	No	Yes	Yes	Yes	
	Georgia Power Co.	Georgia	Gas	Fully Forecast	No	Yes	Yes	Yes	Yes	No	No	Yes	Yes	
	Northern Illinois Gas Co.	Illinois	Gas	Fully Forecast	Partial	No	No	Yes	No	No	Yes	Yes	Yes	
	Mississippi Power Co.	Mississippi	Electric	Fully Forecast	Partial	Yes	No	Yes	No	No	No	Yes	Yes	
	Chattanooga Gas Co.	Tennessee	Gas	Historical	Partial	Yes	No	Yes	No	No	No	No	No	
	Virginia Natural Gas Inc.	Virginia	Gas	Historical	Partial	No	No	Yes	No	No	Yes	No	Yes	
	Xcel Energy Inc.	Public Service Co. of Colorado	Colorado	Electric	Historical	Partial	No	No	Yes	No	Yes	No	No	Yes
		Public Service Co. of Colorado	Colorado	Gas	Historical	Partial	No	No	Yes	No	No	Yes	No	Yes
		Northern States Power Co.-Minnesota	Minnesota	Electric	Fully Forecast	Partial	Yes	No	Yes	No	Yes	No	Yes	Yes
		Northern States Power Co.-Minnesota	Minnesota	Gas	Fully Forecast	No	No	No	No	No	No	Yes	No	Yes
Southwestern Public Service Co.		New Mexico	Electric	Historical	No	No	No	No	No	Yes	No	No	Yes	
Northern States Power Co.-Minnesota		North Dakota	Electric	Fully Forecast	No	No	No	No	No	Yes	Yes	No	Yes	
Northern States Power Co.-Minnesota		North Dakota	Gas	Fully Forecast	No	No	Yes	Yes	No	No	No	No	No	
Northern States Power Co.-Minnesota		South Dakota	Electric	Historical	Partial	No	No	Yes	Yes	No	Yes	Yes	Yes	
Southwestern Public Service Co.		Texas	Electric	Historical	No	No	No	No	No	No	No	No	No	
Northern States Power Co.-Wisconsin		Wisconsin	Electric	Fully Forecast	No	No	No	No	No	No	No	No	No	
Northern States Power Co.-Wisconsin	Wisconsin	Gas	Fully Forecast	No	No	No	No	No	No	No	No	No		
Proxy Group Average			Fully Forecast	30			Yes	50				Yes	56	
			Partially Forecast	7			No	33				No	27	
			Historical	46										
			% with Historical Test Year:	55.4%			% with Form of Revenue Stabilization	60.2%				% with Form of Capital Cost Recovery	67.5%	
PacifiCorp (Idaho) [11]				Historical	No	No	No	No	Yes	Yes	No	Yes	Yes	

Notes:
 [1] Regulatory Research Associates, effective as of February 29, 2024.
 [2] S&P Global Market Intelligence, Regulatory Focus: Adjustment Clauses, dated July 18, 2022. Operating subsidiaries not covered in this report were excluded from this exhibit.
 [3] Company Form 10-K, Company Tariffs, S&P Capital IQ Pro
 [4] S&P Global Market Intelligence, Regulatory Focus: Adjustment Clauses, dated July 18, 2022.
 [5] Equals IF(AND([2]=No, [3]=No, [4]=No), No, Yes)
 [6] - [9] S&P Global Market Intelligence, Regulatory Focus: Adjustment Clauses, dated July 18, 2022.
 [10] Equals IF(AND([6]=No, [7]=No, [8]=No, [9]=No), No, Yes)
 [11] Company Provided Data.

Case No. PAC-E-24-04
Exhibit No. 15
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
RRA Ranking Analysis

May 2024

**COMPARISON OF
RRA JURISDICTIONAL RANKINGS**

Ultimate Parent Company	Jurisdiction	[1]	[2]	
		RRA		
		Rank	Numeric Rank	
ALLETE, Inc.	Minnesota	Average/2	5	
Alliant Energy Corporation	Iowa	Above Average/3	3	
	Wisconsin	Above Average/3	3	
Ameren Corporation	Illinois	Average/3	6	
	Missouri	Average/3	6	
American Electric Power Company, Inc.	Arkansas	Average/1	4	
	Indiana	Average/1	4	
	Kentucky	Average/2	5	
	Louisiana (PSC)	Average/2	5	
	Michigan	Above Average/3	3	
	Ohio	Average/2	5	
	Oklahoma	Average/3	6	
	Tennessee	Above Average/3	3	
	Texas (PUC)	Average/3	6	
Avista Corporation	Virginia	Average/1	4	
	West Virginia	Below Average/1	7	
	Alaska	Below Average/1	7	
	Idaho	Average/2	5	
	Oregon	Average/2	5	
	Washington	Average/3	6	
	Michigan	Above Average/3	3	
CMS	Michigan	Above Average/3	3	
Duke Energy Corporation	Florida	Above Average/2	2	
	Indiana	Average/1	4	
	Kentucky	Average/2	5	
	North Carolina	Above Average/3	3	
	Ohio	Average/2	5	
	South Carolina	Average/3	6	
	Tennessee	Above Average/3	3	
	Arkansas	Average/1	4	
Energy Corporation	Louisiana (NOCC)	Average/3	6	
	Louisiana (PSC)	Average/2	5	
	Mississippi	Above Average/3	3	
	Texas (RRC)	Average/1	4	
	Kansas	Below Average/1	7	
Eversource, Inc.	Missouri	Average/3	6	
	Idaho	Average/2	5	
IDACORP, Inc.	Oregon	Average/2	5	
	Florida	Above Average/2	2	
NextEra Energy, Inc.	Texas (RRC)	Average/1	4	
	Montana	Below Average/1	7	
NorthWestern Corporation	Nebraska	Average/1	4	
	South Dakota	Average/2	5	
	Arkansas	Average/1	4	
OGE Energy Corporation	Oklahoma	Average/3	6	
	Arizona	Below Average/3	9	
Portland General Electric Company	Oregon	Average/2	5	
Southern Company	Alabama	Above Average/1	1	
	Georgia	Above Average/2	2	
	Illinois	Average/3	6	
	Mississippi	Above Average/3	3	
	Tennessee	Above Average/3	3	
	Virginia	Average/1	4	
	Colorado	Average/1	4	
	Minnesota	Average/2	5	
Xcel Energy Inc.	New Mexico	Below Average/1	7	
	North Dakota	Average/1	4	
	South Dakota	Average/2	5	
	Texas (RRC)	Average/1	4	
	Wisconsin	Above Average/3	3	
	Proxy Group Average		Average 1 - Average/2	4.59
	PacifiCorp	Idaho	Average/2	5

RRA Commission Ranking

Legend	
Description	Value
Below Average/3	9
Below Average/2	8
Below Average/1	7
Average/3	6
Average/2	5
Average/1	4
Above Average/3	3
Above Average/2	2
Above Average/1	1

Notes

[1] State Regulatory Evaluations, Regulatory Research Associates, March 1, 2024.

[2] AA/1= 1, AA/2= 2, AA/3= 3, A/1= 4, A/2= 5, A/3=6, BA/1= 7, BA/2= 8, BA/3= 9

Case No. PAC-E-24-04
Exhibit No. 16
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
S&P Credit Supportiveness Ranking Analysis

May 2024

**COMPARISON OF
S&P JURISDICTIONAL RANKINGS**

Ultimate Parent Company	Jurisdiction	[1]	[2]
		S&P	
		Rank	Numeric Rank
ALLETE, Inc.	Minnesota	Highly credit supportive	2
Alliant Energy Corporation	Iowa	Most credit supportive	1
	Wisconsin	Most credit supportive	1
Ameren Corporation	Illinois	Very credit supportive	3
	Missouri	Very credit supportive	3
American Electric Power Company, Inc.	Arkansas	Highly credit supportive	2
	Indiana	Highly credit supportive	2
	Kentucky	Most credit supportive	1
	Louisiana	Highly credit supportive	2
	Michigan	Most credit supportive	1
	Ohio	Very credit supportive	3
	Oklahoma	Very credit supportive	3
	Tennessee	Highly credit supportive	2
	Texas	Very credit supportive	3
	Virginia	Highly credit supportive	2
	West Virginia	Very credit supportive	3
Avista Corporation	Alaska	More credit supportive	4
	Idaho	Very credit supportive	3
	Oregon	More credit supportive	4
	Washington	Very credit supportive	3
CMS	Michigan	Most credit supportive	1
Duke Energy Corporation	Florida	Most credit supportive	1
	Indiana	Highly credit supportive	2
	Kentucky	Most credit supportive	1
	North Carolina	Highly credit supportive	2
	Ohio	Very credit supportive	3
	South Carolina	More credit supportive	4
	Tennessee	Highly credit supportive	2
Entergy Corporation	Arkansas	Highly credit supportive	2
	Louisiana	Highly credit supportive	2
	Mississippi	Very credit supportive	3
	Texas (RRC)	Highly credit supportive	2
	Kansas	Highly credit supportive	2
Evergy, Inc.	Missouri	Very credit supportive	3
	Idaho	Very credit supportive	3
IDACORP, Inc.	Oregon	More credit supportive	4
	Florida	Most credit supportive	1
NextEra Energy, Inc.	Texas (RRC)	Highly credit supportive	2
	Montana	More credit supportive	4
NorthWestern Corporation	Nebraska	Very credit supportive	3
	South Dakota	Very credit supportive	3
	Arkansas	Highly credit supportive	2
OGE Energy Corporation	Oklahoma	Very credit supportive	3
	Arizona	More credit supportive	4
Pinnacle West Capital Corporation	Oregon	More credit supportive	4
Portland General Electric Company	Alabama	Most credit supportive	1
Southern Company	Georgia	Highly credit supportive	2
	Illinois	Very credit supportive	3
	Mississippi	Very credit supportive	3
	Tennessee	Highly credit supportive	2
	Virginia	Highly credit supportive	2
	Colorado	Very credit supportive	3
Xcel Energy Inc.	Minnesota	Highly credit supportive	2
	New Mexico	Credit supportive	5
	North Dakota	Highly credit supportive	2
	South Dakota	Very credit supportive	3
	Texas (RRC)	Highly credit supportive	2
	Wisconsin	Most credit supportive	1
Proxy Group Average		Highly credit supportive - Very credit supportive	2.45
PacifiCorp	Idaho	Very credit supportive	3

S&P Ranking Legend

Description	Value
Most credit supportive	1
Highly credit supportive	2
Very credit supportive	3
More credit supportive	4
Credit supportive	5

Notes

[1] S&P Global Ratings, "North American Utility Regulatory Jurisdictions Update: Ontario Remains Unchanged, Notable Developments Elsewhere," March 11, 2024.

[2] Most Credit Supp. = 1, Highly Credit Supp. = 2, Very Credit Supp. = 3, More Credit Supp. = 4, Credit Supp. = 5

Case No. PAC-E-24-04
Exhibit No. 17
Witness: Ann E. Bulkley

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

ROCKY MOUNTAIN POWER

Exhibit Accompanying Direct Testimony of Ann E. Bulkley
Capital Structure Analysis

May 2024

CAPITAL STRUCTURE ANALYSIS

Proxy Group Company	Ticker	Most Recent 8 Quarters (2022Q1 - 2023Q4)			
		Common	Long-Term	Preferred	Total
		Equity Ratio	Debt Ratio	Equity Ratio	Capitalization
ALLETE, Inc.	ALE	60.20%	39.80%	0.00%	100.00%
Alliant Energy Corporation	LNT	52.23%	47.77%	0.00%	100.00%
Ameren Corporation	AEE	53.26%	46.19%	0.55%	100.00%
American Electric Power Company, Inc.	AEP	48.17%	51.83%	0.00%	100.00%
Avista Corporation	AVA	49.60%	50.40%	0.00%	100.00%
CMS Energy Corporation	CMS	50.95%	48.87%	0.19%	100.00%
Duke Energy Corporation	DUK	52.61%	47.39%	0.00%	100.00%
Entergy Corporation	ETR	48.56%	51.34%	0.10%	100.00%
Evergy, Inc.	EVRG	61.11%	38.89%	0.00%	100.00%
IDACORP, Inc.	IDA	52.26%	47.74%	0.00%	100.00%
MGE Energy, Inc.	MGEE	60.38%	39.62%	0.00%	100.00%
NextEra Energy, Inc.	NEE	60.28%	39.72%	0.00%	100.00%
NorthWestern Corporation	NWE	49.94%	50.06%	0.00%	100.00%
OGE Energy Corporation	OGE	54.02%	45.98%	0.00%	100.00%
Otter Tail Corporation	OTTR	55.04%	44.96%	0.00%	100.00%
Pinnacle West Capital Corporation	PNW	50.68%	49.32%	0.00%	100.00%
Portland General Electric Company	POR	45.77%	54.23%	0.00%	100.00%
Southern Company	SO	55.70%	44.17%	0.13%	100.00%
Xcel Energy Inc.	XEL	54.41%	45.59%	0.00%	100.00%
	Average	53.43%	46.52%	0.05%	
	Median	52.61%	47.39%	0.00%	
	Maximum	61.11%	54.23%	0.55%	
	Minimum	45.77%	38.89%	0.00%	

Notes:

[1] Ratios are weighted by actual common capital, preferred capital, and long-term debt of the operating subsidiaries.

[2] Electric operating subsidiaries with data listed as N/A from S&P Capital IQ Pro have been excluded from the analysis.